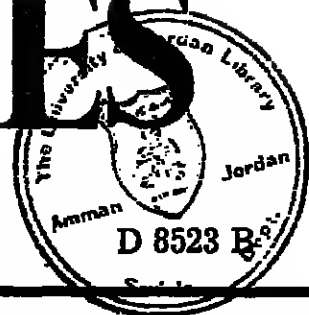


# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER  
Wednesday November 30 1983

16 APR 1984



Hong Kong is told  
a few hard  
truths, Page 11

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Bombay	10.15				
Buenos Aires	10.15				
Calcutta	10.15				
Cairo	10.15				
Colombo	10.15				
Dhaka	10.15				
Delhi	10.15				
Dubai	10.15				
Frankfurt	10.15				
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Istanbul	10.15				
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Kuala Lumpur	10.15				
Manila	10.15				
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No. 29,184

## NEWS SUMMARY

### GENERAL

#### U.S. and Soviets talk in Geneva

Soviet and U.S. negotiators held a 3 hr 10 min session on international nuclear arms in Geneva - six days after the Moscow delegation walked out of separate talks on medium-range missiles in Europe.

In London, chief U.S. negotiator in the broken-down talks, Ambassador Paul Nitze, said he was hopeful that the Russians would return. He said he would not be surprised if Moscow suggested that the talks on medium-range and intermediate weapons should be merged. Page 2

In Washington, the White House said U.S.-Soviet talks there concerned the resumption of supplies of the controversial cluster-bomb artillery shells to Israel. Page 4

#### Air workers freed

Armed Moslems kidnapped 60 employees of Middle East Airlines in Beirut, apparently in retaliation for an earlier abduction by Christian gunmen, but freed them two hours later. Italian withdrawal deadline. Page 12

#### Commonwealth line

British Commonwealth heads of government ended their week's conference in New Delhi with a condemnation of South African apartheid, an offer of aid to Grenada, and a demand for withdrawal of Turkish Cypriot independence declaration. Page 6

#### Surinam coup bid

Surinam radio reported that an attempted coup against military leader Des Bouterse failed.

#### UK print dispute

Pressure for a settlement increased in the dispute between England's Stockport Messenger free newspaper and the NGA's print workers union, which has led to the stopping of some national newspapers. By 10 a.m. GMT, at least 1,000 pickets had arrived and there were scuffles with 800 police. Another 1,000 pickets were expected before morning. Page 12

#### Soviet craft buzzed

Japan sent up 30 jets to buzz nine Soviet bombers when they flew close to south-west Japan while a new Soviet missile cruiser sailed through the Tsushima Strait.

#### Missile test go-ahead

Canadian Federal Appeal Court ruled that the Government could allow testing of U.S. cruise missiles without breaching the Charter of Rights. Page 6

#### Angola rebels killed

Angola said government forces had killed 54 rebels in clashes in three provinces.

#### Libanian arrest

Moravia radio said that Col John Noah, alleged to have been involved in a plot to overthrow Libanian leader Samir Doe, was arrested trying to cross into Guinea.

#### U.S. bans minister

U.S. Administration refused a visa for Nicaraguan Interior Minister Tomas Borge to visit Washington this week. Page 4

Nicaragua claimed that U.S. warships and aircraft were operating close to its Pacific coast.

#### Briefly...

Cheese: Gary Kasparov 14-24 down against Viktor Korchnoi, postponed game five in their world title eliminator.

Saltburg: Seven mountaineers feared dead were rescued from an alpine cave after being trapped by floods for 28 hours.

### BUSINESS

#### EEC to double tariff on discs

EEC Foreign Ministers voted to double tariff on digital audio discs from 8.5 per cent to 19 per cent and to offer compensatory tariff cut on reel-to-reel tape recorders from 7 per cent to nil. Audio disc duty would remain at 19 per cent for three years and fall to present level by 1986, with tape recorder tariff following parallel path back to present level.

DOLLAR reached record highs against the French and Belgian francs and the lire, and a 15-week high against the D-Mark, due to expectations of higher U.S. interest rates and demand before the year-end. It closed at DM 2.7175 (from DM 2.7115), FF 2.2625 (FF 2.2425), Sfr 2.182 (Sfr 2.175), and Bfr 52.12 (Bfr 52.05) (166.05). But it slipped to 224.6 from 224.5. Its Bank of England trade-weighted index rose from 128.7 to 129.2. In New York it closed at DM 2.689; Sfr 2.182; FF 2.2 and 223.1. Page 31

STERLING fell 15 points to 145.85 and to 145.85 (145.85) but improved to DM 3.945 (DM 3.95). FF 12.045 (FF 12.0325), and Sfr 3.185 (Sfr 3.18). Its trade weighting closed unchanged at 83.1. In New York it closed at \$1.4655. Page 31

GOLD fell \$0.5 in London to \$382.625. In Frankfurt and Zurich it fell \$2.75 to \$381.5. In New York the Comex December settlement price was \$381.5 (\$382.25). Page 30

WALL STREET advanced to a new peak last night with a strong lead market helping shares higher after Monday's one-day slip. At the close, the Dow Jones industrial average was 1,735.46, up 1.297.34 from 1,734.16 on October 27. The S&P 500 index was 177.44, up 0.44 from 177.00 on October 27. Page 30

LONDON FT Industrial Ordinary Index improved its record by 2.5 points to 1,735.46. Some Government securities showed marginal falls. Report, Page 25. FT Share Information Service, Page 26.

TOKYO Nikkei Dow index dropped 38.38 to 2,563.35. Stock exchange index fell 2.74 to 8,041. Report, Page 21. Leading prices, other exchanges, Page 24.

U.S. merchandise trade deficit expanded to a seasonally-adjusted \$8.97bn in October from \$5.8bn in September, the Commerce Department said. The October deficit was \$1.78bn, larger than the previous record of \$1.95bn set in August.

FRANCE almost eliminated its current account deficit in the third quarter. Page 5

MIAMI's exports of video tape recorders set a monthly record of 1.6bn in October. Page 5

BANK OF MONTREAL, Canada's largest chartered bank when the acquisition of Harris Bankcorp of Chicago is included, earned \$320.6m (U.S.\$327.9m) or \$33.87 a share in the year to October 31, compared with \$325.7m or \$33.70 in fiscal 1982.

NUOVO BANCO Ambrosiano, successor to the failed Banco Ambrosiano, announced a 1.24bn (\$1.5bn) loss for its first operating period of 11 months ended June. Page 13

ALLIANZ Versicherung, West Germany's largest insurer, may announce a new bid for Eagle Star UK insurance group, on Monday. Rival bidder BAT Industries of UK announced adjusted details of its \$918m (\$1.5bn) bid and extended its time limit to December 21. Page 17

JAPAN Air Lines' air staff went on strike for better conditions, causing most flights to be cancelled.

COURTAULDS, the UK textiles group, increased pre-tax profits 111 per cent in the half to September at \$47.7m (\$69.8m). Lex, Page 12. Details, Page 16

### BLOW TO WEST GERMAN COALITION

## Lambsdorff faces bribery charges over Flick affair

BY JAMES BUCHAN IN BONN

The Bonn public prosecutor is to press charges against Count Otto Lambsdorff, the West German Economics Minister, for taking bribes from Friedrich Flick Industrieverwaltung, the country's largest family-owned industrial concern.

The announcement at a packed press conference in Bonn yesterday is a savage blow to Chancellor Helmut Kohl's coalition and has serious implications for Count Lambsdorff's small Free Democrat Party (FDP), which has held the balance of power for most of the country's existence.

Count Lambsdorff, Dr Hans Friedrichs, chief executive of Dresdner Bank and Count Lambsdorff's predecessor as economics minister, and Dr Horst-Ludwig Ebermeier, a former economic minister of North Rhine-Westphalia, are charged with being "influenced" by payments from Flick. Dr Franzmueller Eulencamp, the public prosecutor, said yesterday.

Two former Flick officials, Herr Eberhard von Braunschweig and Herr Manfred Namitz, are charged with bribery. All five have denied



Count Otto Lambsdorff

wrongdoing. If convicted, they face up to five years in jail.

Dr Eulencamp said that he had asked the speaker of the Bundestag to lift Count Lambsdorff's parliamentary immunity. Should the house comply and the Bonn court

go ahead with proceedings, as is most probable, it would be the first time a West German minister has faced court action.

Count Lambsdorff, 58, who has met the allegations during the two-year investigation with icy, Prussian calm, yesterday declined to comment on the announcement in Brussels, where he was attending an EEC Council of Ministers meeting.

Associates said that they were taken by surprise by the extent of the charges and that the minister would wait until his lawyer had studied the prosecutor's statement.

The bulk of the charges concerns tax allowances to Flick worth some DM 800m (\$295m) on the DM 1.9bn in capital gains realised from the

Continued on Page 12

## Paris and Bonn sign major telephone pact

BY DAVID MARSH IN PARIS

FRANCE and West Germany have agreed an important programme of telecommunications collaboration covering the setting up of a joint mobile telephone system and the gradual opening of the two countries' markets for public sector telecommunications equipment.

The accord, announced by M. Louis Mexandean, the French Posts and Telecommunications Minister, following a preliminary understanding on radio-telephones reached between the two sides in July.

The programme is an important part of the French Government's plans for wider EEC industrial collaboration in electronics and other key sectors, which Paris will be trying to promote intensively when it takes over the EEC presidency for the first half of 1984.

But the planned Franco-German

cellular radio systems, which will allow telephone-fitted vehicles to communicate with each other from any point in the two countries, will almost certainly use a different standard from the one agreed earlier this year for Britain.

Companies from France and Germany will be replying to a tender for radio-telephone equipment being launched on December 15 by the two governments. The aim is to start the network by 1986 using an equal volume of equipment from each country's industry.

CI-Atelcel of France, which agreed a year ago to develop the MATS-E cellular radio standard jointly with Philips of the Netherlands, looks likely to play an important role in the system.

Siemens in West Germany, which has already had contacts in this area with the other main French

communications company, Thomson, is also likely to be heavily involved.

About seven or eight companies from each country are likely to reply to the tenders, and the Paris and Bonn governments will probably ask more than one industrial "couple" to provide the equipment.

The other main part of the agreement covers the opening by France of about one tenth of its annual market for telephone handsets. A total of about 200,000 units in future are to be ordered from German industry, with equivalent contracts expected to be placed by Bonn with the French.

M. Laurent Fabius, the French Industry Minister, has been a strong proponent in recent weeks of the opening up on a reciprocal basis of

Continued on Page 12

## Australian shares hit record high as economy recovers

BY MICHAEL THOMPSON-NOEL IN SYDNEY

THE AUSTRALIAN stock market touched a record high yesterday as evidence mounted that the economy is fast escaping from recession.

A survey published yesterday by the Australia and New Zealand Banking Group (ANZ) said company profits were likely to improve in the second half of 1983-84, boosted by lower interest rates, reduced corporate debt, a significant slowing in the growth of wage costs and expectations of lower inflation.

The Labor Government of Prime Minister Bob Hawke has enjoyed a spate of good news in recent days, capped by further hectic trading on Australian stock exchanges.

The All-Ordinaries Index - main barometer of market health - achieved a high of 749.5 in early trading yesterday, 3.2 points ahead of the previous record set in November 1980. It was lower at the close, at 745.4, but brokers reported strong foreign and domestic buying by the surge in the price of gold.

Yesterday, the Australian resource, metal and minerals indices all closed higher.

The markets have been cheered by a strong recovery in industrial

production. Figures from the Bureau of Statistics show that factory production in 21 major categories rose in the three months to October. Seasonally adjusted, steel production rose 9 per cent, cement production 9.9 per cent and bricks 4.5 per cent.

Last month, raw steel production at Broken Hill Proprietary (BHP), Australia's biggest company, was 511,000 tonnes, 39 per cent higher than a year ago. Production over the first five months of BHP's 1983-84 financial year was equivalent to an annual rate of 5.9bn tonnes, close to capacity. Oil production in the same five months totalled 28.8m barrels, compared with 24.9m in the same period last year. Brokers are tipping a doubling in BHP's net profit this year, to about A\$500m (\$457m).

The Government was expecting further sharp declines in private fixed investment in 1983-84. But the Bureau of Statistics' latest survey, released this week, indicates that the December 1983 quarter will be the first since the December quarter of 1981 not to show a fall in investment spending.

Capital inflows remain strong, with Australia's gold and foreign exchange reserves last month rising by A\$452m to a record A\$12bn. There has also been as marked slowing in the pace of wages growth, with average weekly earnings for all employees rising by 5.5 per cent in the year to September 1982, compared with 9.8 per cent in the 12 months to last March and 15.7 per cent in the year to September 1982.

After four years of drought, a farm recovery is already under way with a record wheat harvest in prospect. A 30 per cent increase in the value of gross rural output, to A\$4.7bn, is predicted.

The ANZ cautioned yesterday that, with about 15 per cent of Australian gross domestic product directly reliant on export income, "short and long-term policies must remain directed at reducing inflation and producing more efficient resource allocation."

The bank added: "With wage fixation now directly related to consumer price index movements, it is vital that public sector and other pressures on prices are minimised."

Share markets report, Page 21

## EEC to delay steel price support plan

BY PAUL CHEESERIGHT IN BRUSSELS

INDUSTRY MINISTERS of the European Community yesterday drew back from endorsing a system of steel price controls because of legal difficulties and lack of knowledge of how enforcement measures would work.

The controls had been devised by the European Commission as a means of strengthening the market so that producers would have more cash to streamline their operations. The Commission wanted the scheme to be introduced tomorrow.

The ministers acted decisively, however, to rebuff the U.S. from January 15 for the Reagan Administration's imposition of higher tariffs and quotas on special steels unless a compensation agreement can be reached before then.

Increased tariffs would be placed on U.S. chemical products, plastics and sporting goods entering the EEC.

The ministers also agreed that the Commission should start negotiations with 15 steel exporting countries to keep their 1984 EEC sales at 12.5 per cent less than their 1980 level. This is unchanged from this year's import quota and represents about 10 per cent of the EEC market.

Another attempt to agree on new

measures to stabilise the EEC steel market, where sharp price discounting has been taking place, will be made by the industry ministers on December 14, in the hope that price controls will be introduced on January 1.

They accept the need for new crisis measures to supplement the existing system of steel production quotas.

This new date effectively removes steel from the agenda of the Athens summit, which finishes eight days earlier. West Germany, the largest EEC steel producer, has threatened in the past to raise its dissatisfaction with subsidised steel sales by other countries at the summit.

But yesterday West Germany again made clear that unless there were moves to stop distortions in the EEC steel trade caused by the use of operating subsidies, then there was no possibility of German movement on other EEC policies which might cost money.

West Germany was inked about the introduction of minimum price controls for steel, seeing them as a way to protect its steel industry.

Continued on Page 12

## Bremen shipyard merger in doubt

BY JONATHAN CARR IN FRANKFURT

THE long-discussed merger between three major West German shipbuilding companies in the Bremen area faces collapse, with local officials blaming Bonn for the breakdown.

The Mayor of Bremen, Herr Hans Koschnick, said bluntly yesterday that the merger was now out of the question because the federal Government would not put up the necessary aid.

Herr Norbert Henke, executive chairman of Bremer Vulkan, one of the companies involved in the proposed merger, indicated, however, that there might still be a slim chance.

He said the companies wanted quickly to make a new, unspecified proposal to their shareholders and to the local Bremen government. If that effort came to nothing then Bremer Vulkan would have to go it alone.

Under the merger scheme, an-

nounced in the summer, AG Weser would shed almost all its new shipbuilding operations and merge with the Bremer Vulkan and Hapag-Lloyd yards.

The merger was likely to cost up to 2,000 jobs. But all three companies felt it offered the only hope of keeping a viable shipbuilding enterprise in the Bremen region, which has one of the country's highest unemployment rates.

State-owned auditors, Trensbeil, examined the merger plan and gave it the go-ahead, but the scheme now seems close to foundering over finance.

The cost of the merger was put at around DM 230m (\$85m) of which the shareholders (who include Fried. Krupp and the Dutch concern Thyssen-Bornemisza) were expected to put up half. The rest, it was hoped, would come from the federal and Bremen city-state governments.

Continued on Page 12

## Cabbage Patch Kids come to the aid of Coleco

By Paul Taylor in New York

THEY ARE UGLY, expensive and in short supply. But despite these handicaps, Cabbage Patch Kids dolls look like becoming the hottest consumer product this Christmas - and a big winner for Coleco, the U.S. toy manufacturer.

Toy shops and stores are reporting near riot conditions as parents stamped in the rush to hand over up to \$50 a time - more than twice the list price of between \$20-\$25 for the 18-inch squishy plastic dolls, no two of which are identical.

The more bizarre "panic buying" reports include:

● In Wilkes-Barre, Pennsylvania, a woman's leg was broken when 1,000 people, some of whom had been waiting for eight hours, stormed a department store to snatch up the few Cabbage Patch Kids dolls available.

● At Charleston, West Virginia, 5,000 shoppers are reported to have started a near riot overturning tables, fighting and forcing the store manager to arm himself with a baseball bat, in their frenzy to grab one of the 120 dolls on sale there.

Some stores have even placed advertisements in local papers offering to buy the dolls for up to \$40 a piece in order to resell them at \$50.

But what no one appears able to explain is the success of the product. The doll, made in Hong Kong for Coleco, the U.S. toy and electronic games company, is basically quite ordinary.

Coleco believes the dolls' appeal lies in their "homey and huggable" appearance. Child psychologists agree that the doll's imperfect features make it easier for children to associate with the dolls.

Coleco bought the licence for the product, originally produced in a \$125 hand-made cloth version, from a small Cleveland-based company housed in an old medical clinic.

Since the start of this year Coleco has been turning out the cheaper plastic version in ever-increasing numbers, currently running at around 200,000 a week, but is "still unable to keep up with demand."

Coleco, which needs a boost following problems with its recently introduced Adam home computer system, says the product met with "initial strong demand", but adds "no one in their wildest dreams expected this."

The company, which earlier this year was estimating Cabbage Patch Kids dolls revenues in 1983 of \$20m, now believes it will ship a record 2.5m Cabbage Patch dolls this year, bringing in revenues of \$50m.

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### What's your incentive to move offices?

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## EUROPEAN NEWS

## Lambsdorff charges are severe blow to Kohl

BY JAMES BUCHAN IN BONN

THE BONN public prosecutor's decision to press charges against Count Otto Lambsdorff, the Economics Minister, for acceptance of bribes from the Flick concern is a shattering blow to Chancellor Helmut Kohl's coalition at a time of damaging public rivalry between its two junior members.

Herr Franz-Josef Strauss, chairman of the conservative Christian Social Union (CSU) was due yesterday to meet the Chancellor in Bonn, during which he was expected to press his campaign against Count Lambsdorff's liberal Free Democrats (FDP) and what he sees as their excessive influence on government policy.

That the Bavarian Herr Strauss also seeks a post in the Kohl cabinet has long been suspected in Bonn, to the dismay of the FDP and, no doubt, of Herr Kohl.

The Chancellor has since the late 1970s, based his concept of government on his friendship with Herr Hans-Dietrich Genscher, the FDP chairman and

Foreign Minister, and on the FDP as a counterweight to Bavaria.

The FDP, which only just managed to clear the 5 per cent necessary for parliamentary representation in the March elections, has never concealed that it relies on high-profile ministers for its survival. Last March, it lost the Interior Ministry it had filled under the former Schmidt government to the CSU.

Whether Count Lambsdorff, whose *sang-froid* throughout the two years of investigations and leaks has been little short of heroic, will remain in office at least six months before the court decides whether to begin proceedings, is an open question. He has already lost credibility in business circles and may lose his freedom to travel if proceedings open.

The FDP has nobody of the Count's ability and experience to replace him, and it could face difficulty even retaining the ministry, which is crucial for party support among the



Count Otto Lambsdorff

middle class and small business, if the CSU pulls out all the stops. At the very least, Herr Kohl may have to make some rightward concessions to his great rival, Herr Strauss.

Until yesterday, Count Lambsdorff and the government had hoped that the public prose-

cut would find evidence only of *Vorteilnahme*—that is, that Flick cash had been received but had not affected the conduct of office.

Some of those investigated made great efforts to discredit the so-called "Diehl list," a record of transactions with politicians kept by Teutonic precision by Herr Rudolf Diehl, a Flick accountant who has since left the company.

But at two o'clock yesterday afternoon and a day before his 61st birthday, Dr Franzbruno Eulencamp, the Bonn public prosecutor, soberly dashed these hopes. It was a matter of payments that "could have influenced" the provision of tax breaks for Flick. As for the Diehl lists, these were not "obscure pieces of paper" but accurately kept accounts from a man who enjoyed the full confidence of the senior management of Flick.

The long investigations into the Flick affair, involving politicians of all Bundesrat parties but the Greens, have also wrought a more subtle damage

to West German political life.

For almost two years, West Germans have been able to read plausible excerpts from the investigations in the pages of the Hamburg newspapers, *Der Spiegel* and *Stern*.

Many of them are bitterly frustrated that the Bundestag (parliament) voted in favour of deploying new U.S. nuclear missiles, despite all the opinion polls showing a popular majority against cruise and Pershing. Yesterday's announcement will have done nothing to strengthen their faith in parliamentary government.

Herr Otto Schily, a lawyer and leading Green deputy, said some time ago that the Flick investigation was one of the decisive factors for his party's spring into the Bundestag last March.

It could be, though Dr Eulencamp did not say as much, that both Chancellor Kohl and ex-Chancellor Helmut Schmidt could be among the 114 witnesses that the public prosecutor could call if the case, as is fairly certain, goes to court.

## Nitze still hopeful on missiles talks

By Bridget Bloom, Defence Correspondent

DESPITE last week's forceful declaration from Moscow that a continuation of the European missile talks was impossible, the chief U.S. negotiator, Mr Paul Nitze, said yesterday he was still hopeful the Russians would return to Geneva.

He said in London that he had no firm evidence of Soviet intentions to re-open negotiations. Nor could he predict when or in what form a resumption might take place.

But he believed it was in Soviet as much as in Nato interests that the talks should continue rather than that East-West relations should deteriorate further.

Mr Nitze said he would not be surprised if Moscow suggested that the talks, designed to limit medium-range nuclear missiles in Europe, should be merged with the Start talks to reduce the strategic nuclear arsenals of the two superpowers.

A further session of these talks, lasting three hours, was held in Geneva yesterday, and afterwards Mr Viktor Karpov, the Soviet negotiator, said they would continue tomorrow, although he repeated a charge that the U.S. was blocking agreement.

However, Mr Nitze said he did not think the Soviet Union had decided whether to ask for a merger, and he foresaw difficulties on the U.S. side, because Moscow would want to bring in all intermediate range Western nuclear systems, including the British and French, while excluding the SS-20 missiles.

Mr Nitze said that considerable progress had been made in the first two of four of the critical areas dividing the U.S. and the Soviet Union in the two-year-old talks.

They had come to the point where he believed an agreement could have been reached on nuclear-capable aircraft and on providing separate regional ceilings for Soviet missiles in Asia and Europe. In their last informal offer on November 13, it had also seemed that the Soviet Union was prepared to waive its hardline insistence on being compensated for the British and French systems.

But on the central issue of a balanced deployment of Soviet SS-20s and U.S. cruise and Pershing 2 missiles there was no agreement and it was "in this that the talks broke down," Mr Nitze said.

He added that he did not think placing a moratorium on the future deployment of U.S. missiles would be helpful in negotiations.

Meanwhile, at least five European leaders have received personal letters on the negotiations signed by Mr Yuri Andropov, the Soviet leader. None has disclosed their full contents, and it is not clear if all are the same.

Reuter reports from Tokyo: The Soviet Union plans to deploy 133 SS-20 medium-range nuclear missiles in Soviet Far East bases, and has already increased the number in place to 117 from 108, according to a senior Japanese Foreign Ministry official.

## Plain-clothes police on strike in Spain

By David White in Madrid

SPANISH plain-clothes police yesterday began a 24-hour strike following a period of rising friction between the senior police corps and the Socialist Interior Minister, Sr Jose Barrionuevo.

The 8,500 officers were called on by their two unions to attend to indispensable work only, such as cases of terrorism. The strike, on pay and organisational issues, was preceded by a go-slow last Friday.

A Madrid court gave the go-ahead for unarmed officers to hold a demonstration in the city centre last night, overruling an attempt by local authorities to ban it.

The strike was supported by the clandestine SUP police union. Unarmed police were threatened with suspension if they joined the demonstration.

Spain's constitutional court has set a deadline of December 14 for announcing its crucial verdict on the Socialist Government's handling of the controversial Rumania affair.

The court decision concerning the government's decree expropriating the Rumanian banking and industrial holding empire in February was initially expected by the middle of this month.

However, the court has informed a spokesman for the Popular right-wing opposition party, which lodged the appeal against the decree, that it will vote on the issue on Thursday.

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## EEC doubts over ban on imports from Turkish-Cypriot state

BY JOHN WYLES IN BRUSSELS

EEC GOVERNMENTS remained clearly hesitant yesterday about imposing a *de facto* trade ban on imports from the Turkish half of Cyprus, despite demands from the legally-recognised Cypriot government.

After a confused lunchtime discussion by Community foreign ministers, it was agreed to send a European Commission delegation to Nicosia to discuss the trade problems raised by the recent unilateral declaration of independence by the island's Turkish population.

This has been roundly denounced by the Community and the Turkish-Cypriot authorities remain unrecognized by the Ten. However, the Community is reluctant to be seen embarking on a trade sanctions policy which might have wider implications for the confrontation between Greece and Turkey which constantly threatens to destabilise Nato's eastern Mediterranean flank.

The question of sanctions arises from the fact that the EEC's association agreement with Cyprus has been administered for the past 10 years so as to turn a blind eye to imports from the Turkish sector.

This was done with the tacit approval of the Cypriot government while the Community remained formally opposed to

the partition.

Imports from the Turkish sector have enjoyed the preferential access accorded to Cyprus as a whole under the association agreement. They are worth about \$22m of the island's total \$110m exports to the EEC.

However, the Cyprus Government is now insisting that only goods it officially certifies as originating from the island should continue to enjoy preferential access. Its intention is to choke off exports to the EEC from the Turkish half.

Some officials in Brussels maintain that this poses a tricky legal problem for the EEC since the agreement with Cyprus specifies that it should be administered in the interests of the island's entire population and confers trading advantages on the territory as a whole, rather than its government.

Our Nicosia Correspondent writes: Mr Mustafa Canatay, premier of the self-proclaimed Turkish republic of Northern Cyprus, resigned yesterday to clear the way for a restructuring of the Turkish-Cypriot administration following its unilateral declaration of independence.

The coalition administration, in power since March 1982, will, however, stay in office until a fresh one emerges from the constituent assembly.

## Portugal entry talks move ahead with farm plans

BY OUR BRUSSELS CORRESPONDENT

NEGOTIATIONS on Portugal's accession to the EEC passed a milestone yesterday when the Ten tabled for the first time general proposals for bringing Portuguese agriculture into the Common Agricultural Policy.

Discussions with Portugal have now been dragging on for years and the presentation of agriculture does not imply any readiness by the Ten to accelerate them. The possibility of completion, together with the parallel negotiations with Spain, depends heavily on decisions taken at the Community summit which begins in Athens on Sunday.

Sr Mario Soares, the Portuguese Prime Minister, and his Spanish counterpart, Sr Felipe Gonzalez, have both written to

EEC heads of government asking for a commitment by the summit to bring the two candidate countries into membership from January 1, 1986.

France, however, remains hesitant about setting a date, and Spain and Portugal may have to be content with an understanding to try to complete negotiations sometime next year.

The agricultural proposals to Portugal recognise both the backward state of Portuguese farming and the Ten's reluctance to impose early and additional burdens on the CAP.

Thus the EEC's suggesting a 10-year transition period covering 85 per cent of Portuguese production before full integration into the CAP.

## Nordic ministers cool on stock market proposals

BY KEVIN DONE, NORDIC EDITOR, IN STOCKHOLM

NORDIC finance ministers have reacted coolly to proposals for a common stock market in the region on the grounds that the rules of the Organisation for Economic Co-operation and Development (OECD) prevents such a move.

Prime ministers from the five Nordic countries are meeting in Stockholm today to discuss the development of the region's economy, including moves to make the Nordic region more of a "home market" for industry in the five member countries, Sweden, Norway, Denmark, Finland and Iceland.

Conservative parties in the region as well as the Nordic federations of industry have backed a plan for a common stock market as part of this development, but the finance

ministers' objections mean that little progress is likely to be made.

In a note to the Nordic Council, the finance ministers say that the OECD's strict rules on capital movements would effectively block moves to a common Nordic share market. OECD regulations do not allow discrimination in favour of particular individual members they say.

The original proposals for a common share market suggested that citizens in one Nordic country should be free to buy and own shares in another. The plan proposed that taxation of share dealing should be harmonised in the region and that barriers to free capital movement should gradually be removed.

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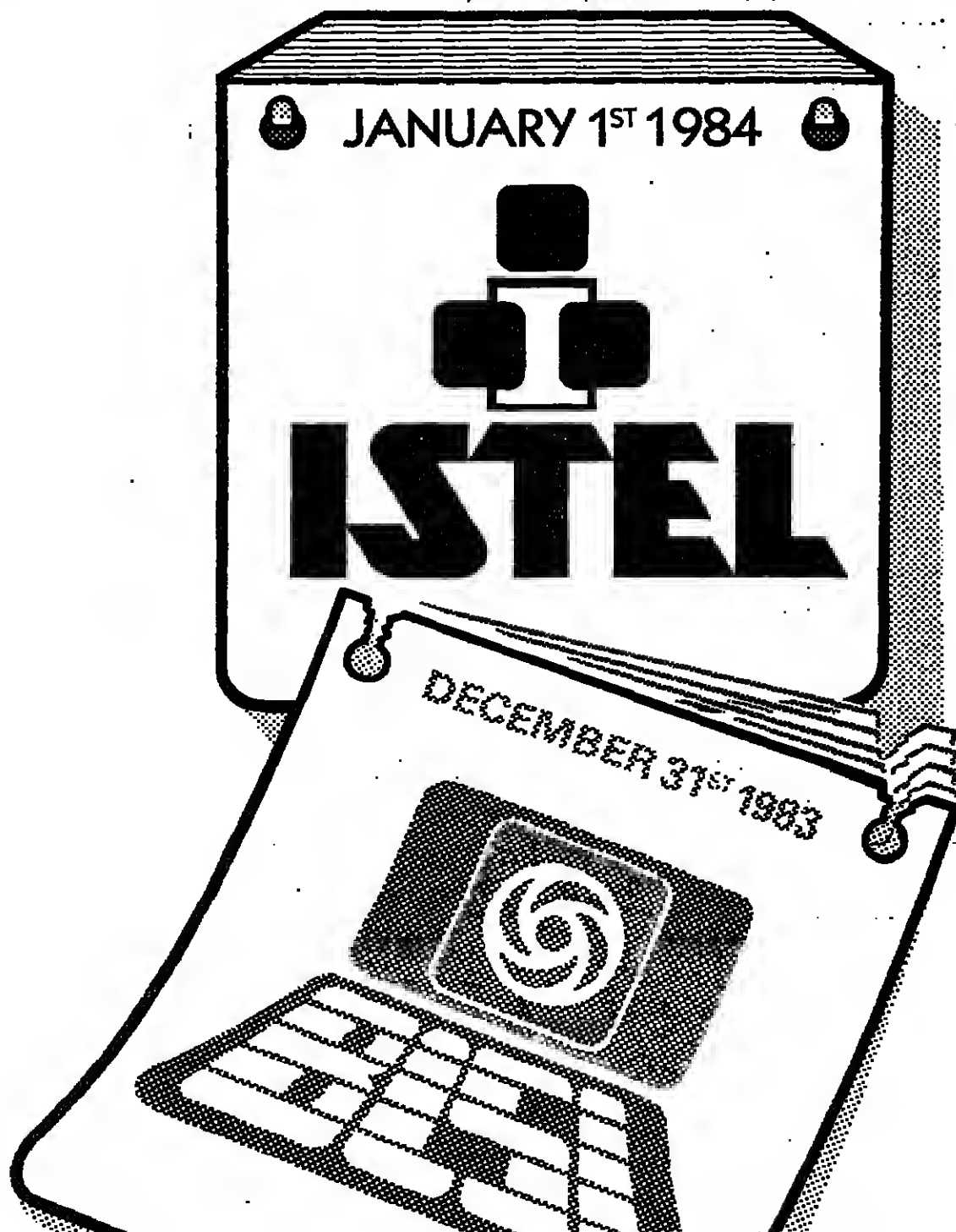
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BY ANTHONY ROBINSON, RECENTLY IN BERLIN

### Life in the shadow of the wall

The final part of the new policies document deals with traditional matters. On transport the summit may do little

environment there is a general desire for legislation which would remove lead from petrol by January 1 1990.

None of this is the stuff of which political dreams are made. But sobered by the recession and steeled by recent election experiences, the heads of government may share the view that what they do not promise, they cannot fail to deliver.

**BY LESLIE COLITT IN BERLIN**

guarantee, however, the Bonn Government would almost certainly want East Germany to fulfill the political terms it has laid down for fresh credits. In June, West German banks lent East Germany DM 1bn guaranteed by the Bonn Government, which has since said it will insist on improved contacts between East and West Germans' before guaranteeing another loan.

West German economics officials say the East German approach for a possible supplier

well under the gun this time around. This week in West German newspapers.

East Germany is thought to owe Western banks approximately \$36m this year and next out of a total debt estimated at some \$115m to \$130m.

## Accord signed on Polish repayments

By Christopher Robinson  
in Warsaw

THE Soviet Union has recognised Poland's failure to keep up with payments on a \$1bn hard currency loan raised in 1981, and, in an accord signed in Warsaw yesterday, agreed to rescheduled capital and some interest payments until after 1983.

At the same time, Poland's Foreign Trade Ministry has produced figures on next year's hard currency trade prospects which, by implication, challenge government estimates.

With the terms of trade favouring the Soviet Union, the value of mutual trade next year is expected to rise 6 per cent, while Polish exports in 1984 are to rise by a per cent, still leaving a Polish deficit of \$500m (\$434m).

Thus compares with this year's

**THE Soviet Union has**  
nised Poland's failure.

At the same time, Poland's Foreign Trade Ministry has produced figures on next year's hard currency trade prospects which, by implication, challenge current

With the terms of trade favouring the Soviet Union, the value of mutual trade next year is to go up by 5 per cent, while Polish exports in 1984 are to rise by 9 per cent, still leaving a Polish deficit of £500m (£494m).



By installing the principal computer controlled service reservoir pumping station in Qatar for the Ministry of Electricity and Water, Capper Neill with consulting engineers Pencil International of Doha are helping to bring water to the capital's 200,000 population. The plant with a capacity of 25 million gallons a day is one of many environmental projects in the Middle East and Africa currently being carried out by Capper Neill.

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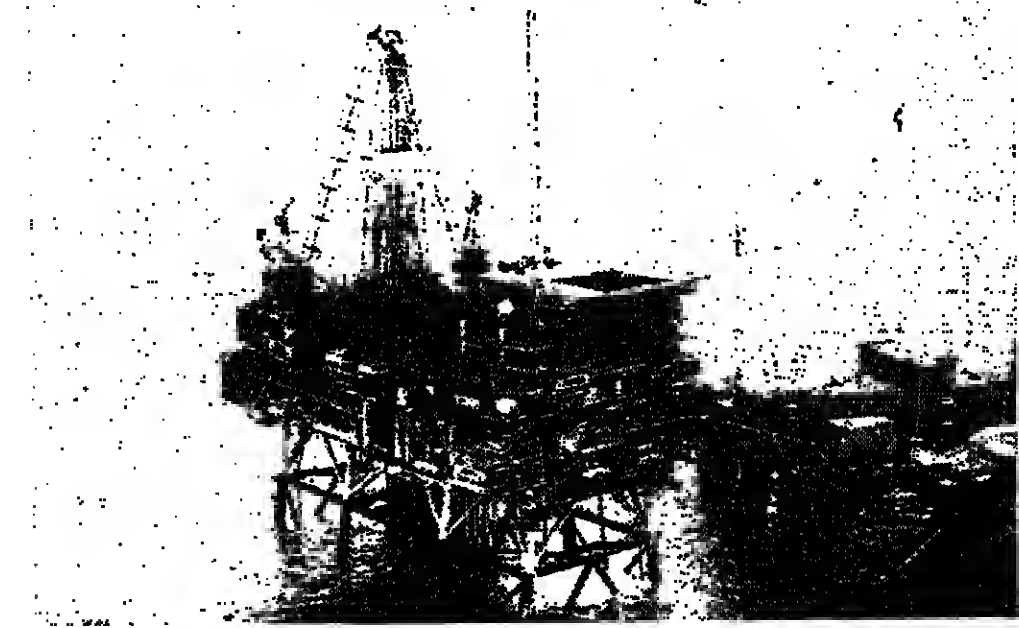


## TECHNOLOGY

SHELL ESSO CONSORTIUM MOVES NORTH SEA GAS

## How to protect the pipeline that carries gas

BY MARK MEREDITH, SCOTTISH CORRESPONDENT



Gas from eight North Sea oil fields, will come ashore at St Fergus

MOVING HEAVY gases around the countryside by pipeline has presented special safety and technical problems for oil companies.

An elaborate monitoring and safety control system has been built into the newly completed 138 mile pipe from St Fergus, north of Aberdeen to Mossburn in Fife.

The pipeline forms part of a \$1.5bn project of the Shell Esso offshore consortium to bring in the associated gas from the North Sea, and separate it for commercial use.

Gas from eight North Sea fields comes ashore at St Fergus where the methane is separated and fed to the neighbouring British Gas terminal for injection into the national grid.

This leaves ethane, propane, butane and natural gasoline to be sent on to the big Mossburn gas separation plant in Fife which is due to be commissioned next year.

Propane and butane and gasoline are heavier than air and could pose a real danger as they do not dissipate as easily as the methane or natural gas used for domestic heating and cooking.

This will be the first pipeline in the UK and possibly the first

outside the United States to carry these heavier than air gases and Shell, which is the operator of the plant, has taken extra safety measures to comply with requirements laid down by the Department of Energy.

These include burying the pipe four feet instead of the three feet used for other pipelines.

Extra thickness lengths of 20-in pipe is used where the line comes near areas of population on its way south and the line is buried in concrete beddings where it passes under roads or could be vulnerable to earthmoving equipment.

Each of the 14,000 lengths of pipe have also been logged and the welds radiographed for a complete picture of the history and source for each part of the line.

According to Mr Ken Pullin, the director of the Natural Gas Liquids Pipeline project, three monitoring systems have been installed to alert the control terminal at St Fergus at the north end of the line to any leak for a possible isolation shutdown of the system "within minutes".

The key to the monitoring system will be an acoustic monitoring system based on the

21 block valves which have been installed at eight-mile intervals along the line.

The system can pick up the sound shockwaves created by a gas escape. By gauging the difference in which the sound takes to reach the block valve terminal on either side, the exact location of the leak can be determined.

The system, devised by the Spectraech Company, based near York, will complement two other monitoring systems. One is a mass balance register comparing what goes in with what comes out. About 2.14m tonnes of gases will flow through the line each year.

The other system is a pressure and flow monitoring which will pick up any loss in the pressure of 1,000 lb per square inch which the gas is fed in at the St Fergus end.

Currently the software system is being worked out to combine the findings of the three monitors into the pipeline control panel at St Fergus.

Mr Pullin said the effect of isolating a length of pipe quickly would mean that the extent of the leakage could be limited to roughly the contents of the faulty or broken length of pipe—about 2,000 cubic metres of gases.

SERC'S BIOTECHNOLOGY CHIEF DEFINES INDUSTRY STRATEGY

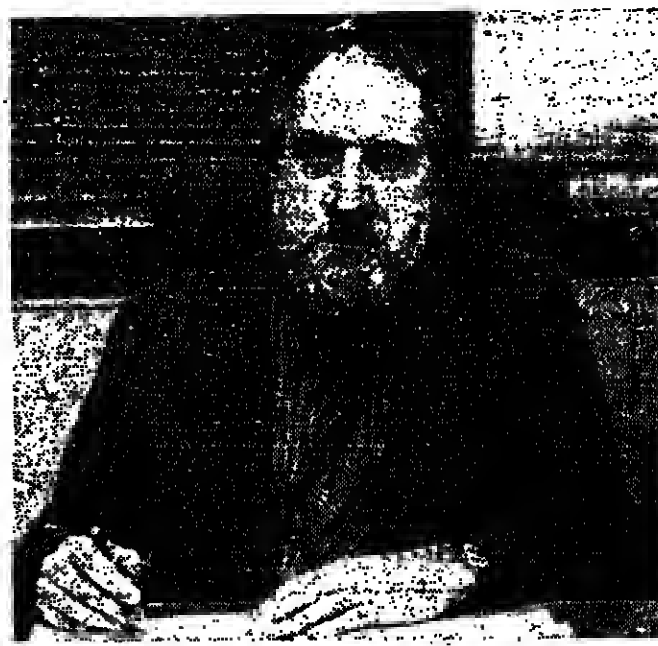
## UK club in gene research

BY STEPHANIE YANCHINSKI

"IN BRITAIN, we still haven't got it right. We still give more weight to the cultural side of science than to its application."

Spoken by Dr Geoffrey Potter, head of the biotechnology programme at the Science and Engineering Research Council (SERC), these words sound a pessimistic note at a particularly crucial time, when Britain must husband its resources against competition world-wide. Potter thinks that now more than ever, as the first products of biotechnology roll onto the market, Britain's position in this fast-moving field depends on the quality of its research, and its attractiveness to industry. With a key role in directing academic research in biotechnology, Dr Potter agrees that he's the "man in the hot seat."

When SERC's Biotechnology Directorate was first set up by Dr Potter two and a-half years ago the Spinks report, prepared by a top-level advisory group, had just been published. The report particularly recommended that the British Government develop a "coherent"



Dr Geoffrey Potter, formerly head of SERC's Engineering Division, now head of the new biotechnology directorate, talks about Britain's strategy.

Because of its multi-disciplinary nature, and uncertain economic future, the underpinning needs in biotechnology research are difficult to gauge.

research strategy focusing on drawing industry, universities and government research organisations more closely together in a co-ordinated effort.

Today, under Dr Potter's guidance, the SERC has led the other research councils in galvanising companies to take a more active interest in what is being done in British universities, and to participate in a variety of collaborative research programmes.

For example, the Co-operative Grants Scheme, where industry and the SERC jointly sponsor projects, has grown from three in number to 17 in biotechnology with firms contributing a total of £1.7m. There are now

even the beginnings of a national strategy for supporting biotechnology R&D, which Dr Potter, along with Dr Ronald Colman, head of the Department of Industry's Laboratory of the Government Chemist, has strongly influenced.

Dr Potter ruefully points out that he is a rare bird in the research councils, possessing, as he does, both a scientific background and industrial experience.

"We need more people like this," he says, and it is probably true that this dual personality accounts for his success in attracting academics and industrialists to one day "round table" sessions to help set future targets for joint research. Dr Potter combines solid training as an organic chemist at London University with ten years' experience at Shell UK Ltd. "Doomed to success with Shell," however, Dr Potter abruptly changed stream in the mid 1960s, when, he says, "a lot of people were questioning their role in society."

At the Science Research Council, as it was then called,

he pursued an almost messianic mission to encourage the SRC to "identify national needs," by paying closer attention to industry. Head of the engineering board, he was one of those instrumental in the introduction of a more selective policy in funding research based more on commercial priorities.

Dr Potter played a leading role in the formation of "directorates" with the responsibility for channelling a sizeable proportion of the SERC's £220m budget into rapidly emerging technologies. So a Polymer Engineering Directorate was followed by Marine Technology and Teaching Company Directorates. "Until then," he says, "We'd respond passively to unsolicited research proposals. I always felt it was wrong to assume university sector alone reflected national needs in their research."

Because of its multidisciplinary nature, and uncertain economic future, the underpinning needs in biotechnology research are particularly difficult to gauge. But after close consultation with industry and

academics Potter nevertheless followed his own advice, and rapidly established seven priority programmes, which will claim most of his £3.5m budget. These range from broad areas of basic research in plant genetics and biocatalysis, which he thinks are weak in Britain, to biosensors and protein engineering, in which British research is strong.

Last year saw the launch of a unique centre for biotechnology research, the Leicester Biocentre. Five companies joined the SERC and the Wolfson Foundation to support biotechnology at Leicester University. Dr Potter thinks if the Leicester model is followed up elsewhere in Britain it may encourage scientists here not to seek their fortunes overseas.

However, Potter warns that all of his efforts will be for nothing if industry does not start actively exploiting the developments coming out of academic institutions. "Otherwise," he says, "by publishing papers where anyone can get

However, Potter warns that all of his efforts will be for nothing if industry does not start exploiting the developments coming out of academic institutions.

first bite we will just be helping the Americans and the Japanese."

The latest development in Dr Potter's scheme to bring academia and industry together is a "club" to finance research in protein engineering. A group of companies which included ICI, Glaxo, Unilever and Shell among others last week agreed to financially support his proposed programme which will look at the detailed structure of industrially important proteins such as enzymes. Eventually, with better knowledge of how these proteins work "we can think about using genetic engineering to improve them," Dr Potter says.

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## Transport

## Cutting fuel costs

AN ISRAELI bus demonstrates that energy which is stored up in a new flywheel-transmission can cut the heavy vehicle's fuel costs by up to a quarter.

The computer-controlled transmission redirects energy from the driving wheels to a flywheel when the bus is slowing or coming to a halt, where it is stored. It is then tapped when the driver next accelerates, relieving strain off the engine by feeding energy back into the transmission.

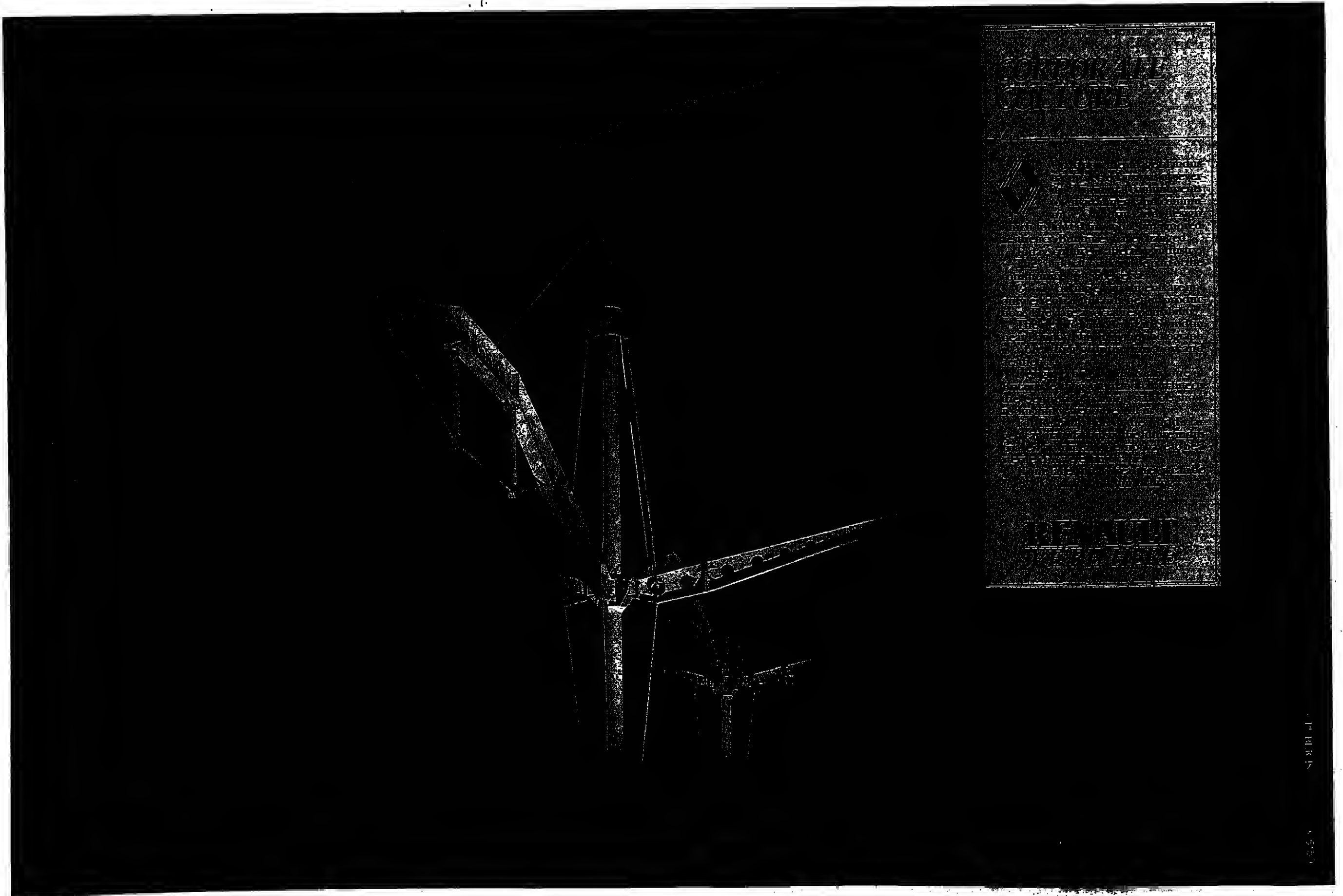
Industries Development Corporation, which developed this flywheel-transmission system claims that it is best used in heavy vehicles or in stationary machines. Here excess energy can be held and then used to restart the motion of a heavy load, in the bus or in dumping or mining machinery, for example.

A prototype of this system has already been tested by one of the major U.S. vehicle producers which holds a non-exclusive licence to employ it. Preliminary trials on this first bus are due to be completed within a year.

Industries Development claim that a 40 per cent increase in the miles per gallon of this first and only prototype has been translated into a 25 per cent fuel saving in urban driving, where the kind of stop-start driving which it works best is common.

A mark 2 version of the system is being developed especially for buses. Eight more systems will be built next year to perform further efficiency tests, but these trials are not due to be completed until 1985.

The Jerusalem-based company is also negotiating several more non-exclusive licences for use of its flywheel-transmission. Industries Development is also prepared to licence the technology for manufacture, and can be contacted at PO Box 4038, Jerusalem. Telephone Israel 02-664975.





# Dutch shipyard is awarded Fl 450m of new orders

BY WALTER ELLIS IN AMSTERDAM

AN AMSTERDAM shipyard said yesterday it had won orders worth Fl 450m (\$147m) to supply an Irish-registered company with four new-generation ocean-going vessels. The company, Bona Trading Ireland, is said to have pledged further orders which could be worth billions of dollars and be stretched over 20 years.

Mr Henk Ketting, managing director of NSM, which employs 2,500, said yesterday that he has signed the contract with Mr Ronald Gositski, the head of BTL. BTL maintains mailing addresses in Amsterdam and London.

While Mr Gositski is little known in the shipping industry, Mr Ketting said he was confident work would begin once down payments are made by the end of January. It is understood a promissory note of Fl 50m has been delivered to NSM.

Mr Ketting acknowledged that the orders were controversial, particularly in view of Mr Gositski's indication of many years of follow-up business potentially worth, he said, indicating that if such business materialised it would be stretched out over 20 years, provide the yard with valuable work and make it the lead contractor in work to be subcontracted to other companies in Europe.

The initial order is for three Dutch-designed ocean-going roll-on, roll-off container barges and an ocean-going "pusher" tug. The design for the vessels is based on Dutch and German waterways. It was unclear how Mr Gositski planned to use the vessels, but follow-up orders would be dependent on his initial success in the cargo-shipping business.

Mr Ketting said he had been negotiating with BTL since last May. Because of the shipbuilding programme's novelty and controversy, he had consulted the Dutch shipbuilding federation. The federation recommended the order be accepted but no work carried out until money had been paid.

# Airlines try to unblock South American earnings

BY OUR AEROSPACE CORRESPONDENT

AIRLINES serving Central and South America are to meet in Rio de Janeiro later this week to try to find ways of solving the problem of their "blocked earnings" in the region, estimated to amount to about \$50m a year.

The problem arises from the fact that, in many countries, airlines are not allowed to repatriate their legitimate earnings, with the result that they lose money, an almost indefinite period.

The International Air Transport Association (IATA), representing over 120 of the world's airlines, is deeply concerned about the blocked earnings.

At the recent annual meeting of the IATA in New Delhi, it was estimated that upwards of \$800m of legitimate airline earnings world-wide was blocked in this way.

Many of the countries involved in the blocked earnings problem are in the Third World, where foreign exchange is scarce. The figure fluctuates sharply, for as fast as some countries release the cash to the airlines, others impose it.

In Latin America, there has been a deterioration in the situation, since August. It is because of this that the airlines, through the IATA, are seeking to convince government authorities that it is in their long-term interests to ensure that the airlines do not lose cash on operations to their countries in this way.

# Japan's VTR exports reach a record

BY PAUL BETTS IN PARIS

TOKYO—Japan's October exports of video tape recorders (VTR) marked another record monthly high of 1,660m units, the Electronics Industries Association of Japan announced yesterday.

October's exports exceeded the previous record of 1,427m units set in September this year.

The initial order is for three Dutch-designed ocean-going roll-on, roll-off container barges and an ocean-going "pusher" tug. The design for the vessels is based on Dutch and German waterways. It was unclear how Mr Gositski planned to use the vessels, but follow-up orders would be dependent on his initial success in the cargo-shipping business.

# France reduces current deficit

BY PAUL BETTS IN PARIS

FRANCE virtually eliminated its deficit on the current account of its balance of payments in the third quarter of this year, reflecting the sizeable reduction in the country's trade deficit so far this year.

Figures published by the Finance Ministry last night showed a current account deficit of only Ffr 300m (\$38.3m) in the third quarter. The deficit had been declining progressively, from Ffr 31.5bn in the first quarter and Ffr 2.5bn in the second quarter.

On a seasonally adjusted basis, the figures show a current accounts surplus of Ffr 2.4bn in the third quarter, compared with deficits of Ffr 27.4bn and Ffr 7.7bn in the first and second quarters, respectively.

After last year's record payments deficit of Ffr 76bn, the latest results, showing a current account deficit of Ffr 34.3bn for the first nine months of this year and Ffr 32.6bn on a seasonally adjusted basis, are clearly an encouragement to the Socialist Government.

The latest bullish balance of payments performance, was, nevertheless, clouded yesterday by further disappointing news on the inflation front. The national statistic agency, Insee, last night revised upwards its October retail price index, from 0.3 per cent to 0.8 per cent.

This revision makes it more unlikely than ever that the Government will meet its revised target of 9 per cent for retail price inflation this year.

The Government had originally hoped to hold down inflation to 8 per cent this year and is still optimistically aiming for a 5 per cent rate next year.

The revision in the October price index was compounded yesterday by another record day for the U.S. dollar, which reached a record Ffr 8.27 in Paris compared with Ffr 8.23 on Monday and the former record of Ffr 8.25 last Friday. The continuing rise in the dollar is putting further pressure on the Government's anti-inflation efforts.

# Thais to call new bids for refinery expansion

BY PAUL BETTS IN PARIS

BANGKOK—The Thai Oil Refinery Company (TORC) has agreed to a Government proposal to cancel a \$622m (\$417m) expansion contract awarded last year to a Franco-British consortium, Mr Ob Vasurana, the Industry Minister, said.

He told a Press conference that a Torc Board meeting voted unanimously to follow his proposal that new bids be called by the end of this year for the project.

The Torc action follows a breakdown in talks between Torc directors and Societe Generale de France and Barclays Bank International of the UK which agreed to arrange most of the financing.

The project was won in April 1982 by a consortium of Procter & Gamble, a subsidiary of the U.S. based Signal Company, Technip of France and Davy International Projects of Britain. Davy has a 50 per cent in the consortium.

Torc is 49 per cent owned by the Government through the state-owned Petroleum Authority of Thailand, another 2 per cent by the private Crown Property Bureau, 15 per cent by the Royal Dutch/Shell group and the balance of other private interests.

Mr Ob said suspended financing negotiations with the French and British banks would not be resumed in spite of their approaches to do so this week.

Our World Trade Staff adds: Mr Ob said last week that the refinery provides insurance cover against possible losses. This appears to have been prompted by concern about the oil project's profitability while prices are falling.

Torc has been looking for loans to cover the full value of the project.

# Austria, Hungary cement new commercial links

BY LESLIE COULT IN BERLIN

TRADITIONAL Austro-Hungarian ties are helping to cement new commercial links between the two countries. The first Hungarian-owned hotel to be built in the West — in Austria — is being financed by the Hungarian National Bank.

The Bank's Austrian subsidiary, Central-Wechsel-Kredit, is building an eight-storey four-star hotel with 310 rooms in Vienna. At the same time, construction is under way of a conference centre in Budapest with a loan from the Austrian Government to promote tourism to Hungary. Austrian loans have financed a string of new hotels in Budapest and other parts of Hungary as well as Budapest Airport's new terminal.

The Hungarian-owned hotel in Vienna is being built by the Austrian subsidiary of the West German company Ed Zuhlin. The hotel is to be managed by a Hungarian company, but will employ mainly Austrians.

Last year, 200,000 Hungarians visited Austria and 30 per cent more Hungarians arrived in the first eight months of this year, than in the equivalent 1982 period.

The first joint Austro-Hungarian travel office was recently established in Budapest.

At the same time, Hungary's Ikarus Bus factory and the Automotive Research Institute in Budapest have signed an agreement with Cummins, the U.S. diesel engine manufacturer, for joint development of a new fuel-saving 10-litre horizontal diesel engine. The two sides had previous links as Ikarus buses sold in the U.S. are equipped with Cummins engines. The research institute is to design parts of the new horizontal engines jointly with Cummins while Cepeel Automotive factory is to design other parts and produce prototypes of the engine using U.S. made components. Some of the engines will be road tested in Ikarus buses.

# Indonesia production pact with Caltex 'no precedent'

BY PAUL BETTS IN PARIS

JAKARTA—The 88 to 12 per cent production sharing split on which Indonesia reached agreement in principle with Caltex Pacific Indonesia yesterday does not set a precedent for future agreements with other producers, Dr Suharto, the Mines and Energy Minister, said.

"I can assure other contractors that this split does not apply to them. Caltex is a different case," Dr Suharto said.

Other contractors at present have production sharing agreements based on an 85-15 per cent split.

Indonesia initially demanded a split giving it more than 90 per cent of Caltex's production, which normally represents about half of Indonesia's output of 1.3m b/d, industry officials said.

Caltex was reluctant to budge off the 85-15 ratio of other contractors, they noted.

Dr Suharto said: "We have to come to an agreement which is mutually acceptable — to Indonesia which gets a higher share and to Caltex which gets an acceptable rate of return to continue further work in this country."

Industry officials said the outcome indicated to oil companies that Indonesia would adopt a flexible and common sense approach to future negotiations with them and was not about to adopt a hard line policy.

Dr Suharto said outstanding difficulties in the way of full agreement with Caltex were relatively small and would probably be sorted out with the State-owned oil company Pertamina very soon.

Caltex, a joint venture between Standard Oil of California and Texaco, made \$600m (\$403m) in 1982 from its Indonesian operations, the officials said.

AF-DJ

# Phillips signs oil exploration deal with China

BY PAUL BETTS IN PARIS

THE CHINA National Offshore Oil Corporation (CNOC) has signed a contract with Phillips Petroleum International of Asia and Pecten Orient for oil exploration and production in the South China Sea, Reuters reports from Peking.

Pecten is an affiliate of Shell Oil of the U.S.

The contract concerns an area in the Pearl River mouth basin covering 2,835 sq km.

CNOC said geophysical surveys showed hydrocarbon generation and entrapment conditions.

The operator will be Phillips Petroleum International, a subsidiary of Phillips Petroleum.

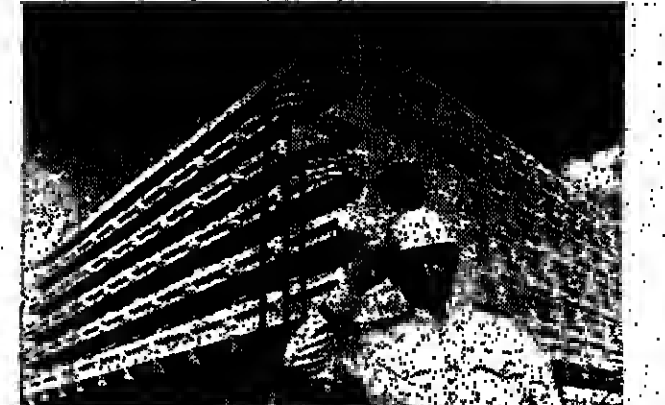
China also hopes to begin offshore oil output by the late 1980s or early 1990s, Vice-Premier Li Peng said. Li said that although China has just begun working on its economic laws, its contracts with foreign companies are legally valid. China's "open" policy towards the rest of the world will not change, he said.

Britoil is now benefiting from its collaboration with Amerasia Fleet with its first production from the U.S. It also expects output in Dubai to start generating income in 1984 rather than 1985 as previously forecast, Richard Johns writes.

The first well drilled by the American company as part of a joint exploration programme is on stream and the second is about to be producing in the near future from the Blue Butte field in North Dakota.

At the same time it has completed a farm-in agreement with Amerasia Fleet giving it shares of 15 per cent and 10 per cent in two tracts in Louisiana and Texas obtained by its partner in the two U.S. lease auctions held in May and August.

In Dubai, output of condensate, or ultra-light oil, should begin before the end of next year at a rate of 20,000 barrels a day from the concession covering 75 per cent of the emirate's territory where it has a one-third interest. The balance is held by Atlantic Richfield, the operator.



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# Britain tries to sell more coal to Sweden

By Maurice Samuels

BRITAIN is trying to step up sales of coal to Sweden, which aims to cut its energy bill by 30 per cent over the next seven years by replacement of imported oil.

The campaign was launched yesterday in the Swedish industrial city of Gothenburg, organised by the National Coal Board and UK appliance manufacturers.

Last year, Britain supplied only 110,000 tonnes of the 2.8m tonnes of coal imported by Sweden, most of it from the U.S., Soviet Union, Poland and Canada, whose prices are lower than Britain's.

Most of this imported coal is for power stations, although more than 90 per cent of Sweden's electricity is generated by hydro power and nuclear plants.



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AMERICAN NEWS

Canada cruise test 'within charter'

THE CANADIAN Federal Court of Appeal has ruled that the Government can permit testing of the American cruise missile in Alberta without breaching the charter of rights. Nicholas Hirst writes from Toronto.

In five separate written decisions, the Appeal Court judges overruled a ruling by a lower court that a coalition of anti-nuclear groups and trade unions should be allowed to sue the Government on the grounds that testing the cruise violated the Canadian charter rights of "security of the person." The Canadian charter of rights was enshrined in the constitution repatriated from Britain last year.

Dioxin damages suit filed

ST LOUIS, MISSOURI—Fifty-seven people who believe they suffered ill health after exposure to the poison dioxin in industrial waste have filed a suit seeking \$654m in damages. The suit alleges that dioxin poisoning of vital organs and the circulatory system. All said they lived in areas where waste oil containing the poison was dumped.

Named as defendants were Independent Petrochemical of St Louis, the defunct Northeastern Pharmaceutical and Chemical of Verona, Missouri, and Russell and Evelyn Bliss, Agencies.

White House alert

Intelligence indicating that pro-Iranian terrorists planned to attack a major U.S. installation prompted tightening of security at the White House, the New York Times said yesterday, AP reports from New York.

De Lorean lapse

John De Lorean and another investor did not meet tomorrow's court deadline for filing a reorganisation plan for the defunct De Lorean Motor company, a company attorney said, AP reports from Detroit.

Surinam coup foiled

The left-wing Government in Surinam announced yesterday that it had foiled a coup attempt, according to the Dutch news agency Anp. Reuter reports

U.S. could resume delivery of cluster bomb shells to Israel

BY REGINALD DALE, U.S. EDITOR IN WASHINGTON

THE U.S. and Israel were yesterday negotiating new forms of military co-operation that are to include resumed deliveries to Israel of controversial American-made "cluster bomb" artillery shells, according to White House officials.

The U.S. also expected to agree to make substantial increases in the amounts of U.S. military aid to Israel that comes in the form of an outright grant rather than loans that have to be repaid.

One of the main purposes of the closer military co-operation, according to U.S. officials, is to give notice to Soviet-backed Syria and other countries in the region that there is no gap in thinking between the U.S. and Israel.

The White House, however, is also going out of its way to stress that it does not want to jeopardise its links with moderate Arab states such as Egypt, Jordan and Saudi Arabia in the process.

The delivery of cluster-bomb shells to Israel was suspended in July 1982 Israel was reported by U.S. authorities to have used them against civilian areas during its invasion of Lebanon. A U.S. condition for the supply of the shells, which scatter explosive "bombs" over a wide area, had been that they be used for "defensive purposes."

Other forms of possible co-operation under discussion on

Nicaraguan minister refused visa for U.S.

By Our U.S. Editor in Washington

THE REAGAN Administration yesterday announced that it had denied a U.S. visa to Sr Tomas Borge, the Nicaraguan Interior Minister, who had planned to visit Washington this week. The move was a further indication of the tough line that the White House is continuing to take against the Sandinista Government despite recent conciliatory overtures from Managua.

The White House was understood to have overruled the State Department, which had wanted to issue the visa to improve the chances of dialogue with the Sandinistas. Yesterday, however, officials said that the U.S. had an Ambassador in Managua, and if the Sandinistas wanted dialogue "they're free to go to him."

The official explanation was that Sr Borge was likely to make anti-U.S. propaganda speeches during his visit. At the same time, however, the decision also permitted the administration to get off another hook by simultaneously denying a visa to Mr Roberto D'Abuissou, the leader of the extreme Right in El Salvador.

The Administration had not wanted Mr D'Abuissou to visit the U.S. for fear of the embarrassment he might cause with his hardline views. The State Department, however, maintained disingenuously that the timing of the two decisions was purely "coincidental."

Tim Coome in Managua adds: The Nicaraguan Foreign Ministry claimed on Monday that U.S. warships and aircraft were again operating close to Nicaragua's Pacific coast. Ministry officials said that on Monday evening two fighter planes took off from one U.S. warship and flew over an important electricity plant at Puerto Sandino.

About an hour later, two more aircraft were seen to take off from another warship. Puerto Sandino has been the target of several sabotage attempts by U.S.-backed right-wing guerrillas in recent months.

The U.S. embassy in Managua declined to comment on the report, but an embassy official said that there were no U.S. manoeuvres currently taking place off Nicaragua's coast.

Shuttle feeds America's appetite for heroes

BY PAUL TAYLOR IN NEW YORK

BEHIND THE scenes of NASA's space shuttle programme a fierce philosophical battle is raging.

It concerns the degree to which trained astronauts are needed to fly the complex shuttle—or whether the reusable space transport system could be entirely controlled by on-board and ground-based computers making more space available for specialist scientists and engineers who are likely to be the crew.

The debate has been thrown

into sharp focus by the latest shuttle launch on Monday carrying the European-built Spacelab and, for the first time, two "payload specialists"—scientists chosen and trained as astronauts—complete the crew.

But the "crew" also includes five IBM on-board computers (one in storage as back-up and the other four cross checking and controlling the mission and running a pre-determined complex set of

programmes), and two French computers which run and control the experiments and the "shirt sleeve" working environment in the Spacelab.

The key question is whether or not these computers, together with those on the ground, could run the shuttle without the assistance of human pilots and commanders. The system programmers say "yes." NASA says "no"—or at least "probably not at the moment."

NASA said yesterday these could only be performed by

humans with the help of computers which translate the astronauts' commands into specific actions. NASA also maintains the presence of the astronauts is necessary "if something goes wrong." The programmers remain unconvinced saying the likelihood

Nevertheless people may still win over machines. As the programmers admit, "America needs heroes" and it is easier to imagine a hero astronaut than a hero microchip.

Debt web enmeshes Brazilian steel

TODAY ought to provide a memorable occasion for the Brazilian steel industry, a powerhouse responsible for over half the steel produced in Latin America. Just outside the tranquil, small city of Vitória, the state capital of Espírito Santo, President José Figueiredo will inaugurate a major, greenfield steel works: the first fully integrated plant to be built in Brazil for a quarter of a century.

At a time when the industrialised world is grudgingly pressing on with the painful task of closing down steel mills, Brazil will have added another 3.2m tons of capacity, pushing its installed total to near the 20m ton mark.

The Tubarão steel works is a first for Brazil: a plant specifically designed for export, in this case of semi-finished slabs. All the other steelworks in Brazil were intended primarily to serve the domestic market, part of an industry which has grown at an average rate of 11 per cent a year for the last decade.

Even at this late stage, the markets for Tubarão's products have not been disclosed. With the world steel industry in its present parlous state, it is the kind of information that Siderbras, the state-owned steel holding company, is keeping close to its chest.

The two minority foreign partners in Tubarão, Kawasaki Steel Corporation of Japan and Finisider International of Italy, are each obliged to market 20 per cent of the new steelwork's products. Siderbras, which has 51 per cent of the company, is responsible for the rest.

It is a reasonable guess, not discouraged by Siderbras, that the key target is the U.S. Wheeling-Pittsburg, for one, is known

Brazilian steel exports are expanding at such a rate that the Americans are worried. For in today's conditions, even this modern steel industry, designed to supply the local market, must sell abroad to survive, reports Andrew Whitley in Rio

to be negotiating to buy 300,000 tons of slabs a year.

Brazil is still only a bit player in the struggle for market share going on between the European community, Japan and the U.S. It will be responsible this year for about 7 per cent of U.S. steel imports, and less than 4 per cent of the Western world's steel output.

But the speed with which it has increased its penetration of foreign markets since 1981 has set off alarm bells, particularly in the U.S., which currently takes about 30 per cent of Brazilian steel exports. These are likely to reach 4.5m tons this year, double the 1982 figure.

A shoal of anti-dumping suits have been lodged by aggrieved companies, including U.S. Steel, against their low cost Brazilian rivals.

At the Government level, negotiations over quota limits for certain particularly sensitive products, such as stainless steel, wire rods and bars, appear to be getting nowhere. Brazilian officials dismiss the American proposals as ridiculous, and Sr Carlos Viacava, the foreign trade chief, is publicly pessimistic about the chances of an agreement.

The Brazilians claim that their steel is not responsible for the disruption of the U.S. market. "We are caught in the net-cracker between the U.S. and the European Community," said Sr Rogério Sabola Santos, in-

ternational head of the Ministry of Industry and Commerce.

Judging whether the industry is truly viable internationally is almost impossible. Technically, most of its plant is as modern as any in the world, thanks largely to foreign bank loans as well as cheap credits from the World Bank and the Brazilian state development bank.

But it benefits from subsidised electricity and a battery of fiscal incentives, particularly for exports. Set against these advantages, Brazilian steel-makers are dependent almost entirely on imported coal, mainly from the U.S. and Poland, for which they have to pay the world price.

Continued access to foreign markets is vital for the survival of the industry, in which Siderbras alone has invested nearly \$13bn over the past decade. Domestic sales were off by 13 per cent in 1982, when the recession began to bite. In 1982 they held their own, but collapsed this year by a disastrous 30 per cent.

The dilemma for the industry is that it is hopelessly over-borrowed and has to live with a domestic price structure averaging 40 to 50 per cent below world prices.

Sr Plínio Assmann, president of Cosipa, a state-owned steel-works which is currently producing and exporting at record levels, says the Brazilian indus-

try "has no prospects of profitability in the short or medium term."

Losses are mounting at an horrendous rate. In the first quarter of 1983 the Instituto Brasileiro de Siderurgia, the private steelmakers council, calculated them at over \$1bn. Sr Aluisio Marins, head of Cosider, the Government's steel and non-ferrous metals council, warned last week that the survival of the special steels sector was "hanging on a thread."

Overshadowing other considerations is the massive expansion programme launched in more confident days, but now the principal victim of the government's ruthless cuts on capacity in the Siderbras group will jump by half to 13.5m tons when the programme is completed, putting the Brazilian concern among the top half dozen steelmakers in the world.

Three-quarters of all the new works are completed—for the greenfield Acomomas steel-works, in which the Davy Corporation is the leading contractor, and for the third stages of the CSN and Cosipa integrated plants. Negotiations with the World Bank are taking place over the Cosipa plant, but no more money is in sight from the Federal Treasury.

Debt is the milestone threatening to drag Siderbras under. Externally it owes \$7.7bn—equivalent to \$1,000 for every ton of steel it produced last year—its domestic debt is even worse at \$10.9bn.

There are no obvious ways out. Efforts by Siderbras to "float off" two of its subsidiaries to the Brazilian private sector have had little success so far, and the only other alternative—selling out to foreign interests—is unthinkable.

OVERSEAS NEWS

Commonwealth compromise on major issues

BY ROBERT MAUTHNER IN NEW DELHI

THE COMMONWEALTH heads of government yesterday agreed their week-long conference in New Delhi with a strong condemnation of South Africa, an offer of aid to Grenada and a demand for a withdrawal of the Turkish-Cypriot community's unilateral declaration of independence.

The final communiqué reflected a compromise between the views of the Western members of the Commonwealth and the developing states on the African countries and India, on the one hand, and the Eastern Caribbean countries and Britain

The former wanted the commonwealth to condemn the U.S. invasion of Grenada, while the latter, who had supported the U.S. intervention, refused to subscribe to such a text.

In the event, the communiqué confined itself to stating that "the emphasis should now be on reconstruction, not recrimination." While not specifically calling for the withdrawal of U.S. troops from the island, the communiqué did look forward to Grenada's existence "free of external interference."

It also welcomed the intention of the interim civilian administration in Grenada to hold as early as possible, free and fair elections.

The Commonwealth leaders, who noted the willingness of the Caribbean community to assist

in the maintenance of law and order in Grenada if requested to do so, also expressed their readiness to provide assistance.

Though the communiqué used strong language to condemn South Africa for its policy of apartheid, it repeated violations of the territorial integrity of neighbouring states, and its blocking of Namibian independence, it failed to suggest any practical remedies.

The attempt by South Africa and the U.S. to link Namibian independence to the withdrawal of Cuban troops from Angola was firmly rejected.

The Commonwealth leaders also called for the withdrawal of South African troops from Angola and an end to all forms of South African assistance to "the subversive forces" in Angola.

But apart from urging the Commonwealth members of the five-nation contact group on Namibia-Britain and Canada—to exercise their influence on the other members such as the U.S. to secure the speedy implementation of the U.N. Security Council resolution on Namibian independence, the communiqué threatened only "appropriate measures" under the UN Charter if South Africa did not comply.

The heads of government did, however, reaffirm their commitment to uphold their 1977 Gleneagles Declaration, under which they undertook to discourage any sporting contacts with South Africa.

Though the overwhelming majority of the participants rejected the South African proposals for constitutional reform,

because the African majority was "wholly excluded from their sphere." Britain expressed reservations on this part of the communiqué.

The Commonwealth leaders denounced the Turkish Cypriot declaration of independence as "legally invalid" and reiterated the call for its non-recognition and immediate withdrawal.

They also called on all states not to facilitate or in any way assist the "illegal secessionist entity." Pledging their renewed support for the independence, sovereignty, territorial integrity and unity of Cyprus, the heads of government set up a high-level contact group on Cyprus.

The final communiqué incorporated the Goa Declaration on international security and the statement on economic action published earlier this week.

Saudis agree to Iraqi pipeline

BY RICHARD JOHNS IN LONDON

SAUDI ARABIA has agreed to the construction of an Iraqi pipeline across its territory to transport its oil to the Red Sea, thus by-passing the Strait of Hormuz.

Confirmation for a go-ahead for the project, first proposed by Iraq two-and-a-half years ago, was given by Sheikh Ahmed Zaki Yamani, Saudi Arabian Minister of Oil, to Petroleum Intelligence Weekly last week. The newsletter says that Iraq should eventually be able to export 2m barrels a day by this route.

Under the first phase of the project, which is expected to be completed early in 1984, a pipeline will be constructed from southern Iraq to link up "somewhere in mid-Arab-

ia" with the existing Saudi trans-peninsula pipeline, Petrolina.

Its capacity is to be increased from the present maximum of 1.8m b/d by another 500,000 b/d for Iraq's benefit with Saudi Arabia receiving a tariff on throughput. In addition, Saudi Arabia has undertaken to make available any other spare capacity in the facility.

The second phase involves the construction of a parallel pipeline to Saudi Arabia's from the junction on the Yanbu on the Red Sea.

According to PIW, Sheikh Yamani revealed that work on both phases would start simultaneously — though the second would take considerably longer.

Since early this year, a British consortium made up of William Press, Robert McAlpine, John Loring, and Humphries and Glasgow (part of the Eusech group) has been having talks about the construction of the new facility.

John Brown, meanwhile, denied a report from Baghdad that it had undertaken to float loading buoys and link them with an underwater pipeline to the old Iraqi terminal at Fao.

Last year, Iraq purchased from Brown Root five single mooring buoys, with a combined capacity to load 1.25m b/d. These are in storage in Bahrain.

Iraq to ask Opec for big rise in oil export quota

BY ROGER MATTHEWS MIDDLE EAST EDITOR, IN BAGHDAD

IRAQ will demand a substantial increase in its oil export quota at the next meeting of the Organisation of Petroleum Exporting Countries (Opec) in Geneva on December 7.

Mr Wajih al-Hadithi, director of external relations at the Ministry of Oil in Baghdad, said yesterday that an increase from the present quota of 1.2m barrels a day (b/d) to at least 1.8m b/d was vital to accommodate Iraq's planned rise in exporting capacity.

He added that Iraq may insist on even more than an additional 600,000 b/d. This might be needed because of the expansion of the oil pipeline through Turkey from the present 700,000 b/d to 980,000 b/d by the end of next April.

The pipeline to Turkey is

currently Iraq's oil exporting facility and the revenue it generates is well below the country's requirements for continuing its war with Iran, now in its fourth year.

In the short term Iraq believed that Opec should stick to its output ceiling of 17.5m b/d, Mr Hadithi said, and other exporters would have to trim their quotas in order to make way for the Iraqi increase.

"We only accepted the 1.2m barrels a day because at that time it was the maximum we could export," he said.

Mr Hadithi also confirmed that Iraq was only waiting for a positive response from Turkey for detailed planning work to start on a new gas pipeline to run alongside the existing oil pipeline.

Pakistan threat to Gulf Air in traffic war

AUTHORITIES in Islamabad have threatened to close the Gulf Air with total closure of its operations in Pakistan, as part of a mounting air-traffic war, Mohammed Afzal reports.

Gulf has a 2,600-a-week seat quota to carry passengers from Pakistan to various Gulf points. It wants the quota doubled to 5,200 a week, to fill its recently acquired wide-bodied L-1011 TriStars.

The predominantly Government-owned Pakistan International Airlines has 35 Airbus-300 and Boeing-707 flights with 7,000 passenger seats a week in Dubai, Abu Dhabi, Doha and Sharja.

Japan's trade and current account surpluses fall

BY CHARLES SMITH, FAR EAST EDITOR, IN TOKYO

JAPAN'S TRADE and current account surpluses fell slightly in October from the previous month's levels but continued to remain far ahead of earlier official forecasts, the Finance Ministry revealed yesterday.

The visible trade surplus amounted to \$3,098m, down from the September figure of \$3,368m while the surplus on current account fell from \$2,688m to \$2,288m.

The smaller surpluses reflected a 6 per cent growth in imports, marking the second month running in which Japan's imports have exceeded those of a year ago. Exports, however, rose by 15.4 per cent to \$12,778m.

Finance Ministry officials said yesterday that they expect Japan to register a trade surplus of between \$338m and \$348m during the current fiscal year, ending in March 1984.

The current account surplus which reflects Japan's substantial invisible deficit will probably be in the black by \$238m, a far higher figure than originally predicted.

Japan's smaller trade and current surpluses, coupled with continuing deficit on capital account, produced a small deficit in the basic balance of payments in October, following the previous month's surplus. The basic balance was in the red by \$88m.

Zimbabwe Reserve Bank eases monetary policy

BY OUR HARARE CORRESPONDENT

THE RESERVE Bank of Zimbabwe yesterday slightly eased monetary policy by reducing the liquid assets ratio of the commercial banks from 35 to 30 per cent.

The central bank said the banks had recently suffered an outflow of funds which could not be explained by seasonal factors.

Coming at a time of rising bank lending to finance the new season's crops, this had led to

pressure on liquidity ratios and sharply higher short-term interest rates.

To ease the liquidity situation, the reserve ratios of the commercial banks have been reduced from 35 to 30 per cent, but ratios are unchanged for all other financial institutions.

The reserve bank said the move should not be interpreted as a change to existing monetary policy.

Days of closed markets 'ending'

FINANCIAL TIMES REPORTER

THE DAYS of closed national telecommunications markets and of "going it alone" on world markets are fast drawing to a close, Mr Robert Allen, executive vice-president and chief financial officer of American Telephone and Telegraph (AT&T), told the Financial Times World Telecommunications Conference in London yesterday.

while encouraging the positive aspects of competition. Britain had needed to learn from U.S. experience in a very short time.

Mr Stuart Bailey, marketing director of British-based Mercury Communications, said that the wider choice in telecommunications

from obtaining economies of scale. European manufacturers should encourage the opening up of their national markets at the fastest pace they could match, said Mr Philip Hughes, chairman of Logica of the U.K. Because regulatory changes took time to come into effect, bil-

FINANCIAL TIMES CONFERENCE World Telecommunications

brought challenges and opportunities for users. "New innovative systems, developed in a competitive climate where excellence is a minimum requirement for staying in business, can revolutionise an organisation," he said.

But the converse was also true. The manager who sat on his hands and hoped the whole problem would go away was risking his job, his organisation's competitive edge and the country's ability to compete across the board in broadband communications.

Dr Roberto Taranto, managing director of Réseaux, said Italy was having some difficulty managing new telecommunications services and technology. But there were hopeful signs. A public debate was developing about the organisation of telecommunications operations; and Italy seemed well placed to repeat its success in applying new technologies to other parts of its industrial economy.

He noted, however, that a true common market in telecommunications did not exist in Europe. That prevented European industries

teral deals would be the best way of gaining access to many markets for some years.

There would be new opportunities in the short and medium-term to supply equipment and services to telecommunications markets. Many countries were opening their markets for videotex, teletext and facsimile terminals, although markets for value-added services appeared more risky in the short term.

Mr Kaspar Cassani, president of IBM Europe, said that reliable, easily accessible basic transmission service, lower-cost connections and, above all, competition in subscriber equipment and value-added network services were essential if computer manufacturers were to continue to respond fully to user requirements.

User demand for information processing had helped to encourage the increasing convergence of computing and communications. There were still many needs waiting to be met. Both computer and communications suppliers should give top priority to what their customers really wanted.

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## UK NEWS

## Narrow verdict expected in Ford pay vote

By Philip Bassett, Labour Correspondent

FORD'S 44,500 hourly-paid workers appear divided over whether to accept the company's 7.5 per cent pay offer, or reject it in favour of a threatened all-out strike from January 3.

By last night more than half the company's 24 plants had voted. Nine plants rejected the offer and eight voted to accept it. Among the votes yesterday to accept the offer were those of day shift workers at the often-militant body and engine plants at Dagenham.

However, the day shift at Dagenham assembly plant voted by about 4-1 to reject the offer, and much may depend on the night shift votes, which will be recorded this morning.

A further five plants will vote today, including 1,500 workers at Langley and 1,000 at Belfast, and the final plant, Dagenham, closes tomorrow.

Mr Ron Todd, the union's chief negotiator, would not predict the final result until night. But he said: "We shall decide on the number of plants voting for or against. That is the way it has been done before, and no-one has complained if the vote has been narrowly for acceptance of an offer."

If the plant-by-plant count goes

## Directors' salaries up by 11% in a year

By Michael Dixon

COMPANY DIRECTORS' pay rose well ahead of their living costs over the year to September, says a study published yesterday by Reward Surveys and the Institute of Directors. The study was based on a total sample of 3,335 full and part-time directors in Britain.

Although the basic salary of the "average" board member - ranked midway in the total sample - was only £20,000 this year, it represents a rise of about 11 per cent of the 1982 figure. The corresponding rise in living costs was only 9 per cent.

Including bonuses and other cash earnings (but not the value of company cars, pensions and so on), the "average" director's total money rewards came to £20,750 - an increase of just over 12 per cent in 1983.

The equivalent figures for full-time executive directors were a basic salary of £20,850 and total cash rewards of £22,250. Fees for non-executive board members rose by about £500 to approximately £5,000 on average.

Among the survey sample of more than 200 fully executive chairmen, the midway figures were a £25,000 salary plus about £3,000 in bonuses.

## COMPANY REJECTS PLAN TO SAVE LIVERPOOL BISCUIT FACTORY

### 2,000 jobs to go in phased shutdown

FINANCIAL TIMES REPORTER

UNITED BISCUITS yesterday rejected plans prepared by its workers and unions to save the company's Liverpool plant from closure. The plant will now be run down over the next three years with the loss of 2,000 jobs.

The company's decision was described by its chairman, Sir Hector Laing, as "distasteful" while Mr Bobby Smith, national food organiser of the General and Municipal Workers' Union, gave a warning that it could lead to civil unrest.

Closure will hit an area in which more than 150,000 - nearly 30 per cent of the workforce - is unemployed.

The community must now feel that even successful industry is ex-

pendable in the interests of monetarism and profit," Mr Smith said.

After a meeting last night shop stewards agreed to ballot the workforce on action to save the plant. Further talks were also being sought with Sir Hector, who announced that the company would be making £1m available to help create new jobs in Liverpool.

Closure of the factory was first announced in June. The unions' alternative plan was prepared with the aid of outside business consultants after the company had opened its books.

It proposed about 900 redundancies and reorganisation of the factory to produce claimed savings of

£8.5m and an increase in profits to about £5.5m a year.

Sir Hector said savings of only £5.1m could be identified. Closure would produce a saving of £10.5m a year.

New technology and falling demand for some biscuit lines meant that United could produce enough for its markets in four factories rather than five. Imports of biscuits from Europe were already threatening market share and costs had to be reduced to maintain competitiveness.

Social costs of the closure - in terms of unemployment, and social benefits - have been estimated by Merseyside County Council at

about £12m in the first year, rising to £20m after five years.

Sir Hector rejected the argument advanced recently by some community leaders that this meant that the taxpayers would be paying for the closure and the safeguarding of United's position.

He said: "My job is to run as efficient a business as possible in the interest of employees, consumers and shareholders. In 1987 we shall be employing more people nationally than now."

Mr Tony Humphreys, a union officer, who made the initial approach for United to open its books, said the unions' plan had been "bedevilled" by company negotiators who "continually moved the goalposts."

## Turbine orders for GEC offshoot

By Lynton McLain

GEC-RUSTON Gas Turbines has won £50m of orders in the six months since May, when the company was formed to manage the activities of GEC-Gas Turbines and Ruston Gas Turbines, another GEC subsidiary.

The orders are for 25 gas turbines linked to 20 electricity generators and five compressors. British manufacturers, including GEC, made 14 of the generators; Dresser, of the U.S., made the compressors.

Nine contracts are involved, with the largest awarded by Marathon Oil UK for its North Brae offshore platform in the North Sea. This contract, worth about £25m, is for three GEC ERB-124 gas turbine generating sets and four GEC ERB-124 gas turbines for powering the Dresser compressor units.

"The worldwide gas turbine market continues to be very depressed, so we are delighted to have these orders," said Mr Kelvin Bray, the managing director of GEC-Ruston Gas Turbines.

## BHS chief to take over at Dunlop

By Kenneth Gooding, Motor Industry Correspondent

SIR CAMPBELL Fraser is to retire as executive chairman of the troubled Dunlop Holdings group on December 31 and will become president. He will be succeeded by Sir Maurice Hodgson, chairman of British Home Stores, who will become non-executive chairman of Dunlop.

Sir Campbell, who is also president of the Confederation of British Industry, has been at the centre of considerable criticism recently, but Dunlop said yesterday that his change of role was part of the normal evolutionary management process within the group.

It was pointed out that Dunlop's executive directors normally retire at the age of 60 - Sir Campbell was 60 in May this year - and that it was also group policy for the chairman to become president in order to provide an element of continuity. Dunlop's fortunes are at a low

ebb. The group incurred a net loss of £80m last year. At the end of 1982 net debt was £386m while shareholders' funds totalled £380m.

In September, Dunlop announced it was to sell most of its European tyre business to Sumitomo of Japan, shortly after that its French tyre operations filed for bankruptcy.

There have been rumours that Sir Campbell was under pressure to resign from the Malaysian Pagi Corporation, which now owns 26 per cent of Dunlop. At the annual meeting in June he was taken to task by shareholders for accepting a 21 per cent pay rise to £41,550 in a year when Dunlop's losses were so large.

Sir Maurice, who is 64 - Dunlop's non-executive directors retire at 70 - will retain the chairmanship of British Home Stores, but give up some other commitments.

## People Express seeks more UK flights

By Michael Donne, Aerospace Correspondent

PEOPLE EXPRESS, the U.S. low fare airline which flies between Gatwick (London) and Newark (New Jersey), is seeking to increase the number of flights it is allowed to make under the Anglo-U.S. Bermuda Two air agreement.

At present the airline flies five times a week each way on the route. It wants to raise the total to seven flights a week each way and progressively to about 14 flights each way weekly, or twice daily.

The airline will open talks at the Department of Transport in London today. People Express, which has grown rapidly over the past year, carried more than 4.5m passengers on its entire route network in the first 10 months of this year, or more than double the figure for the same period of 1982. It is also interested in extending its Atlantic network into Western Europe.

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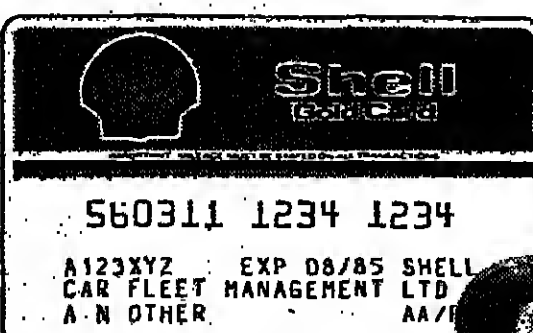
By Ian Margerison

MOBIL OIL expects to lose more than £50m this year on its UK refining and oil products business. The company said yesterday that it was "continuously testing" the market for an opportunity to raise petrol prices.

In spite of a sharp rise in petrol prices at the pump in the last year, margins had weakened because of sterling's recent slide against the dollar, Mobil said. The company closed some outlets last year and pruned expenditure, but lost £95m on refining and marketing.

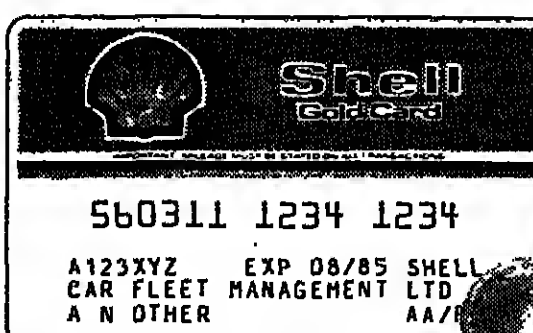
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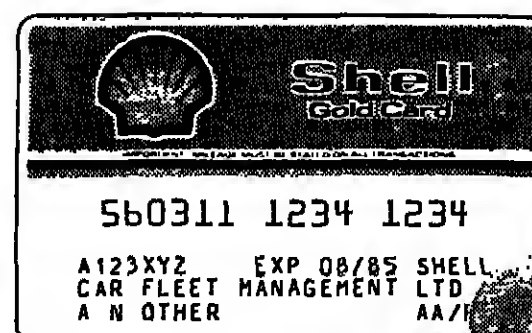
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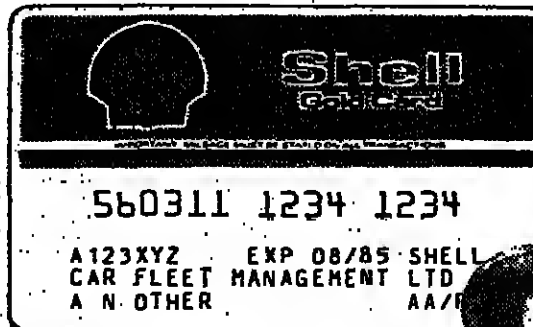
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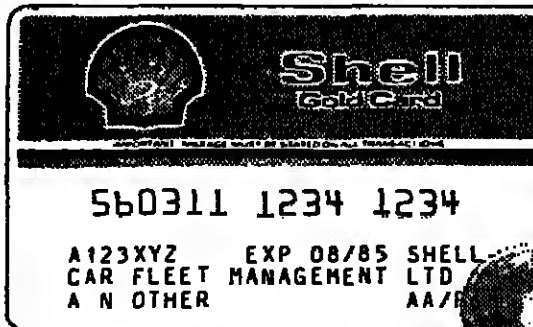
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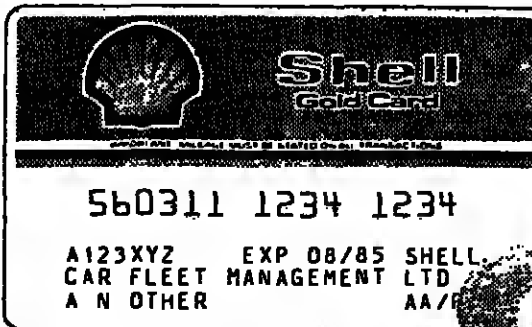
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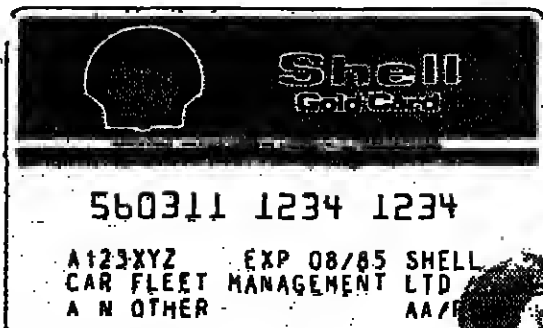
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## THE ARTS

Television/Chris Dunkley

## Tales of Moscow and Saigon

Programme makers often tell critics that comparisons are odious (an assertion made originally by John Donne). Shakespeare punned that they are "odorous" (though the complaint is only heard, of course, when the speaker fears that his own programme will emerge the worse from the comparison. But if they don't want critics to compare their work then they should avoid the sort of unobjectionable confrontation which occurred last night.

At 9.25 BBC1 screened an Englishman Abroad, a television film about self-imposed exile. At 9.30 ITV screened Saigon: Year Of The Cat, another television film about self-imposed exile. Both were prestige productions. An Englishman Abroad was directed by John Schlesinger (working again for the BBC for the first time in 23 years) from a screenplay by Alan Bennett and starred Alan Bates and Coral Browne. Saigon: Year Of The Cat was directed by Stephen Frears from a screenplay by David Hare and starred Judi Dench and Frederic Forrest. Englishman Abroad was given the cover of Radio Times and a colour feature inside. Saigon was given the cover of TV Times and a colour feature inside. Both are being shown in the 27th London Film Festival, and both will undoubtedly be entered at other international festivals with the hope of winning awards.

We should not allow the phrase "television film" to confuse us. These works are two prime examples of a form which broadcasters have been declaring for 15 years is about to die: the single play. Recently thanks to the continuing decline of the cinema audience, the arrival of Channel 4, the appearance of more independent producers, the growing feeling that "single play" sounds old-fashioned, and a need to differentiate between works made exclusively for television and those intended for both, the phrase "television film" has been heard more and more. The fact remains that productions awfully like these have featured for many years within the broad category "single play". However, examples as ambitious as last night's pair—with big budgets, star names, and decent location shoots—have always been few and far between. That is why it was unobjectionable to schedule them in direct opposition to so many viewers could see only one.

There are arguments, albeit paternalistic ones, for "back to back" scheduling in some instances (Panorama and



Frederic Forrest and Judi Dench

World In Action for instance) where the programmes involved ensure one another's survival. What Sweden's two television channels, both public service, were ordered to stop simultaneous timetabling of their serious current affairs series and instead to provide popular entertainment alternatives the combined ratings for the current affairs programmes sank so low that back to back protection was reinstated.

But it is impossible to believe that the controllers of either ITV or BBC seriously imagined that last night's films needed that sort of mutual protection. On the contrary it looks more like a mutual spoiling operation organised by petty minded men on both sides, all determined that if their programme wasn't to have a famous success then neither should the other.

The one bright aspect of this is that the more often it occurs, the more viewers will buy video recorders, and the more video recorders there are the less influence broadcasters have in the public's programme choice. So in the long term this bloody-mindedness will rebound against the broadcasters.

But what of the films? Saigon received much more advance publicity and, by all accounts, cost much more: £1.5m it is said. The main reason for this seems to have been the decision

that it should be shot on location in the Far East, though after watching it and noticing only a couple of gratuitous street scenes the great mystery is why.

Hare's screenplay tells of a middle-aged English woman, Barbara, working in a bank in Saigon in the final days of the American presence. She has an affair with Bob, a CIA man from the U.S. embassy, and in the second strand of the film Bob is revealed as the odd man out among his colleagues since he believes they should be preparing for evacuation. When this is finally thrust upon them, Bob and Barbara flee to a seat on one of the last helicopters out of the embassy compound, but hundreds of South Vietnamese loyal to the Americans are not only left behind, but systematically betrayed to the incoming Communists by the abandoned card index.

It is apparent from this second strand that Hare and Frears aspire to something more than just another exotic love story with a dying fall. There seems to be a desire to say something about colonialism and maybe about exile, perhaps a comment too on loyalty, but the specifics are never made clear. In the end it is just that exotic love story with a dying fall

which comes across strongest. Thanks to the economy and precision of Frears' style during the sequences set in Barbara's flat there is a beguiling absence of cliché about what is, after all, a pretty unoriginal story.

However, leave aside the romantic interest which in plot scarcely advances beyond the fiction in "Woman's Journal," and what are we left with? A couple of very brief passages which may be in character for David Hare—this description of England for instance: "The people are odd. They're cruel to each other. Mostly in silent in unexpected ways. It's an emotional cruelty. You feel watched, disapproved of all the time. . . . There's a terrible pressure, all these little bedgears squeezing you in. Tight little lines of upright homes. Everyone spying on everyone else"—but hardly in character for Barbara Dean.

Moreover, the build-up to the American departure and the evacuation sequence itself were done rather better and, apart from the "White Christmas" signal, with more telling exploitation of detail (such as the campaign to fill the compound trees and the burning of the dollar bills) by John Pilger and Richard Stroud in BBC 2's film The Last Day, shown in March. Owners of video recorders will find many contrasts when

they come to compare An Englishman Abroad. For a start the little anecdote it recounts is true: Guy Burgess really did stagger into actress Coral Browne's dressing-room when she was on tour in Moscow in 1958 and vomit into the basin. Coral Browne really did find him charming nevertheless, have lunch with him, take his measurements, and order suits and shoes for him on her return to London.

And whereas the Frears film might just as well have been shot in Hammersmith for all the benefit it got from its locations, Schlesinger with superb camera work from Nat Crosby has managed to conjure the very feel and smell of Moscow, indoors and out, on to the screen without ever going beyond Glasgow, Dundee and London. What is more Bennett has written one of his funniest scripts for a long time. "You remind me of a stoker I once knew," the drunken Burgess murmurs ambiguously to a massive and sullen female stage doorkeeper. Coral Browne fumes at the unhelpful clerks in the British embassy in Moscow: "You can't stop me from going to lunch with him. It's a free country."

Miss Browne's ability to play herself delivering lines put into her mouth by a playwright is not only triumphant but mistifying to a non-actor (this one anyway). Bates gives one of his most perfectly modulated performances ever in a role which could so easily appear hackneyed after all the Burgess films we have seen.

There is no attempt at significant statements in Englishman Abroad towards the end there is a spot of wrist slapping over a men's outfitters which won't provide pyramids for Burgess (good gracious, they supply the royal family!) and the closing sequence with the newly reacquainted exile striding through the wondering Moscow crowd with his black brody brandished aloft to the strains of Gilbert and Sullivan's "He was an Englishman" on the soundtrack, is powerfully sardonic.

You could argue that it is more honourable to be even half-way successful with a more ambitious work like Saigon than to achieve such stunning and total success with a miniature such as Englishman. Yet I have no doubt at all that it is An Englishman Abroad which will last longest not only in my memory but in the archives too.

Quoted from Saigon: Year of the Cat, published by Faber & Faber (£3.50), whose lonely enterprise in continuing to issue television scripts is to be applauded.

Esclarmonde/Covent Garden

David Murray



Joan Sutherland

Masseenet's Esclarmonde defies belief anyway, and as a stage vehicle for Dame Joan Sutherland it is awesomely incredible. The production which kindly sponsors have procured from San Francisco for the Royal Opera reels between Masterlinck and Mother Goose. The lurid trappings, magnificently overripe, are by Beni Montresor out of Odillon Redon (with touches of Dufy and even Matisse) — light-storms playing over a permanent sweep of steps, backdrops and serims; even the painted hangings have painted hangings painted on them. Lotfi Mansouri's stage action, flat-footed with arms akimbo, takes us straight back to the dead days of pantomime. The cheap score is neither here nor there.

Composed at about the same time as Werther, Esclarmonde stands to it rather as Wagner's Rienzi does to his Dutchman — a grandiose transitional hot-potch against a piece in which the composer is at last really singing his heart. Esclarmonde is full of undigested Wagnerisms, little and large: now a cadence from Tannhäuser or Lohengrin, or the clarinet-gurgles from Tristan Act 2, now a whole pallid mock-up of a Wagnerian prelude or a transformation scene. At bottom, however, the music hasn't the courage of its petty larceny, and the borrowed geegaws dangle limply from a much blander, natter construction.

Certainly it is singable, and were the story a less ludicrous concoction that might almost have been enough. Officially Masseenet's librettist drew it from a medieval chanson d'esepe, but it is shaped in accordance with the New Ecsticism of the 1890s and '90s, like an early Pierre Loty romance. Wozy erotic visions are

framed in choise-a-block. Masseenet designed it for a cool ravishing soprano of the day (he is said to have discouraged revivals for anybody else), and one can imagine her drifting enticingly through the contrived fable — but that isn't the sort of thing that Dame Joan was born to do. On stage Esclarmonde needs a miracle ingredient, and her augustly hearty presence isn't it.

You could argue that it is more honourable to be even half-way successful with a more ambitious work like Saigon than to achieve such stunning and total success with a miniature such as Englishman. Yet I have no doubt at all that it is An Englishman Abroad which will last longest not only in my memory but in the archives too.

Quoted from Saigon: Year of the Cat, published by Faber & Faber (£3.50), whose lonely enterprise in continuing to issue television scripts is to be applauded.

Once past a wobbly beginning (with a prominent heat in the voice), she produced many beautiful, luminous notes. Some serpieces suit her well, and she delivered them in style; for some other passages her soprano is now neither light nor agile enough (one offstage invocation irresistibly suggested a Valkyrie going round the bend), and the result was leaden phrasing just where the music depends upon winsome ease. Vocal gestures were underlined by hefty arm-thrusts, sometimes even by a vigorous hop.

Her tenor was Ernesto Veronelli, whose Roland (he of the "Chanson de . . .") presumably opted for safety with a permanent mien of polite bafflement. His thoroughly Italian timbre bad its attractions, if also some swooping lapses, and it survived the long evening well (there is an hour's worth of intervals). The secondary pair of lovers, Diana Montague and Ryland Davies, were underlined by a heavy stage presence, but they managed to keep straight faces. I found it helpful to pretend that Mr Davies was

still the Prince from Love of 3 Oranges; indeed the whole evening could be enhanced by ignoring the printed story and making up one's own as it goes along—the Accidental Parting of the Nile, the monstrous advent of the Great Tin Tray. There are fleeting moments at which Montresor's insistent visions—like Redon illuminating the raunchier bits of the Old Testament—almost work, and in these Gwynne Howell, Geoffrey Moses and Jonathan Summers figure very effectively. If only the short-breathed music didn't so regularly let the side down—there are chromatic tremolos at key junctures like vintage G and S. The conductor is Richard Bonynge, who often seemed to think that his wife is the only singer who needs to breathe; certain orchestral passages, too, might bloom more appealingly in gentler hands. At any rate it is a mind-boggling affair. I record with disbelief a comment from a lady sitting in front of me, to the effect that the opera was blessedly full of "tunes."

## Nobody's Fool/Soho Poly

Michael Coveney

People do tend to feel suicidal at Christmas as we know from our own experience and the second act of Alan Ayckbourn's Absurd Person Singular. Chris Curry's spark little play Nobody's Fool takes us to the Burnley household of Howard and Carol, where Peggy Lunt has locked herself in the bathroom to indulge in her latest breakdown. Peggy is everyone's chum, a divorced mother whose angst among the pills and toilet rolls is intersected with the overspill of the downstairs knees-up banging at the door.

Peggy is played by Pam Ferris as a self-critical failure with three chins dressed in a black and white evening sack. In the first scene she sits on the loo while Carol, in a revealing backless little number, rabbits on about not very much. Carol goes and Peggy bolts the door. Miss Ferris is superb at conveying a notion of the very thin line between bonhomie and despair, giggling even as she contemplates her own melodramatic performance of backing up to the wallpaper in search of a razor blade.

The other area of Candida Boyes's pleasingly detailed design is the landing, where George Costigan and Polly Hemmingsway quick-change their way through a series of wickedly observed party-goes. Howard is an absentee father

pushing his way up at the expense of domestic bliss; Paul and Ros scramble adulterously through some hilarious dialogue about their respective kids and sex "being different" for the man; a chemist with pens in the pocket of an ill-fitting brown suit encounters Ros's languid tirade with twitchy nonchalance. Paul's pregnant making an early considerable exit, fields the biggest nonsense of a blazered reactionary who has lost touch with his children. All this makes you wish you were downstairs knees-up with the action, but Miss Ferris keeps pulling

ing you back to her distraught monologue with touchy sneshe. There are jokes about quiche, menstruation and good housekeeping. Andy Jordan's direction keeps the play bubbling along for its full 70 minutes and Miss Curry is obviously another name to add to the post-Ayckbourn school of social manners. Steve Christman's soundtrack mixes recent oldie favourites with golden oldies, distant strains of the Floral Dance heralding a violent eruption just as Peggy sinks to her knees for the last time.

## Saleroom

The Getty Museum of Malibu, California, extended its collection of Old Master drawings at Christie's yesterday when it bought a Rubens chalk study of a man in Korean costume, with touches of red on the face, for £234,000. It was a record for a Rubens, and matches the £200,000 paid by the Getty (without the premium added) for a Rembrandt drawing of Cleopatra, the previous best for an Old Master drawing.

The president and chief executive of the Getty Trust, Mr Harold Williams, is currently in London and he made it

clear yesterday that the museum would not bid for works of art if a major British national institution was interested in the lot. For the Rubens the museum was bidding against a telephone caller. For the other items London dealers were well to the fore. Colnaghi paying £5,500 for "The rest on the right into Egypt" by Tiepolo; Hazlett Gooden and Fox £14,040 for "Lever des ouvriers en ligne" by Bosio; and Baskett and Day the same sum for St. Mary Magdalen during the Crucifix by Jacob de Gheyn II. A.T.

## Verdi Requiem/Festival Hall

Rodney Milnes

It is not the operatic quality of Verdi's Requiem Mass that is surprising (or shocking, to some non-Latin audiences) so much as its non-operatic properties. In which of the stage works did he write so daringly for the orchestra? In which of the operas are private emotions placed so precisely in a public, or rather cosmic context? Such thoughts were prompted by the London Choral Society's performance on Tuesday, in which the Philharmonia Orchestra's playing was one of the comparatively few positive pleasures, notably in much exquisite woodwind phrasing (private) and in the pungent realisation of the bewildering writing in the "Sanctus" and the "Angus Dei" (cosmic).

The other main pleasure was the singing of Heather Harper, who was standing in at short

notice for Linda Eisher Gray. Alone of the soloists she seemed thoroughly at ease in her music, phrasing with the natural musicianship long treasured in the opera house and by sheer involvement soaking the "Libera me" for all the apocalyptic grandeur of the "Dies Irae" it is the moment of lonely private fear that comes to us all, and that Verdi understood, that counts.

The chorus gave an agreeably lusty account of their music. They command an impressively wide variety of dynamic and tone-colour (light, open vowels in the "Libera me"); less impressive is their command of pitch—there were some uncomfortable moments, and not only choral ones, with an unpredictable and "oper-

atic" tenor (Khalid Kaludov) and an oddly uneasy Willard White, as musical as ever but his tone slightly flat-oriented, causing problems at the end of "Pie Jesu." The lighthouse mezzo Glynys Linos sounded ill-suited to work in which sterner stuff is needed.

The conductor, Miguel Gomez-Martinez, underplayed the drama almost to a fault. His on the whole brisk tempos were welcome in the first and last sections, which were kept moving, less so elsewhere, where detail was muddled even in the Festival Hall's helpful acoustics. But Verdi's vision was communicated, and a performance of the Requiem in which the bass-drum player punctures his instrument at the opening of the "Dies Irae" cannot be all bad.

## Arenkov/Wigmore Hall

Dominic Gill

Alexander Arenkov was a pupil of David Oistrakh, and later Oistrakh's assistant at the Moscow Conservatory. In 1967 he founded the Glinka String Quartet, which he led for 11 years; two years ago he left the Soviet Union, and now lives and works in Vienna. He is an engaging soloist, a tasteful, well-founded, the sound is not particularly warm, but easy on the ear, with an agreeably plangent edge.

The playing of his accompanist Nikolaus Wiplinger, consistently dull, wooden, and unresponsive to Arenkov's flawed, was less welcome. In Op. 12 no. 2, less than in any of Beethoven's violin sonatas, the violin and piano are equal musical partners; but this was an uncomfortable,

uneven combination, seriously unbalanced. I had the distinct impression, reinforced as the evening continued, that with another accompanist as catalyst, Arenkov could certainly have done much more, and much more vividly, with all the music he played.

As it was, such pedestrian underpinning of Prokofiev's Op. 94a sonata a drab and colourless sequence, without surge or soar. Arenkov gave Dimitri Tiganov's arrangements for violin and piano of 10 of Shostakovich's Op. 34 Preludes with vitality and charm—but Mr Wiplinger's accompaniment was at best marginal, and at worst positively a disadvantage. Unfortunately solo debut, but when Arenkov is properly paired, he should return in good heart.

## The Master Builder / Munich

Ronald Holloway

GERMAN theatre has returned to treating the classics in a straightforward and conventional manner, placing more emphasis on the text and less on abusing the original by clothing them in outlandish production garb and murdering the syntax. The audiences, in particular, note the change for the better — and flock to such performances in droves. A prime example is Peter Zadek's production of Ibsen's *Master Builder* (The Master Builder) at the Residenztheater in Munich.

In fact, it is one of the hits of the season, and has already made an appearance in Berlin as a guest production booked by Intendant Kurt Hübner at the Freie Volksbühne. More than likely, this is one of those productions that will stay on the boards for the rest of the season.

The *Master Builder* is not staged very often in Germany, although Ibsen's other major plays — *A Doll's House* (titled *Nora* here), *The Wild Duck* and *Hedda Gabler* — enjoy a longevity comparable to Shakespeare's best. The reason is that it is a play of nervous energy and inner spiritual turmoil, one that demands the best of a sound ensemble down to the last walk-on role. The Residenztheater has such an ensemble.

Peter Zadek has his actors performing at a clip pace, preferring to be entirely true to the text rather

than cutting the heart out of the whole. It is diction and gesture and old-fashioned presence that spellbinds the audience, even though productions today (this one included) substitute computerised lighting systems and a handful of gimmicks for acting as its parent. Hans Michael Rathberg's Harvard Solness has seldom been so convincing in a theatrical performance, possibly because here is a role cut to his figure and talent. Barbara Sukowa as the neurotic Hilda Wangel, a vamp driving the proud but troubled architect to his death, is also convincing when she has a line to chew on and dispense with the emotions of a flighty bird. Another outstanding performance is that of Annemarie Düringer, who as Aline Solness, the master builder's wife, expresses the tragedy of the moment in the last act on the veranda within the limited range of a brace of well chosen and refined gestures.

The *Master Builder* was written at the time of the construction of the Eiffel Tower in Paris. To complement the grandiose aspects of that architectural undertaking, stage designer Götz Loepelmann makes equally magnificent use of space in his choices of three backdrops for the play: a spacious architect's studio, a roomy mansion packed with decorations, and a veranda that appears to stretch out to the foot of an Alpine peak.

## La Tragédie de Carmen / New York

Frank Lipsius

PETER BROOK has made himself right at home at the Vivian Beaumont, converting the stage with sand for his 80-minute version of *Carmen*. Despite the seemingly retrograde feat of turning the Lincoln Center landmark (which remains practically brand new from lack of use) into a look-alike for Brook's *Heavenly neighbourhood Bouffes du Nord* in Paris, New Yorkers take particular pleasure in seeing the stage finally lit after projects grandiose and petty have floundered there. With five casts at the ready, this *Carmen* can expect a good long stay.

Brook's condensation of Bizet, worked out with Luis Bunuel's long time collaborator, Jean-Claude Carrière, thrusts the characters past the cigarette factory and into immediate intimate contact. While *Carmen* has been transformed from a breath of purity from the mountains into a sultana for Don Jose, he is no longer a dignified corporal waiting to be defied and seduced by Carmen, but already half way to his downfall on their fatal meeting. With a familiar-looking Persian carpet, Lillas Pastia's tavern is the scene of a Keystone Kops encounter where Euniga is thrust behind a door when Jose arrives.

Reduced to seven characters the production makes a virtue of necessity by squeezing all the sensuality and intimacy of the opera into scenes that, on the naked stage

with the characters pushed nearly into the audience's lap, demand convincing acting. This was fully provided on the night I saw it by Helene Delavault as Carmen, Howard Hensel as a seedy Don Jose, Jake Gardner as the bullfighter, Escamillo, and Andreas Katsulas as a comic Lillas Pastia.

Missing in the score arranged by Marius Constant is all the ensemble music of the cigarette girls, the card-scene, the smugglers and the bullfight, but in its place is the vigour of individual performances more expected of theatre than opera.

Though reduced to four voices, the production emphasizes the singing of real emotion, thanks in part to a 14-instrument band that, hidden in the wings, diffuses competition to allow a natural voice effect, despite the size of the hall.

If Brook's idea was to make Greek tragedy of *Carmen*, presumably the reason for the pointed change in title to *La Tragédie de Carmen*, he has actually come closer to making it a full-

blooded gypsy encampment, with Carmen a bundle of compelling emotions and contrasting compulsions, always sexy and naughty but also young and careless of the consequences. The cigarette factory has been reduced to her rolling one cigar along her thigh in her first entrance of Jose.

Brook introduces Carmen's husband in an eerie scene in which an old gypsy lights four fires round a confrontation that gives Jose the chance to notch up one more killing before the climactic bullfight. Here, Escamillo is dressed in the only flamboyant costume of the whole troupe as part of a separatist gesture that gives him a dignity and autonomy the others lack. It is a gesture to the world beyond the limits of the otherwise perfectly adequate context defined by the characters themselves, and though it falls short, the sailing is shortly forgotten in the riveting final scene. Jose lunges his knife into Carmen when they have taken to the road and grovel before the fate that the tarot cards and Peter Brook have meted them.

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## Arts Guide

Music/Monday, Opera and Ballet/Tuesday, Theatre/Wednesday, Exhibitions/Thursday. A selective guide to all the Arts appears each Friday.

## Theatre

## CHICAGO

E. R. (Forum): Moving into its second year parodying the emergency room continues its adventures among an young doctor, a receptionist and an authoritarian nurse. (4903000)

## NEW YORK

Cats (Winter Garden): Still a sellout, Trevor Nunn's production of T. S. Eliot children's poetry set to trendy music is visually startling and choreographically feline, but classic only in the sense of a rather staid and overblown idea of theatricality. (2095262)

La Cage aux Folles (Palace): Perhaps this season's outstanding musical comes, like *Evita* and *Cats* before it, at the very beginning of the theatrical year. Despite stellar names such as Harvey Fierstein writing the book and Jerry Herman the music, the best parts of the show are not the boogie, apart from the first-act finale a la Gaite Parisienne, but the intimate moments borrowed direct from the film. (7572628)

42nd Street (Majestic): An immodest celebration of the heyday of Broadway in the 30s incorporates films from the original film like *Shuffle Off to Buffalo* and the appropriately brash and leggy boogie by a large chorus line. (5779020)

Tough Song Trilogy (Helen Hayes): Harvey Fierstein's ebullient and touching story of a drag queen from backstage to loneliness incorporates

all the wild histrionics in between, down to the confrontation with his dying Jewish mother. (9449450)

Dreamgirls (Imperial): Michael Bennett's latest musical has now become a stalwart Broadway presence despite the forced effort to recreate the career of a 1960s female pop group, a la Supremes, without the quality of their music. (2394200)

Nine (46th St): Two dozen women surround Sergio Franchi in this Tony-award winning musical version of the Fellini film 8½, which like the original celebrates creativity, here as a series of Tommy Tune's exciting scenes. (2480248)

## WASHINGTON

Noises Off (Eisenhower): Dorothy Loudon stars in Michael Frayn's comedy about the provincial run of a slapstick farce with lots of anis for a company that includes Brian Murray, Paxton Whitehead and Victor Garber. Ends Nov 21. (2543670)

Beyond Therapy (Kreger): Christopher Durang's romantic comedy has all the elements of modern singles life including meeting through the personal column of a newspaper and a scene in a hip restaurant, but it reflects more than explores the shallowness of a surfeit of choices. Arco Stage (4883300)

## LONDON

The Real Thing (Strand): Susan Penhaligon and Paul Shelley now take the leads in Tom Stoppard's fascinating, complex, slightly dazed over

## Nov. 25-Dec.1

play. Peter Wood's production strikes a happy note of serious levity. (6383800/4143)

Noises Off (Savoy): The funniest play for years in London, now with an improved third act and a top-draw replacement cast, Michael Blake-mores brilliant direction of backstage shenanigans too with a third-rate farce is a key factor. (6383888)

Glenquarry Glen Ross (Cottesloe): One of America's best playwrights, David Mamet, has a startling world in this superb Bill Bryden production of life among real estate salesmen. The language rocks and rolls through idiomatic salespeak with many a glancing reference to post-Nixon break-in paranoia. (9282252)

Ray Fever (Queen's): Penelope Keith continues her reign as the Iron Maiden of British showbusiness. Well-dressed and marcel-waved, she plays Judith Bliss in Coward's great comedy, presiding over charades and confusion in a Thames-side country house. (7341185)

Little Shop of Horrors (Comedy): Tawdry, camp musical based on a 1960 Roger Corman B-movie about a man-eating plant which revives the fortunes of a Skid Row flower shop. The 1950s pastiche is a bit wacky, but the lyrics sharp. The plant grows from cactus-like volva to pterosaur, blues-singing peach. Ellen Greene repeats her off-Broadway performance which is something like Penelope Fielding only blonde and way over the top. (9302578)



## ENERGY REVIEW

## King Coal and the Ulster connection

By Maurice Samuelson

ONE WOULD have thought Mr Ian MacGregor has enough problems without adding Northern Ireland to them.

In fact, the Ulster energy market has been exercising the National Coal Board for many years and its new chairman has been anxious to study the problems at first hand. His initial views are likely to be known shortly.

The main problem for Northern Ireland, as for Ireland as a whole, has always been its paucity of indigenous fuel. Having almost no local coal, its electricity industry has not yet ended its dependence on oil, to which it switched in the 1950s and 1960s, and, in consequence, has to be heavily subsidised.

In 1982-83, the Government paid the Northern Ireland Electricity Service (NIES) a subsidy of £54m to enable its electricity prices to be held near the level of those in England and Wales.

A long-founded grievance of the Ulster population has been that it has not enjoyed the

### Ulster's grievance over North Sea oil benefits

direct benefits of Britain's North Sea oil and gas discoveries. While most houses in the rest of the UK enjoy the luxury of natural gas-fired central heating, Northern Ireland's gas is made from expensive naphtha and only a handful of homes, mostly in Belfast, have gas central heating.

Britain's coal industry has, therefore, naturally regarded Ulster as a soft market in which to demonstrate its slogan that "coal is the fuel of the future."

However, a close-up view reveals that the Irish energy

map, like its political counterpart, is far more complicated than when seen from afar.

For although the province is poor in total energy resources, it enjoys a remarkable plethora of schemes for ending this situation—and coal is not the only contender.

The alternatives considered in recent years include an electricity cable link with Scotland, a natural gas pipeline from the Irish Republic, conversion of a major oil-fired power station to coal, and the exploitation of Ulster's deposits of lignite (brown coal).

The Coal Board's main objective is to ensure that the Northern Ireland Electricity Service reverts predominantly to British coal. It also hopes to encourage similar conversions by factories and to hold as much as possible of its large domestic market in Ulster.

The case for the electricity industry phasing out oil rests mainly on the fact that the Northern Ireland Electricity Service's 2200 Megawatts of generating capacity, 1960 Mw is oil-fired, most of it new. The only coal burning plant is the 25-year-old Belfast West power station, which operates efficiently only at base load.

The Coal Board's wish to become the NIES's main fuel supplier has focused for the past decade on the large unused oil-fired power station at Kilroot, on Belfast Lough. Its conversion to coal could increase NIES's coal consumption from a current 3m tonnes a year to 1.2m, which the Coal Board would like to supply from new mines in Scotland.

Planned as a 1200 Mw station, with four 300 Mw generating sets, Kilroot stands as an expensive monument to the days of cheap oil. Although its first two generating sets have been installed, the NIES has not installed the second pair and



Ian MacGregor, NCB chairman: seeking Ulster markets for Scottish coal

has been trying—so far without success—to find buyers for them in other parts of the world.

Early last year, Argentina seemed the likeliest customer for the boilers, built by Northern Engineering Industries, and the turbine generators, built by General Electric Company. But the outbreak of the Falklands conflict left the negotiations in mid-air and the equipment still stands outside the power station awaiting a buyer.

The capital cost of converting two of the Kilroot generating sets to coal has been estimated at £70m. Although the NIES has regarded this as its favoured

option, the Government has been reluctant to sanction this scale of investment. So far, the debate on Kilroot has been conducted at a subdued level. But if Mr MacGregor adds his influential voice to it, it could attract growing public interest.

If Kilroot is adapted to coal, the NCB would hope to more than double its sales to the NIES. The two organisations have already agreed in principle that the coal would be supplied from Ayrshire at a price related to the international market, but also taking into account the proximity and security of supplies from Britain.

The coal would probably come

from open cast workings, and improvements would be made at Ayr harbour. Initially, the Government reacted positively to the conversion plan, but has now become more cautious.

The question of Kilroot has been thrown into sharper relief by two other developments. These are the emergence of large reserves of lignite, as an alternative power station fuel, and the Government's support for a £150m pipeline to import natural gas from the Republic.

The NIES is seriously interested in the prospects of burning the 100m tonnes of proven reserves of lignite to be found on the edge of Lough

Neagh. Although it has a lower calorific value than coal, it has the advantage of being within easy reach. (There are also another 400m tonnes under the bed of the lough.)

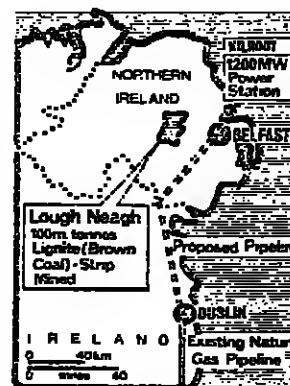
Another factor in its favour for the present Government is that it would be exploited by private industry. Burnett and Hallamshire Holdings, the minerals extraction and handling group, has a licence to work the Lough Neagh lignite and is believed to have been lobbying intensively at Cabinet level.

Instead of trying to dismiss lignite out of hand, the Coal Board is likely to argue that it can only be regarded as a long term asset on the Northern Ireland electricity scene and that while the first phase of Kilroot could be burning coal within four years, a specially built lignite plant could not be working until about 1993.

For its part, Burnett and Hallamshire says the lignite could be used in existing Belfast power stations, but the NIES would prefer it to be burned in a purpose-built plant away from built-up areas.

Natural gas from the Republic will not compete directly with coal, since at present, gas accounts for only 3 per cent of the total energy used in Northern Ireland and the imports from the South would still raise this only to 12 per cent. The Coal Board, however, fears that major expenditure on the pipeline could enable the Treasury to say there was no cash available for converting Kilroot power station.

For this reason alone, it is likely to fight a stiff rear-guard action against the scheme, which was agreed between the UK and the Irish Republic early last month. One objection to the gas project is that whereas the present Northern Ireland



resulted from the lack of effective competition from gas and from the efficiency of Northern Ireland's coal importers and distributors.

In the past three years, the NCB has faced competition from American coal marketed via the Irish Republic. Had this competition succeeded, the NCB could have lost the Northern Ireland domestic market in the way that it lost much of the market in the Republic 25 years ago.

The NCB has so far held its ground by reducing its price and entering into exclusive contracts with two major Northern Ireland distributors, with the result that the trade has remained tied to British coal.

In contrast with its domestic market, the NCB's industrial market has declined drastically, as a result of closure or contraction by its customers. This year, sales are expected to be down to 50,000 tonnes from last year's 73,000 tonnes.

### Coal, with the same subsidy, could be given away

As in the rest of the United Kingdom, the NCB is trying to encourage factories to use coal instead of fuel oil and believes the market could eventually rise to 300,000 tonnes a year. With all the UK, Northern Ireland and EEC grants and loans available, the NCB claims that an industrial convert to coal would have to find only 2½ to 5 per cent of the capital cost. There are two main hindrances—the widespread lack of confidence in any kind of capital investment in the province and the prospect of local lignite as an alternative fuel.

## CHARTER

Charter Consolidated PLC.

### Consolidated profit and loss account for half-year to 30 September 1983 (unaudited)

	Half-year to 30.9.1983 £000	Half-year to 30.9.1982 £000	Year to 31.3.1983 £000
Turnover of industrial and mining subsidiaries (note 1)	293,722	206,833	409,279
Operating profit of industrial and mining subsidiaries (note 1)	5,265	8,327	14,767
Income from investments			
Associated companies	2,107	2,301	7,458
Other investments	2,131	5,806	10,260
	4,238	8,107	17,718
Share of retained profits of associated companies (note 1)	2,943	5,856	10,698
Surplus on realization of investments (note 2)	15,709	4,500	9,252
Interest receivable	4,279	4,317	8,556
	32,434	31,107	60,991
Deduct:			
Administration and technical expenditure	3,510	2,696	5,781
Prospecting expenditure (note 3)	(817)	631	1,821
Interest payable	7,692	3,501	7,487
	10,385	6,828	15,089
Profit before taxation	22,049	24,279	45,902
Taxation (note 4)	2,761	7,059	9,219
Profit after taxation	19,288	17,220	36,683
Deduct:			
Minority interest	(1,615)	1,244	1,738
Profit sharing scheme	—	—	54
	(1,615)	1,244	1,792
Profit attributable to Charter (note 2)	20,903	15,976	34,891
Earnings per share	19.9p	15.2p	33.2p
Interim dividend of 3.75p per share (previous year - 3.75p)	3,943	3,941	

#### NOTES:

- (a) The turnover and operating profit of the industrial and mining subsidiaries other than Anderson Strathclyde (Anderson) is for the six months to 30 June 1983. The results of Anderson are included for the six months to 30 September 1983. The comparative figures include the group share of Anderson's results as an associated company. As from 1 April 1984 all group companies will account to 31 March.
- (b) Anderson's 51 per cent owned United States subsidiary National Mine Service Company made an operating loss of £2,670,000 which together with exceptional redundancy costs in the United Kingdom of £1,186,000 reduced Anderson's overall operating profit by £3,856,000.
- The surplus on realization of investments in the six months to 30 September 1983 includes the profit of £12.0 million before tax on the disposal of certain shares in The Rio Tinto-Zinc Corporation (RTZ) which were held as portfolio investments. Profits of £41.2 million net of tax on the disposal of long term holdings in RTZ and Minerals and Resources Corporation will be included under extraordinary items which are dealt with in the accounts for the full year.
- Johnson Matthey has recently announced losses arising from the rationalization of its United States jewellery operations. Charter will account for its share of these losses as an extraordinary item as at 31 March 1984.
- Prospecting expenditure in the six months to 30 September 1983 reflects the recovery of past expenditure arising on the disposal of the major part of the group's direct interests in North Sea oil exploration in exchange for shares in Charterhouse Petroleum.
- Deferred tax has not been provided in respect of assets acquired under finance leases to third parties because the directors consider that a liability for tax is unlikely to arise, having regard to the ongoing level of leasing business.
- The information shown above in respect of the year ended 31 March 1983 is extracted from the full annual accounts for that year which have been audited and filed with the Registrar of Companies. The report of the auditors on these accounts was unqualified.

#### Interim dividend

The directors have declared an interim dividend of 3.75p per share payable on or about 5 January 1984 to shareholders registered at the close of business on 9 December 1983 and to persons presenting coupon no. 38 detached from share warrants to bearer. The dividend will carry a tax credit of 1.60714p per share.

by order of the board  
D. S. BOOTH  
secretary

29 November 1983

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Wednesday November 30 1983

## A European self-portrait

POLITICAL LEADERS must respond as much to popular perceptions as to facts. Herein lies the mounting value to them of the series of international polls on the attitudes of the Western peoples to their security, conducted by the Atlantic Institute. These polls track the evolution of popular attitudes to security faced by governments within the Western alliance—and the evolution is disturbing.

## Contact

The first impression that emerges from the latest poll is of Europe's evaporating faith in its American ally. European countries except Great Britain the number of people who believe that Western security is best safeguarded by effective co-operation between Europe and the U.S. is on the decline. There is mounting suspicion in Europe of the U.S. military build-up, while the matching suspicion of the USSR remains static, though still at a higher level.

The poll shows European opinion swinging markedly in favour of dialogue and contact with the Soviet Union, coupled with productive negotiations on arms control. This revived thirst for détente—in a climate of suspicion and tension between East and West—is particularly evident in West Germany and Great Britain. West German opinion is also outstanding in its lack of enthusiasm for co-operation between Europe and the U.S. and its lack of concern about neutralism or pacifism in Europe.

## Concern

The mounting desire in Europe and the U.S. for dialogue with the Soviet Union and for effective negotiations on arms control are not in themselves worrying; we have long argued for every effort to sustain the latter, and have been a stronger supporter of economic contacts between East and West than the present U.S. Administration. The growing sense of alienation between Europe and the U.S. cannot be anything but a pity, because

both still have many more interests and values in common than differences to argue about. Equally, the two sides cannot paper over emerging rifts in their view of the world, and we have argued that European governments should respond to this uncomfortable development by working more closely together on matters of defence and security.

What makes the poll depressing is that it shows no desire for greater Western European cohesion to compensate for the estrangement from the U.S. Interest in European defence collaboration is shrinking all over Europe, as is concern about European unity in general. Since the last poll, the ideal of a united Europe has been lost in the West. Europe has lost an eye-catching amount of support among the peoples of every EEC country except the UK. The falling enthusiasm here of France and West Germany is particularly notable.

The impression of a return to small nationalism is heightened by the apparent popularity of trade protection to preserve jobs. Only the Dutch, with one of the highest rates of unemployment in Europe, remain convinced that the prosperity of their open economy is best served by preserving free trade.

## Findings

The poll suggests that it is a rather uncohesive and visionless Europe which now feels inclined to explore the good faith of the Soviet Union. And the irony is that Americans are much more enthusiastic about Europeans getting their act together than are the Europeans themselves. The poll shows a sharp increase in U.S. interest in European defence co-operation and economic unity.

The Atlantic Institute's findings should give the European heads of state a wider perspective as they come together in Athens to argue over milk and money. A vulnerability and attitudes in Europe which can only be corrected by strong and imaginative collective leadership.

## Cut-price deal for early leavers

ANY ATTEMPT by the Government to remove some of the inequity from Britain's defective occupational pension system might be thought to deserve a modest cheer. Yet it is hard to raise much enthusiasm for yesterday's consultation document from the Department of Health and Social Security on protecting the rights of so-called early leavers. The Green Paper boils down to a set of proposals for legislation to shut the stable door long after the horse has bolted. Those whose pension rights have been eroded through redundancy or a change of jobs during the great inflation of the 1970s have incurred an irretrievable loss. And they may now have to pay a further price to procure a more equitable sharing of benefits between the early leavers and long stayers of the future.

## Revaluation

The chief proposal is that final salary pension schemes should be statutorily required to revalue deferred pensions of future early leavers by the lesser of 5 per cent a year or the rise in retail prices. The legislation will apply to those leaving after an appointed day. But the Government has asked for comments on whether to fix an earlier date for revaluation, perhaps in 1984, leaving the legislation to be drafted with retrospective effect. There are also proposals to ensure that where employees transfer from one scheme to another, the scheme actuaries will certify that the transfer values are no less valuable than the preserved benefits increased in line with the new legislation. The question of personal portable pensions, meantime, has been relegated to Mr Norman Fowler's wider inquiry into pension provision.

The "sic revaluation requirement, for which the Government claims to detect a clear consensus, is not unlike the majority recommendation of the Occupational Pensions Board on the preservation of deferred pension rights. It is thus open to the same criticisms: 5 per cent is an arbitrary figure and the early leaver is dependent on the goodwill of the former employer when inflation exceeds that level.

Where the new dispensation differs is in opting for revaluation in line with prices instead of earnings up to the 5 per cent ceiling. This is justified on the

ground that many schemes, particularly in the public sector, regularly revalue in relation to prices. Since earnings have tended to rise faster than prices the Government's uncharacteristic enthusiasm for public sector practice on this score will probably be seen as a sop to employers. A more important criticism is that it makes no sense, when seeking to eliminate inequity between early leavers and long stayers, to introduce a new inequity: price and earnings diverge, one or other will suffer a relative penalty.

## Subsidise

Moreover, the question of how the new deal is financed is highly complex. The Government's actuary has estimated that increasing early leavers' benefits on a 5 per cent basis could, on certain assumptions, increase contributions by 1.5 per cent and 2 per cent of payroll. Others suggest that the required increase could be as much as a fifth of present contributions. This is because the whole occupational pensions structure is now predicated on robbing Peter to subsidise long-staying Paul. The promise of a pension equivalent to a full two-thirds of final salary in the better schemes can only be fulfilled for a small minority on the basis of present funding levels.

The Government has concluded that employers and employees may prefer to take reduced pension rights rather than face extra contributions. And it is seeking views on whether any relaxation in the conditions laid down in the 1975 Social Security Pensions Act for contracting out of the Government's scheme should be relaxed to permit restructuring of this kind.

This will raise a howl of protest from the TUC, which has objected to any proposals that involve a "pay cut" for the "give"; and the cost of improving the relative position of early leavers in future will be determined by a mixture of collective bargaining and managerial fiat. This is hardly ideal and is certainly at odds with the spirit of the true law under which most pension schemes are administered. But as long as the economic position of the fund remains dependent on private sector employers, it is hard to conjure up an alternative.

WHITE South Africans have just voted themselves a new constitution and invited the Coloured and Indian minorities to join them under a government which promises the reform of apartheid.

They have been distinctly pleased with themselves about this, though of course there are sceptics who matter about the Emperor's new clothes; the British Government, for instance, has rather sourly said it will wait to see what the "evolutionary change" promised by Prime Minister P. W. Botha turns out to mean in practice.

No one can be in any doubt about the testing ground for Mr Botha's reformist credentials: we are now confronting the momentous central issue of South African affairs—the future of the Black majority, its rights, its role, its development, its patience.

This week the so-called urban Blacks have been voting for their own town councils, which are an important part of new style apartheid. Equally dramatic, the Government has launched its "Sale of the Century," offering 350,000 state houses for sale to their Black tenants in the townships.

Third, Pretoria has at last responded to a major reformist initiative in the field of education known as the De Lange Commission report.

The response was not what the reformists had been hoping. South African education is to remain radically divided, though there are promises of equality in that separation. All in all, the Blacks have taken the centre of the stage.

Of course, that is how it has to be. In the end everything in South Africa comes down to simple numbers. Today there are just 4.5m Whites living affluently and sometimes oppressively at the tip of a de-colonised continent. There are less than 3.5m Coloureds or Indians, whose allegiances are unsure. And there are about 22m Blacks.

The white birth rate is getting close to zero growth and immigration hardly makes an impact. So, in the year 2000, it is forecast that there will be 5m Whites and 37m Blacks. But the Government's attention is focused not so much on the size of the total Black majority as on the urbanised Blacks.

Today there are about 6m Blacks in "white" urban areas and there are a further 5m urbanised Blacks in the ethnic "homelands." The Government's own experts estimate that at least another 15m Blacks will move into the urban areas by 2000. Three-quarters of all South Africa's Blacks in 2000 will be "urbanised."

They will move to the towns, and to the edges of the towns, because the white-led economy needs them, because industrial decentralisation has been only limited success, because the barren homelands cannot support them, and for all the other reasons that make urbanisation a feature of Third



An elaborate example of a do-it-yourself shack, built by a homeless Black on the Cape Flats

World development. But with numbers like these there is a very basic question pre-occupying South Africa's politicians, officials and academics—that is literally, where to put them all. What to put them in.

Present policy is far from clear. And the confusion has recently, with some justice, been inflicting damage on the career prospects of the Minister responsible for the Blacks, Dr Piet Koornhof, who has once too often protested his abhorrence of the pass system while presiding over its enforcement. Under this system every Black has to carry a reference book establishing his right to be in white areas.

Unfortunately for Dr Koornhof, and for South Africa's image in the world, the "pass" continues to stand at the very heart of the "influx control" system which is itself the basic mechanism of apartheid.

Influx control should not be confused with the arrangements attempted elsewhere in the world to check the problems of urbanisation. It is in essence a racially-based apparatus, whether it evicts African peasants who want to go to Cape Town or Indians who, even today, are not allowed to stay in the Free State.

The operation of influx control—which means the restriction of free movement of blacks—remains as important today as ever. But there have recently been some important challenges to it and amendments of the system.

To simplify an extraordinarily complicated subject, black South Africans can only live permanently in the (white) towns if they have "Section Ten" rights. Section ten—whose legal phrases can be recited verbatim by many Blacks because the precise terms are so important to them—refers to such

things as proven birth in a prescribed white area, unbroken employment with one company for ten years, different jobs in one area for 15 years, etc.

The daily skirmishes that take place between the bureaucrats of apartheid and the black population, conducted in the Administration Board Offices, Black Sash advice centres, and of course the courts and prisons (there were 200,000 pass law convictions last year) are conducted in the jargon of Section Ten.

In the past year or two there have been three major victories



in the courts for the opponents of Government policy: victories which will go down in the history books under the names of Messrs Rikhotso, Komani and Mafuleka. The effect of these cases has been to increase the number of blacks and their families who qualify to live in the towns. Pretoria's response has been to procrastinate, to obstruct, reluctantly to accept, and now, it seems likely, to bring in new legislation to overturn at least some of the court rulings.

Moreover, Dr Koornhof has up his sleeve the curiously named Orderly Movement and

Settlement of Black Persons Bill, whose object is clearly to tighten the obstacles to the Black presence in the towns (for example a Rand 5,000 fine for an employer who hires an "illegal" worker, or R500 for accommodating an "illegal" visitor).

This Orderly Movement Bill is a good example of the contradictions in present policy because it was introduced at the same time as a couple of reformist bills. Its fate is going to be a good test of reform-in-action, because it has been held back for reconsideration and

presumably will, or will not, be presented early in next year's Parliamentary session.

The point is that these manoeuvres are being conducted in the shadow of sheer black numbers—and the inevitability, admitted now even by Pretoria, that whatever they do, like it or not, the Blacks are moving into the towns. Like King Canute, Dr Koornhof and his colleagues are often misunderstood because they, unlike some of their subjects, know that what they may command, the tide is coming in.

Take Soweto, the famous black sister-city outside Johannesburg. No one really knows how many people live in Soweto but the West Rand Administration Board (WRAB) estimates it at 1.2m. Some people believe it is far more. WRAB has built 3,600 houses in the past four years and plans 25,000 more for the next three years, costing over R500m. It is just completing a massive electricity system costing R250m—possibly the biggest such domestic project in the world, says WRAB director Mr John Knoetze. But even after expansion on this scale, and adding extra rooms to the little houses, Soweto cannot officially accommodate more than 1.5m people, which doesn't begin to match with the size of the problem.

Hence—the details are not clear—South Africa is beginning to plan for a whole series of new Sowetos, Black cities holding 1m people each and as you drive through the Republic you sometimes glimpse their beginnings in the Veld. There is Ekurhuleni on the East Rand, for example, or a site 50 kilometres from Bloemfontein and even the controversial Khayelitsha, 30 kilometres from Cape Town, where 200 corrugated-iron sheds bidden in the sand drifts of the Cape Flats are today the seeds of a brand new township, complete with a single access road and perimeter fences, for 600,000 Blacks.

In parallel, the long-standing policy of clearing "black spots" goes on, apparently unquenched. A definitive report has worked out that no less than 3.5m people have been "re-settled" since 1964, often in conditions of great hardship, so that the maps can be re-drawn along ethnic divisions. It appears that "reform" will have no quarrel with this.

On the other hand and very much a manifestation of reform, the Government has reversed traditional policy and is offering 1m houses (350,000 of them for Blacks) for sale at discounts of up to 40 per cent. The tenant of a matchbox house in Soweto can buy the 99-year lease for a mere R1,400.

Surprisingly, the "Sale of the Century" is not going as briskly as one might have expected. The latest figures for Soweto are 389 houses sold out of 52,000 available. But the sale lasts till next July and things may pick up.

At least it is confirmation that the Government agrees the black inhabitants of Johannesburg are here to stay. So are these newly-dubbed "permanent urban residents" going to have any control over their own affairs? Anything that can be described as democratic political rights?

Throughout the referendum campaign the Prime Minister kept insisting that there was no place for Blacks in the new parliamentary structure. Optimists here may disagree but there is no good reason to disbelieve him. The Government has all along insisted that the Blacks must consent to the new political rights in their own homelands, to one of which they are told they all belong according to their tribal classification. This is a policy which is passionately rejected by very many South African Blacks, particularly in the towns.

Yet this week the Blacks have been allowed—urged—to vote. Not, of course, for parliament, nor for their homeland governments, but for 29 new Black municipal councils which are part of the reform agenda.

The powers that have been allocated to these councils are not to be sniffed at—they are similar to white municipalities—though it is fair to question whether they will have the financial resources to cope properly with their new responsibilities.

Nevertheless, there is a powerful boycott movement which, if it succeeds, will go far to diminish the Government's new policy. The Government may put a good face on a low popular poll and will certainly press ahead with the new system however low the vote, but it will hardly be able to convince itself—let alone the world—that it is on the right course.

Soweto, which votes on Saturday, is the election that matters. Mr Knoetze predicts a "reasonable" poll, which he defines as about 25 per cent.

The ultra-reformists say that this is just a beginning. They speculate about linking the Black urban voter to homeland constituencies, or they predict Black city-states which will somehow belong to a wider national confederation.

Mr Botha knows that he, or his successors, will have to think up a system which can offer a minimal satisfaction to this ever-increasing, ever-better-educated, ever-more-frustrated black majority. The alternative, as his predecessor once said, is too ghastly to contemplate.

## Men &amp; Matters

## Slice of action

The beady world of EEC diplomacy was yesterday engorged in the war of the pineapple slice. "We're fighting to keep our pineapple slices, but we are prepared to give up some of our quota on caviar," British Minister of Trade, Paul Channon, reported from the front.

He was about to enter a negotiating session on the generalised system of preferences, the EEC's tariff concessions to poorer countries to help increase their manufactured exports.

Pineapples are a sensitive issue. The EEC has a quota each year of 28,500 tonnes for slices, and 48,500 tonnes for chunks. The problem is that the German appetite for slices appears insatiable. Each year they want a bigger slice of the quota, so to speak.

But, just as consistently, the French every year refuse to allow the total to be increased. So if the Germans want to eat more, somebody else's quota has to suffer.

The most the British are prepared to concede is 500 tonnes. "We're fighting the French on this," said a spokesman, searching for a formula which would change a chunk into a slice.

## In funds

John Birch, aged 38, and Marcus Johnson, aged 32, have achieved a comfortable position of owning 61 per cent each of a new business handling £450m of investment funds where they will be the joint executive directors.

Premium Management Ltd (PML), which will start in January, is intended to be the vehicle through which Birch and Johnson will provide insurance companies and Lloyd's syndicates with an investment portfolio management service. Both have achieved reputa-



"Wouldn't it make more sense if the lettering was very small?"

tions for shrewd investment during their relatively short City careers.

But they would not have been able to launch a company with such financial muscle from Day One had it not been for help from their present employer, the Alexander Howden group.

With an eye to the divestment rules for Lloyd's brokers and underwriting interests, and hopes of selling investment capability to other bodies, Birch and Johnson are basing their new business on what has been until now the investment department of Howdens.

Birch is the equities man of the duo. A one-time actuarial trainee he cut his teeth as an investment analyst with L. Messel, stockbrokers, and then five years with Edinburgh Fund Managers as the manager for British and European investment. Johnson, whose passion is fixed interest investment, spent five years in the gilt edged department of Hoare Govett before joining the Howden investment department in 1977.

A month before banging up their brass plate they are making two predictions: "The gilt market will change dramatically" and "We should add £100m to our portfolio in the first year. No lack of confidence there."

## Flower power

Here is an item to fire the ambition of gardeners as they settle down with their seed catalogues.

The biggest chrysanthemum in the world—with at least 688 flowers—has been grown at Fontaines in France, in the glasshouse of Francois Santini, head of a local fertiliser company.

A year ago, the plant was just a 10 cm shoot. Now it is 1.85m high and 5.47m round. Santini, who grows flowers for pleasure, aims to make the chrysanthemum a true ornamental flower in France and help shed its image as "an ornament only for the cemetery."

Last year, Santini took the world record with a plant of 400 blooms. His secret is heavy pinching out of top shoots to make the plant bushy, and carefully metered doses of fertiliser. Overdoing with water or fertiliser will kill the plant, he warns.

Santini has set himself a target of a 1,000-flower plant. "After that, I'll stop," he says.

## Political scene

Though a bit too late to rival Ronald Reagan's record, Giulio Andreotti, the 64-year-old Italian Foreign Minister, is to make his debut shortly as an actor in a comedy film called "Il Tassiaro" (The Cabbie).

Having filled the role of Italy's Prime Minister no fewer than five times, Andreotti is to appear in the back of a taxi caught in a Rome traffic jam. The film, which stars Italian

comedian Alberto Sordi, is about the rough and tumble world of Rome taxi drivers. Sordi, a kind of Italian Frankie Howard, plays an opinionated taxi driver who discourses on contemporary human trends, fashion and politics.

The film is due to be released at Christmas and probably will not do any harm to Andreotti's fun-loving image. The actress who revealed his move into films, Silvana Pampanini, a 1950's heart-throb, says that in his brief but important role Andreotti "lives up to his reputation as a very funny man."

Does his appearance have anything to do with his reported aspirations to become the next President of Italy?

Over at the Italian Foreign Ministry, the diplomatic response was "no comment." A deep sigh followed. "But I suppose we will all be obliged to go and see the film when it comes out."

## Sticky sales

Singapore has warned it may become the first country to ban chewing gum completely following a ban on radio and tv ads for the confection. The job of removing old gum from the walls and floors of housing estates there is reckoned to cost the state some U.S.\$ 75,000 a year.

The local subsidiary of the American Wrigley company has chosen attack as its best form of defence.

"The habit is good for you" insists Wrigley man Peter Tsang. "If women chew gum for five or six minutes a day they'll get fewer wrinkles because of the exercise of facial muscles. Also studies in the U.S. have shown that gum chewers are less likely to fall asleep when driving."

Observer

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## FOREIGN AFFAIRS

## Hard truths for Hong Kong

By Ian Davidson

THE MOST interesting thing about the British-Chinese negotiations over the future of Hong Kong, which resume in Peking next week, is their total lack of suspense. The impenetrable secrecy of the proceedings, and periodic indications from the Chinese side that things were not going well, have projected an air of drama which has been reflected in the gyrations of the Hong Kong dollar and depression in the Hong Kong property market.

But on the final outcome of the negotiations there cannot be, and has never been, any serious doubt; in 1997, at the latest, Peking will recover sovereignty over the whole of Hong Kong.

At the beginning of the negotiations, 12 months ago, it looked—though one cannot be sure, because of the secrecy—as if Mrs Thatcher's Government hoped to assess this outcome by some arrangement extending beyond the expiry of the 99-year lease for the New Territories, which was signed in 1898. In recent weeks, to judge from the sunnier tone of the joint communiqués issued after successive rounds of talks, it would seem that the British negotiators have moved much closer to admitting that sovereignty may have to be ceded on the due date (if not before), provided that adequate safeguards are built in to ensure the "stability and prosperity" of Hong Kong. But there is still some way to go before they concede the inevitable.

There are a number of reasons why the cession of sovereignty is inevitable. The first is that the Chinese Communist regime does not recognise, and has never recognised, the validity of the 1842 and 1860, by which Imperial China ceded sovereignty in perpetuity over Hong Kong island and part of the Kowloon peninsula. Accordingly, the Peking regime has never agreed to discuss the question of sovereignty, even over Hong Kong island and Kowloon, as a negotiable issue.

At times, Peking leaders have indicated that China

respects the significance of 1997 as a historical fact. They do not say they respect its legal basis, but claim that sovereignty over the entire colony is already China's; all that remains is to recover it at the appropriate time.

The second reason why China could make no concession is the question of principle. That Hong Kong is of crucial symbolic importance for the wooing of Taiwan. To agree to anything short of complete sovereignty over Hong Kong would be tantamount to abandoning such hope as there is of recovering Taiwan. If Hong Kong can be recovered in conditions which seem likely to guarantee its stability and prosperity, and thus its way of life, so much the better. But on grounds of principle, Hong Kong's prosperity is less important to Peking than sovereignty.

The third reason is that Mrs Thatcher's public insistence on the validity of the 19th century treaties, which did so much to irritate the Chinese, is in effect an admission that Britain has no legal basis for demanding an extension of sovereignty over the New Territories beyond 1997. If that treaty is valid, then that is the date when it expires.

The two other treaties may or may not be valid in perpetuity. But nobody seriously argues that Hong Kong island and Kowloon are viable without the New Territories, which constitute about 90 per cent of the surface area of the colony. The future of all three areas is inextricably linked.

Finally, Britain has no effective bargaining leverage with which to persuade the Chinese to change their minds. Militarily, the colony is not defensible, certainly not by a handful of Gurkhas. In any case, the Chinese would not need to resort to military force; they could just turn off the water and the food.

In the last resort, Britain's only negotiating argument has been one based on a British claim to permanent sovereignty over Hong Kong island and part of the Kowloon peninsula. It is a fact that Hong Kong, through its imports of food, has been a major source of China's foreign exchange earnings. It is also a fact that Chinese Communists are ill-equipped, by ideology or experience, for running Hong Kong's capitalist

system. But to argue from that, as British negotiators were arguing, that China cannot run it properly without British help, is a proposition which, even if true, is bound to seem insulting.

Moreover, if the Chinese had, against all the odds, shown any interest in a continuing British administrative role in Hong Kong after the transfer of sovereignty, it would have been a welcome concession which could only have proved a cause of embarrassment and recrimination on both sides. However extensive and tolerant the agreed arrangements for local autonomy, sooner or later issues would arise on which Peking would decide to impose its sovereign authority against the will of British administrators.

Fortunately, Britain now seems to have abandoned this claim. But if Britain has no bargaining cards, if the transfer of sovereignty is unavoidable, and if Britain can retain no role after the transfer of sovereignty then what, it may be asked, is the purpose of the negotiations?

The cynical answer is that it is a learning process for Mrs Thatcher, who may not have been fully aware of Peking's political views, as well as a



Mrs Thatcher in Peking last year.

learning process for Peking officials, who may not have been fully aware of the practical problems of administering a stable and prosperous Hong Kong and a Communist China. But there are other answers as well.

The Chinese know that they can recover Hong Kong any time they choose; but what they want is overt British action acknowledging Chinese sovereignty. Not merely is Mrs Thatcher being asked to know how to the Middle Kingdom—no something which will come naturally—but she will have to get Parliament to endorse the return of sovereignty over Hong Kong island and Kowloon.

Hence the British interest in securing Chinese pledges on the future: it will be much easier for the Commons to concede the principle of sovereignty if life in Hong Kong seems likely to continue much as at present. That prospect has been improved by recent indications from Peking, not merely that Hong Kong will remain capitalist, but that it will be administered by locally elected Hong Kong residents.

The crucial question is what weight will be put on such promises by the people of Hong Kong, many of whom are re-

fugees, or the children of refugees, from Communism. The more they doubt the long-term validity of Peking's promises, the more they will be inclined to look for alternative accommodation.

On the face of it, the chief beneficiaries of the present system are liable to be the most sceptical. Even if the present Peking leadership sincerely wants Hong Kong to be rich, its successors may feel differently; consistency of policy has not been characteristic of China under Communism. The more the professional classes, with internationally tradable skills, look for homes elsewhere, the more they are likely to be replaced by officials from the mainland.

The main fear from Britain's point of view is that scepticism could reach the point where large numbers of ordinary Hong Kongers try to get out. The entire purpose of the British Nationality Act, which came into force this year, was to exclude the potential of an exodus of Hong Kongers from right of entry to Britain. In practice, some moral responsibility could not be evaded if there were a flood of Hong Kongers who would be powerless to ensure that China carries out its promises after sovereignty has been transferred.

The significance of the negotiations extends beyond Hong Kong to two other British colonial relics: the Falklands and Gibraltar. Peking has set a deadline of September next year, by then Mrs Thatcher may have to admit what has hitherto been concealed, that Hong Kong will be transferred to China, on conditions which offer no enforceable guarantees. Even if Chinese promises are entirely trustworthy, they may not seem so to some backwoodsmen in the Commons.

If Spain can join the European Community, and therefore remain in NATO, it may be much easier to resolve the Gibraltar problem. The conditions for handing the Falklands problem have already been vastly improved by the election of the Argentine junta and the restoration of democracy. But the prospect of political embarrassment over the Hong Kong leasehold may go far to explain, over and above the natural reflexes, Mrs Thatcher's insistence on the principle of self-determination for these freehold properties.

## The world's oil exporters

## It's short-term policy that really matters

By Robert Mabro

A NUMBER of Opec ministers recently met in London to discuss long-term strategies. Two schools of thought were represented. Some argued for an increase in market share through a fall in the real price of oil; others argued for revenue maximisation through higher prices. Despite their respective merits, these two theses beg important questions.

Will a fall in the real price of oil (achieved through a freeze of the U.S. \$29 marker price until 1985) significantly increase Opec's market share? Much depends on whether a price fall on its own can revive the world economy, and whether such a problematic revival will increase world demand for oil. There are too many "ifs" for comfort.

Will an oil price rise maximise Opec revenues in the long run as the Iranian submission to Opec seems to suggest? True, demand for oil is inelastic in the short run. But oil-exporting countries know from bitter experience that high oil prices have a significant effect on long-term elasticities, and that prices have a depressing impact both on the world economy and on oil demand in the short run. There are too many risks in this strategy.

My fear is that the "market-share" approach may prove ineffective, and that the "high price" strategy will be catastrophically self-defeating.

I am inclined to argue that the whole question of an Opec long-term strategy is not well-posed. Why speak of the need for an Opec strategy when all oil-exporting countries are in the same boat with similar interests to defend? And why discuss elaborate proposals for a long-term strategy when sensible short-term policies are required?

The common interest of all oil-exporting countries is to retain a strong degree of control over world petroleum prices. The reason is simple. The current price of oil is a very high multiple of the variable costs of production. This is the central fact of oil economics and the hard foundation stone of the producers' logic.

Producers divide into two groups. The first consists of those fortunate ones who can

produce oil cheaply because their investment costs are small or because they were recouped long ago. These producers earn a considerable net per barrel of oil sold.

The second group are those less fortunate operators who have recently spent huge sums developing fields in the North Sea, the U.S. and elsewhere. Their variable costs of production may still be relatively low, but they need to recoup large investment outlays.

One group would like to retain the rent and the other to protect its investments. Opec and non-Opec countries, as well as the industry, know that the longer and more substantial the investment, the more the price of oil.

The industry, save for some young Turks, understands this point from immemorial experience. Most non-Opec producers understand it well; Mexico, by instinct; Britain because of its recent obsession with fiscal

All oil-exporting countries are in the same boat with similar interests to defend.

revenues and the PSBR; the Soviet Union because it has a longer and more substantial experience than any other country of the free market for oil.

However, the industry and the non-Opec producers are delighted to delegate the difficult and costly task of oil price administration. Opec grumbles about it, but always seems prompt to oblige.

It may not be able to do so indefinitely. The problem is that Opec has not yet devised a credible policy towards non-Opec producers. It has not yet shattered their uncritical and cosy belief that Opec can and will make all the sacrifices necessary to hold the price line.

From the producers' point of view the critical issue is the immediate one of getting natural resources together in order to keep the price of oil where today's slack market does not want it to be.

This leads me to the second point. Opec does not need an elaborate long-term strategy at this stage. A clear understanding of the oil producers' logic, which is to defend the oil rent through tough price administration, will suffice. For that is the perennial objective.

All attention should then turn to short-term policies aimed at stabilising prices on the world petroleum market. Opec will have to start on its own. But well-thought-out strategies may induce recalcitrant non-Opec producers to co-operate.

A new approach to short-term strategies is to rethink marketing and trading policies. Exporting countries are selling too much oil through short-term contracts, pseudo long-term arrangements, spot transactions and processing deals. This tendency weakens their grip on a market already badly affected by slack demand.

They need to reverse this tendency and return to a system in which a certain volume of oil is guaranteed under long-term contracts. The current quota arrangements, properly adjusted, would determine the volume of base-load liftings for each country. Opec, as the residual oil supplier of the world, has enormous power over the last 16-17m barrels a day of oil demand because buyers have nowhere else to go. With this power it can enforce long-term contracts for a certain volume of sales made at official prices.

Incremental output, required to meet demand in excess of the base-load liftings, could then be handled by an Opec trading agency, which would offer crudes in the same proportion as the quotas in open bids. These bids would determine price differentials at the margin.

The advantages to Opec of such a marketing system are evident. One among many is to provide Opec with a credible leverage on non-Opec exporters. The snag, as always, is to obtain agreement on a scheme which requires effective co-operation.

It is easier to talk endlessly about long-term strategies.

Robert Mabro is a Fellow of St Antony's College, Oxford.

## Letters to the Editor

## Independent analysis of technological decisions

From Professor D. Cameron Watt.

Sir—Your editorial (November 21) calling for the establishment of some kind of expert independent analysis of major technological decisions, by government suffered from an attempt to hit three targets at once.

That there ought to be a check against institutional bias within the official decision-making process is clear. But, given the hermetic quality of official decision-making, neither a powerful Parliamentary Committee nor an independent (academic)

organisation is going to supply it.

The threat of review by such a Parliamentary official decision might induce makers to go through prophylactic motions, but the disappearance of subject-bound committees, like the old Science and Technology Committees, in favour of committees limited to reviewing the work of individual ministers has largely removed this threat.

As for independent and external organisations, someone has to fund them. The history of the Universities' efforts to

break into science policy, valiant though they were and are, is not encouraging here. If the new parliamentary committees can give birth to inter-ministerial project and subject oriented sub-committees, then something might be done. Otherwise the kind of cosy civil war between departmental fiefdoms and their industrial and professional retainers evident in the advance gas-cooled reactor story is likely to continue.

(Professor) D. Cameron Watt, London School of Economics, Houghton Street, WC2.

## Disunity among publishers

From Mr P. Hetherington.

Sir—Once again we witness the members of the Newspaper Publishers' Association in disunity in dealing with yet another National Graphical Association confrontation.

Your report of November 29 suggests that one of the reasons for climbing down is that certain members "do not have multi-national company resources behind them and should not take the risk of lengthy non-appearance."

I would like to suggest that the members of the NPA utilise the unexpected windfall arising from their investment in Reuters to tackle this problem once and for all.

It is vital for the survival of the industry that the new technology is introduced. Peter Hetherington, PO Box 452, 1, Hammer Square, W1.

## Keeping ethnic records

From the Director, Employment Division, Commission for Racial Equality.

Sir—John Fenwick (November 24) has got it wrong about ethnic monitoring. Hard facts are the only way a firm can know whether equality is being achieved. For example, without monitoring how can a firm know how many black job applicants are coming forward, how many are being recruited, where they are in the hierarchy, or whether they are suffering disproportionately from redundancy.

The commission has heard too many employers claim, when discrimination has been found, that they did not know what was happening for it to believe that equality can be achieved without monitoring.

The keeping of ethnic records for the purpose of monitoring is not discriminatory. It is neither against the letter nor the spirit of the law. Indeed, it has been accepted as a useful and efficient tool by the civil service, Marks and Spencer, Ford Motor Company, Littlewoods, Marks, and other successful companies.

(Dr) Aaron Haynes, 10-12, Allington Street, SW2.

## Cost advantage of coal

From Mr F. Noordyn.

Sir—The supplement on The Netherlands (November 21) stated in the article on energy that "coal is no longer competitive with gas" and that "power station conversion from gas or oil to coal is no longer so attractive."

The simple facts are that, based on quoted market prices since the first quarter 1982, heating oil prices have fallen by 13 per cent (heating oil taken as the marker price for gas in the Netherlands), fuel oil prices are currently at the same level as in the first quarter 1982 and, in contrast, imported coal prices (cfr Rotterdam) have fallen 25 per cent over the same period.

From this it can be concluded that the comparative advantage of coal over oil or gas for power generation has in fact widened over the past 18 months. On a comparable calorific basis, internationally traded coal is now 53 per cent cheaper than fuel oil of the quality usually used in power generation; the cost advantage is even greater when coal is compared to gas, assuming that gas is sold at prices reflecting its premium value.

More important than short-term price fluctuations based on the current market imbalance are long term perceptions of prices. The abundant world wide reserves of coal, and the absence of strong pressures on costs of development and production to escalate from today's levels, support the view that prices of coal need not rise significantly over the period of the next 10 to 20 years. This is recognised by public utilities in Rotterdam, Zeeland and Limburg who recently committed themselves to conversion projects from dual fired oil/gas capacity to coal. F. M. Noordyn, Shell Coal International, Shell Centre, SE1.

## Is there a better way?

From Mr D. Richards.

Sir—Mr V. H. Blundell's assertion (November 22) that "Natural resources and natural monopolies should never become private property since as soon as distributed they preempt the rights of following generations," may be illustrated by reference to the game of Monopoly, the virtues of which have been extolled by Mr H. Law (October 28) and Mr V. H. Watson (November 18).

Imagine the difficulties facing a latecomer who joins the game after many of the properties on the board have been purchased by other players. Clearly, there is a contradiction between freedom and equality of opportunity arising from the reality of a game of applicants seeking a fixed quantity of resources.

Can the rules of Monopoly be rewritten, however, to enable latecomers to participate on equal terms?

Mr Blundell and Mr Law think that they can—that the goal may be achieved by requiring that the proportion of each property rent due to the building of houses and hotels (productive effort) be redistributed equally whenever a player (including the owner) lands on a property, and that so the extent that the property is not fully developed, the rent be the liability of the owner.

Obviously, the relations of "unimproved" to "improved" rents in the game would have to be made more realistic, the purchase values of sites removed to reflect the owners' new obligations, and the general level of site rents be made to increase as the number of players (producers) increases. Charles Darrow's assumption of massive property developments (sets of properties) may also be found to be inappropriate.

Would this reform banish the libertarian dilemma from the game of Monopoly, and from real life? Is there a better way? David Richards, 78, Parkfields Road, Bridgend, Mid Glamorgan.

## What about capital losses?

From the Chairman, Dersford Laborers' Union.

Sir—I imagine that the arrangement Mr Goodrich suggests on November 23 (ie treating capital gains as income) would be hailed with delight by the vast majority of earners/investors who would be able to set off capital losses against earned—or, better still, unearned—income. The Treasury, however, would be most unwilling to give up their ill-gotten gains in this fashion, since there is no way, under the present arrangement, that those who make money never recover their losses—and there are large numbers of investors who are permanent losers—can get the Treasury to make good their losses.

The truth of the matter is that a capital gain is a reward for taking a successful risk—just as a capital loss is the penalty for taking an unsuccessful one—and has nothing to do with income. The iniquitous capital gains tax contradicts all mathematical, economic and financial principles and, in the long run, it is self-defeating in that it is one of the chief reasons why it is so difficult to find fresh risk capital for investment and, in my opinion, is the principal reason for the stagnation of the economy.

(Dr) H. Yarrow, Tudor Place, Guernsey, Hants.

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## WORKERS PREPARE FOR MASS PICKETING OF NEWSPAPER PLANT

# UK printing crisis deepens

BY OUR LABOUR STAFF IN LONDON AND WARRINGTON

THE PRINTING dispute in the UK worsened last night as hundreds of workers prepared to picket unlawfully the small newspaper plant at the centre of the conflict. The Government yesterday made clear that it would not intervene, although ministers attacked what they called the "bully boy" tactics of the union involved, the National Graphical Association (NGA).

All members of the NGA general council were expected to join the mass picketing of the printing plant, which is owned by the Stockport Messenger group of free newspapers in North-West England. NGA officials claimed that there would be 4,000 pickets by early today.

Hundreds of police have been brought in and Mr Eddie Shah, head of the Messenger group, said he was confident that the 250,000 newspapers would be distributed normally.

The dispute began over the dis-

missal of six NGA men in an argument over the "closed shop" which requires staff to belong to a trade union. It has grown into a serious challenge to the Conservative Government's new employment laws.

Leaders of the Trades Union Congress (TUC) asked the NGA to make a final attempt at a settlement yesterday, but that failed after Mr Shah refused to leave the printing plant while pickets remained outside. Mr Shah has employed security guards and installed beds and food in the plant to complete the week's production run.

Mr Shah announced yesterday that he had served another writ on the union for contempt of court. The NGA has been fined £50,000 (£75,000) and £100,000 for refusing to obey a High Court injunction to call off the picketing, which has been held to be unlawful under the Government's employment laws.

The High Court has seized

£175,000 of the NGA's assets after it refused to pay the fines. The union will appear in the Appeal Court today to challenge the amount of the £100,000 fine. At the same time, the High Court will hear the case for injunctions sought by seven national newspapers to restrain the NGA from disrupting their production.

Members of the union last week walked out from national newspapers in protest at the court's action. Six newspapers dismissed NGA men for failing to give assurances not to disrupt production, but all except The Times and the Sun have since resumed publication.

The Times and the Sun, both owned by the News International group headed by Mr Rupert Murdoch, have not been published since last Thursday.

Mr Tom King, the Employment Secretary, and Mr John Biffen, the Leader of the House of Commons, yesterday emphasised that the conciliation service Acas would be en-

couraged to try to find a way to end the dispute. Both dismissed any possibility of a Cabinet initiative to end the deadlock.

In the House of Commons, Mr King and Mr Biffen accused the NGA of preventing proper negotiations by prolonging mass picketing. They challenged Mr Neil Kinnock, the Labour leader, and Mr John Smith, the Shadow Employment Secretary, to condemn unlawful picketing.

As the exchanges became more heated, Mr King was accused of lying by Mr Eric Heffer, the chairman of the Labour Party, when Mr King claimed to have evidence that NGA members were being paid to join the mass picket at the Warrington plant.

Mr Kinnock and Mr Smith blamed the Government for causing the dispute by introducing unworkable legislation into industrial relations.

## Developing world aid 'should be better organised'

By David Marsh in Paris

LEADING industrialised countries called yesterday for greater co-ordination of aid flows to developing nations to increase economic efficiency of disbursements and cut down waste.

The recommendations, made at the close of a two-day meeting of principal aid donors in Paris, came when developed country aid flows look set to stagnate in real terms in coming years, partly because of domestic budgetary pressures.

Putting emphasis on increasing the quality of development grants through better alignments of aid with recipient countries' overall economic policies, Mr Rutherford Poole, a senior U.S. official, who chaired the meeting, said improved efficiency might add "a substantial order of magnitude" to effective aid volumes.

He said the increase might amount to as much as 20 per cent. Other officials said better co-ordination and less bureaucracy might boost the effectiveness of aid by 50 per cent or more.

Compared with such possible gains, discussions over increasing volume of aid in cash terms by percentage points here and there were "peanuts," Mr Poole said.

He denied that the concentration on aid co-ordination, reflected in a communiqué after the meeting calling for "more effective use of aid," represented defeatism in the face of stagnating volumes of aid budgets.

Official concessionary aid by the main donor countries, grouped within the Organisation for Economic Co-operation and Development (OECD), rose last year by an exceptional 11 per cent in real terms to \$37.9bn from \$25.8bn in 1981, 0.38 per cent of developed countries' gross national product compared with 0.25 per cent in 1981.

But the leap, caused mainly by a catch-up in aid flows from the U.S., was unlikely to be maintained. Concessionary aid was likely to rise by between 2 per cent and 2.5 per cent in real terms in 1983 and 1984, Mr Poole said.

Mr Poole said that even though several governments had given priority to maintaining or increasing aid in spite of budgetary restraint, the stagnation was "regrettable."

Even if governments were to decide on greater commitments in coming years as overall budgetary pressures abated, it would take many years for that to work through into increased disbursements.

Backing up the need for co-ordination, the communiqué said aid effectiveness was sometimes impaired by donors' working in isolation rather than in concert. It pinpointed the need for greater co-ordination both by donor and recipient countries and with the multilateral aid agencies.

That would include the question of fitting aid policies into overall macroeconomic strategies for struggling countries.

Acting as an agent for the Commission poses legal problems for some EEC states, and so far the Commission has not produced details either for this means of enforcing minimum prices or for a certificate to accompany steel shipments.

The latter would be a means of monitoring trade.

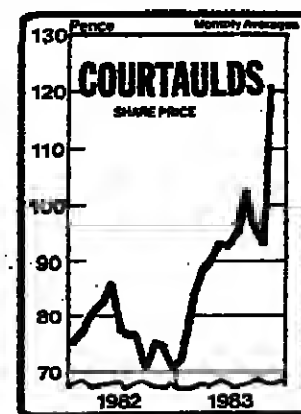
There was less difficulty on retaliation against the U.S. The proposed tariff increases will be registered at the General Agreement on Tariffs and Trade (GATT).

Successive U.S. offers have raised the level of tariff concessions it is prepared to offer as compensation for the special steel action to a value of about \$10.5m over four years. The EEC has sought concessions worth up to \$14m.

On the question of EEC steel imports ministers insisted that the Commission ensure that, within the global quota, overseas suppliers maintain even trade flows at prices which do not fall more than 8 per cent beneath EEC prices.

## THE LEX COLUMN

# Haute couture at Courtaulds



After years of examining demand charts pointing inexorably towards zero, the UK textile industry must be jumping out of its cotton socks at all the evidence of a change in direction. Yesterday's statement from Courtaulds, covering the six months to September, confirmed that the recovery which flickered into life about this time last year is now burning strongly.

At the group level, volume growth has accounted for only about a quarter of the 10 per cent increase in sales. But the extra throughput has been concentrated in divisions with high operational gearing and a strong bias to the UK, where additional earnings flow straight through to the bottom line. The upshot is that trading profits have risen 72 per cent to £24.1m while earnings per share, adjusting for the rights issue, have more than trebled.

Courtaulds could cruise to around £10m pre-tax this year and the dividend will at last be covered by CCA earnings. But, looking further out, the question is whether the group can sustain this kind of performance in a downturn. Even allowing for the lower trade-weighted value of sterling, the export performance - particularly in fibres and yarns - has been encouraging and there is no doubting the deterioration with which Courtaulds has attacked its cost base.

The way in which textile companies have used the recession to shake out competition is shown by the performance of Courtaulds's Cellulose division and the financial condition of this company at least, rights issue aside, is far stronger than it was five years ago. With International Plant, currently playing the unfamiliar role of laggard, providing some counter-cyclical defence, the omens are encouraging.

The market was certainly in a bullish mood yesterday, pushing Courtaulds up 9p to 121p with the rest of the sector following in its trail. If things go on like this, the company will soon be able to forget all about that much vaunted U.S. diversification.

After its rapid re-rating in 1982, the Allied-Lyons share price has tended to drift over the last 12 months. Yesterday's figures for the half-year to September - showing a 22 per cent increase in pre-tax profits to £90.5m - should ease some of the anxieties over whether

the company can maintain momentum.

The outcome has been flattered by comparison with a strike-hit period in the cake business, which cost the company £2m, a year ago, while the benefit of the decline in interest rates is unlikely to be repeated in the current half. Nevertheless, Allied now looks on course to make £185m in the full year, against £150.6m.

The strongest trading growth, on an underlying basis, has been seen in the wines and spirits division, where profits are up 17 per cent in spite of a poorer performance at Victoria Wine. Britvic seems to have been turned round, while Harveys and Teachers have shown good gains, with the strength of the dollar boosting the value of exports to the U.S. Beer volume has crept up marginally in the period - in line with the market - and the good summer weather did little more than compensate for the wet spring.

The shares moved up 3p yesterday to 153p, where the prospective yield is 6 per cent and the p/e about 8.4 assuming a 35 per cent tax charge.

The tender offer routine for the recent BP sell-off still looks like a winning formula and the government has stuck to it right down to the small print for its sale of another 100m shares in Cable and Wireless. The only conspicuous innovation this time round, in fact, has been last Sunday's resort to TV advertising. This appears to have been an impromptu response to the crisis in Fleet Street, since no stock exchange requirements apply to the publicity for a secondary issue. The result, anyway was a less than exciting ad.

This, perhaps, is rather a pity and

some small part of the £34m total sub-underwriting fee might arguably have been better spent in this direction. However, the offer does not neglect the small shareholder and, after fixing the striking price, the Bank of England has discretion - as in the BP sale - to give preference to applications for small share blocks at that level.

Institutions hoping for a generous allotment could benefit from a parallel discretionary clause in the prospectus by bidding high. Those which bought heavily in the initial tranche and the March placement of 30m shares will probably hold back; but others may feel encouraged by C & W's strong earnings record - despite slight disappointment over the interim - and a good relative performance by the share price.

Closing last night at 300p, the shares have reacted well to the issue's announcement and to the partly-paid mechanism, which lifts the money saved through subscription rather than market purchase to about 14p. This points to a striking price in the 300p to 310p range in present conditions, aimed towards the lower end with one eye on BT's prospects.

Charter Consolidated is still a beast which resists zoological classification, and yesterday's interim statement for the six months to September will have left the taxonomists no wiser. Charter's grand design is evidently to switch out of portfolio assets into subsidiaries in which management can exercise some clout - the recent sale of RTZ shares to fund the Anderson Strathclyde acquisition is an excellent illustration.

Yet, for the time being, it is the portfolio element which provides the momentum. Disposal surpluses accounted for 10 per cent of the pre-tax profits of £22m reported yesterday, compared with only 30 per cent of the comparable £24.3m. The disastrous start made by Anderson must cast some doubt over Charter's strategy and much of the remaining nasty news yesterday came from other acquisitions made in the past two years.

If Charter is seeking to shed discount associated with investment trusts, it is not making too fine a job of it. At a year's low of 210p yesterday, the shares stand at less than 40 per cent of replacement cost net asset value.

Charter Consolidated

## Italy sets deadline for Beirut withdrawal

By James Buxton in Rome

PRESIDENT Amin Gemayel of Lebanon has been told by the Italian Government that Italy does not intend to keep its troops in Lebanon after the conclusion of the Geneva reconciliation talks, whatever the outcome of the talks which are now adjourned.

The Lebanese President yesterday continued his talks with Italian leaders before going on to Washington. Sig Bettino Craxi, the Prime Minister, told him on Monday that the solution to the problems of Lebanon was in the hands of the Lebanese and that the help Italy could give towards their solution was only limited.

Last week, Italy's supreme defence council, meeting in a rare session under President Sandro Pertini, decided to link the continuing presence of Italian troops in Lebanon to the Geneva conference. If its final outcome was positive, as Italy hopes, then there would be no need for its troops. If the conference failed irretrievably, Italy would likewise consider the role of its forces concluded.

Nevertheless the council said there was no question of a premature or unilateral withdrawal.

The Italian Government is discussing the future of its forces in Lebanon with France and Britain, the other European members of the multinational force.

Italy has been seriously worried about the future of its forces in Lebanon ever since the French raid nearly two weeks ago on the Bekaa valley, in reprisal for the bombing of the French barracks in Beirut. The Italian Government broadly disagreed with the French action, which it felt went beyond the role of the multinational force.

Anthony Robinson adds: Mr Walid Jumblatt, the Lebanese Druze leader, said in London yesterday that he would be going to Geneva on December 10 to take part in the expected resumption of the Lebanese constitutional talks. "The talks in Geneva are really the only game in town," he said, adding that the Druze were seeking basic guarantees for representation in any future Lebanese constitutional structure.

He was not optimistic about any agreement on reforms of the existing constitutional framework, and said the biggest achievement that might be hoped for would be an agreement on a ceasefire to freeze the current situation. Only then, he said, would it be possible to start talking about political reforms, but a freeze might lead to a halfway formula, a form of government of national entente.

In the long run, the Druze are in favour of a bi-cameral system elected on a proportional representation basis with one constituency covering the whole of Lebanon.

## UK may suspend Norwegian gas talks if bargaining falters

BY RICHARD JOHNS IN LONDON

THE British Gas Corporation may suspend negotiations with Statoil of Norway on gas supplies from the Shetland field for a year or more if agreement is not reached by the end of this year.

Bargaining over the price to be paid is expected to reach a critical point by the end of next month, probably after Christmas.

Any deal would have to be struck by the new year if it is to be approved during the present session of the Storting, the Norwegian parliament, which goes into recess in June 1984.

British Gas and Statoil are expected to leave it until the last minute before finally laying their cards on the table in what is becoming a tense poker game.

Talks will be resumed again next week in Oslo.

British Gas, meanwhile, is letting it be known that it will spend about 12 months considering alternatives if no deal is concluded - in particular, buying from the southern basin of the UK Continental Shelf and liquefied natural gas from Nigeria.

According to a Statoil executive, the gap has been closed since detailed price negotiations started in August. "We are optimistic that we can get an agreement before Christmas," he said.

Sleipner is the most obvious source of supply - in terms of the size of its reserves, proximity and security - for the UK when output from fields now under contract to British Gas begins to decline rapidly from 1990 onwards.

British Gas, however, has made clear that there is a strict limit to how much it is prepared to pay.

At the same time it has evidently been at pains to impress on Statoil that it is not unduly concerned about rival bidding by a European consortium led by Ruhrgas of West Germany, which also includes Gassine of the Netherlands, Distrigaz

of Belgium and Gaz de France. They are believed to have more than enough supplies in prospect.

Initially, Statoil is believed to have proposed a price related to the benchmark of \$5.50 per million BTU, the equivalent of 36p a therm, obtained for Statford gas in 1981.

That has subsequently fallen in line with an indexation formula based on prices of a basket of crudes, heavy fuel oil and heating oil.

British Gas wants to obtain a price nearer to the 22p-23p a therm agreed in recent contracts with producers in the UK sector of the Continental Shelf.

With a growing surplus of gas available to Western Europe it believes market forces are on its side and supplies could be secured elsewhere to fulfil British Gas requirements in the 1990s.

Sleipner could be on stream early in the next decade and produce more than 1bn cubic feet a day

That attempt was blocked by the Government.

By setting its sights a little lower down the scale, the Japanese group was able to win French Government approval for the acquisition.

Chateau-Lagrange is a "troisième cru classe" and a Saint-Julien appellation. That is generally regarded as among the best Medoc appellations.

Suntory acquired the vineyard from the Spanish Centoya family. The estate consists of 150 hectares, of which about 50 are planted with vines.

M Lafont said Suntory was contemplating extending the planted area. Up to 112 hectares could be planted, he suggested.

Suntory was not, however, envisaging any other French wine acquisitions. "A chateau is a very expensive thing and the yields are low," M Lafont explained.

## Suntory buys French vineyard

BY PAUL BETTS IN PARIS

SUNTORY, Japan's leading drinks group, has become the first Japanese company to acquire an important French vineyard. The transaction, involving the sale of Chateau-Lagrange, a well known Medoc wine, has been approved by the French Government after months of negotiations.

In Paris yesterday, M Antoine Lafont, of Morgan Grenfell, the British merchant bank that engineered the deal, explained the background.

The Japanese company decided to acquire the Bordeaux chateau mainly for prestige and to increase its credibility as a wine merchant, he said.

"They wanted to own some high quality and prestigious assets to reflect their expertise in the trade," he explained.

Suntory has had its eye on a French vineyard for some time. It

tried to acquire a lesser vineyard in the Bordeaux region 10 years ago but the transaction was blocked by the French authorities.

French Government attitudes to foreign investments and to Japan, however, have evolved in recent years. The Government is now coming to see Japanese investments in France. To date they have been relatively few.

At the same time France, whose luxury products are in high demand on the Japanese market, has been trying to increase its commercial presence in Japan. The Japanese market is also regarded as having promising potential for the French wine business.

Suntory has succeeded where Seagram, the leading Canadian drinks group and the world's largest, failed when it tried to acquire the venerable Chateau Margaux.

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## Germany and France sign telephone pact

Continued from Page 1

public sector markets in electronics and telecommunications. The French have mentioned 10 per cent as the initial level of opening to foreign competition of public sector telecommunications orders.

The planned radio telephone network is the first stage in a series of standardised systems which the French hope could be spread to other countries in Europe as well. Britain agreed the French in February by deciding to opt for a U.S.-based AMPS system.

## Lambsdorff to face bribery charges

Continued from Page 1

1975 sale of its 29 per cent stake in Daimler Benz. Under a 1964 law, tax breaks are permitted if the money is reinvested for "the economic good," and Count Lambsdorff and his predecessor until 1977, Dr Friderichs, approved the tax-free deployment of the bulk of the money in parts of the Flick group and, above all, in taking a share of W.R. Grace, the U.S. chemicals concern.

The two men are charged with having been influenced in their approval by payments from Flick of DM 135,000 and DM 375,000 respectively. Dr Eulencamp said there was no evidence that the money was for "their own use" but would like to confirm that it was for contributions to the FDP.

The two Social Democrat finance ministers who also approved the deal, Herr Hans Matthöfer and Herr Manfred Lahnstein, were not charged after investigations failed to produce adequate evidence. Investigations have also been dropped against Dr Friedrich Karl Flick, the concern's senior partner, and two other politicians. Dr Riemer is charged with having been influenced in the approval of state research funds to the company by cash payments of DM 145,000.

The announcement comes at the worst time imaginable for Chancellor Kohl's Government, which has been badly shaken by the continuing sniping of Herr Franz-Josef Strauss's conservative Bavarian

Christian Social Union (CSU) at the liberal FDP.

With the Social Democrats yesterday at once demanding Count Lambsdorff's resignation, the question mark over the Economics Ministry could strengthen Herr Strauss's demand that the FDP's influence be reduced or even open the way for his own entry into the Cabinet.

Jonathan Carr writes from Frankfurt. Dr Friderichs yesterday firmly denied accepting bribes and made clear he was determined to stay at his post.

He said, however, that if the matter finally went to court, he would like temporary leave of absence from his duties at Dresdner Bank to allow time to prepare his defence.

Dr Friderichs made his request in a letter to the chairman of Dresdner's supervisory board, Herr Helmut Häusgen.

Herr Häusgen made it clear that he supported the request and added he had no reason to doubt Dr Friderichs' assertion that the charges against him were unfounded.

But Herr Häusgen also noted that the charges involved Dr Friderichs' earlier employment as federal Economics Minister and have nothing to do with Dresdner Bank AG. The remark is felt to reflect fears that the reputation of the Dresdner may suffer in the months of publicity over the Flick affair which now lie ahead.

## EEC to delay steel price support plan

Continued from Page 1

only as an additional, but not the main means of restoring stability to the market.

The ministers were not prepared to agree on a scheme to make steel companies deposit DM 100 (\$38.9) with their Governments for each tonne of steel they sell, a deposit which would be forfeit should price controls be breached.

Acting as an agent for the Commission poses legal problems for some EEC states, and so far the Commission has not produced details either for this means of enforcing minimum prices or for a certificate to accompany steel shipments.

The latter would be a means of monitoring trade.

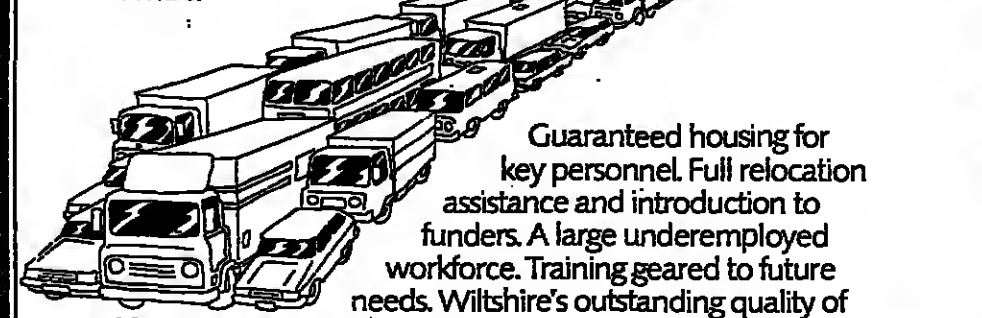
There was less difficulty on retaliation against the U.S. The proposed tariff increases will be registered at the General Agreement on Tariffs and Trade (GATT).

Successive U.S. offers have raised the level of tariff concessions it is prepared to offer as compensation for the special steel action to a value of about \$10.5m over four years. The EEC has sought concessions worth up to \$14m.

On the question of EEC steel imports ministers insisted that the Commission ensure that, within the global quota, overseas suppliers maintain even trade flows at prices which do not fall more than 8 per cent beneath EEC prices.

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## World Weather

Area	°C	°F	Area	°C	°F	Area	°C	°F	Area	°C	°F
Africa	17	63	Quebec	7	45	Malaya	20	68	Saltung	5	41
Alaska	21	70	Rome	20	68	Manila	18	64	Sao Paulo	8	46
Algeria	20	68	Frankfurt	10	50	Moscow	11	52	Stuttgart	8	46
Amsterdam	10	50	London	7	45	Hanoi	28	82	Sydney	18	64
Antwerp	10	50	Paris	10	50	Harbin	17	63	Tokyo	15	59
Bombay	28	82	Geneva	11	52	Moscow	11	52	Yokohama	15	59
Buenos Aires	17	63	Brussels	10	50	Manila	28	82			
Calcutta	28	82	Cairo	20	68	Medan	28	82			
Cardiff	10	50	Chongqing	18	64	Perth	19	64			
Cebu	28	82	Colombo	28	82	Rangoon	28	82			
Dublin	10	50	Dhaka	28	82	Seoul	10	50			
Hankow	10	50	Hong Kong	28	82	Taipei	18	64			
Helsinki	10	50	Kobe	15	59	Tientsin	10	50			
London	7	45	Osaka	15	59	Urumqi	10	50			
Lyons	10	50	Shanghai	18	64	Yantai	10	50			
Madrid	10	50	Singapore	28	82	Zhangjiakou	10	50			
Manchester	1	33									
Montreal	1	33									
Osaka	15	59									
Quebec	7	45									
Rangoon	28	82									
San Francisco	15	59									
Shanghai	18	64									
Singapore	28	82									
Soochow	15	59									
Taipei	18	64									
Tientsin	10	50									
Urumqi	10	50									
Yantai	10	50									
Yokohama	15	59									
Zhangjiakou	10	50									

Readings at mid day yesterday:

C-Denby	D-Urziele	F-Fair	Fg-Fog	H-Hail	R-Rain
S-Sun	Sr-Snow	Sr-Snow	T-Thunder		





# SECTION II - INTERNATIONAL COMPANIES

## FINANCIAL TIMES

Wednesday November 30 1983



### Crocker moves into leveraged buy-outs

By Terry Dodsworth in New York

CROCKER National Corporation, the California banking group in which the Midland Bank of the UK has a majority stake, is launching a leveraged buy-out subsidiary to take advantage of a growing sector in the U.S. capital markets.

Mr Robert Kenmore, president of Corfin Equity Management Corporation, which will handle the buy-outs for the bank, said the aim of the company would be to maximise returns in an area where bank funds were increasingly being invested.

The company was aiming to pick up deals through a network of 375 account offices managed either by Crocker or corresponding banks in the western part of the U.S.

A typical leveraged deal involves a buy-out in which most of the finance for the transaction is in the form of debt. The small element of equity is usually held by the organisation of the operation and by management, although lenders are sometimes included in this part of the package as well.

Corfin's aim is to inject finance on both sides of the buy-out, providing both some of the equity - on which the returns are typically made on capital appreciation - and some of the debt, normally lent at between 1 and 2 per cent over prime rate.

The company is aiming initially to have around \$50m worth of funds available for equity investments, while the bank will decide on a case-by-case basis on whether it wants to lend on specific transactions. It will be looking for takeovers of between \$25m and \$75m, where the average rate of debt to equity will be around 10 to 1.

Although banks have in the past provided much of the financing for leveraged buy-outs in the U.S., Mr Kenmore, who was in charge of acquisitions for TIT in the 1980s, believes that Crocker is the first bank to launch a separate vehicle to put together transactions of its own.

Controlled from New York by Mr Gregory Callanopoulos, Hellenic is negotiating a restructuring of debt with Morgan Guaranty, the New York bank.

Among its financial problems is an \$80m loan taken out with the bank earlier this year, on which repayments are now in arrears.

Hellenic has based much of its expansion on Middle East routes. But falling freight rates and competition from other companies have led to financial difficulties.

Five of the company's ships are up for sale and some of its vessels are detained in ports around the world because of its cash flow problems. The sales involving ageing bulk carriers, should raise some \$2m.

Superior Oil, the largest independent U.S. oil and gas producer, is seeking judgment in a Nevada State court that its previously announced dividend of new convertible preferred stock was valid under state law.

Superior said its complaint names as defendants Mr Howard B. Keck, former chairman of the company, and Williametta Keck Day, Mr Keck's sister.

The dividend declaration follows the revelation by Mr Keck, Superior's biggest shareholder, that he was looking for buyers for his 11.4 per cent stake, worth more than \$500m, and the stock of a trust group he represents.

Mr Keck feels the value of his shares may be enhanced if the sale was accomplished as part of an overall takeover.

The new convertible preferred stock, however, is seen as a "poison pill" for any potential bidder, who could be forced to pay a high price to preferred stockholders demanding redemption.

Superior said Mr Keck filed a complaint against Superior on November 23 in the U.S. district court for the central district of California alleging the preferred stock dividend violated Nevada state law, the bylaws of the company and federal law.

### Federal bank rules tightened to curb savings institutions

By William Hall in New York

U.S. FEDERAL BANK regulators have introduced tougher rules governing the establishment of new savings and loan institutions in an effort to curb the rapid growth of state-chartered institutions now being established in such places as California to take advantage of lax state banking laws.

The Federal Home Loan Bank Board (FHLBB) has become increasingly concerned in recent months about the number of applications for new state-chartered savings and loan institutions, particularly in California, where their owners are able to take advantage of more liberal regulations.

These powers are not available to federally chartered savings and loans, but the FHLBB is concerned that its sister institution, the Federal Savings and Loan Insurance Corporation (FSLIC), which insures the deposits of both state and federally chartered savings and loans, will have to bail out the new state-chartered savings banks when they run into trouble.

U.S. savings and loans are included in channel customers' savings deposits into residential housing finance, but following changes in the law they have been given more liberal investment powers.

There is now concern in Washington that new institutions are being established by real estate professionals and other entrepreneurs to invest in everything from risky oil ventures to speculative real estate.

The National Association of State Savings and Loan Supervisors has said it will use the FHLBB in an attempt to block the new regulations, as it says "the action is a 'direct challenge to the dual system of financial institution regulation'."

Customer deposits in Nuovo Ambrosiano totalled nearly £3bn as of last June, an increase of £1bn during the period. Dr Basoli admitted the bank had had to pay unusually high interest rates.

The chairman said that during its first three operating months Nuovo Ambrosiano had reimbursed around \$500m of deposits placed with the former Banco Ambrosiano by foreign banks.

Nuovo Ambrosiano, now owned by three public sector and four private Italian banks, said it had written down its balance sheet by £180m for the period to last June, of which £145m represented write provision. The bank said its balance sheet total last June was £5.957bn.

The group said it now valued La Centrale in its books at £140bn, well above the value of the company on the Milan bourse.

Dr Basoli said he expected that Nuovo Banco Ambrosiano would not make a profit before 1985. The group would not provide consolidated accounts until next year.

Conson, Italy's stock exchange regulatory authority, has refused to allow two banks to be quoted on the Milan over-the-counter market on grounds which appear to set an important precedent in the development of the Italian stock exchange.

The two banks, Credito Romagnolo and Banca del Friuli, both have in their articles of association clauses limiting the ownership of their shares to shareholders who are approved by their boards. The Conson has told the banks that they cannot be quoted on the over-the-counter market until this clause is dropped.

A large number of companies quoted on the over-the-counter market have similar clauses in their constitutions. Three leading shares on the main stock exchange, Mediobanca, the merchant bank, and Generali and Ras, both insurance companies, also have them, although in their cases the clauses appear to be a historical left-over that is not applied.

The Conson's action can be seen as a major step in the process of getting quoted companies to make their shares more freely tradable. The Conson currently lacks a chairman and one of its four other board members following the resignation of both Sig. Vincenzo Milazzo, the chairman, and of another board member last month. The Government has yet to appoint successors.

Anderson Clayton S.A., the Brazilian subsidiary of the major U.S. margarine and vegetable oil producer, has improved its profits markedly so far this year.

While sales remain steady in U.S. dollar terms, profits in the first nine months rose by 45 per cent to \$71.6m, compared with the same period in 1982, when profits were \$7.7m (\$30.7m at the average exchange rate).

Announcing the impressive third quarter results, Mr Donald Wilson, the local president of the Houston based company, said "There's no magic. This was the result of many years of hard work."

### Degussa's annual turnover rises 25%

By Our Frankfurt Correspondent

DEGUSSA, the West German precious metals and chemicals group, increased worldwide turnover by 25 per cent to DM 11.1bn (\$4.1bn) in the year to September 30.

In a preliminary statement, Degussa gave no profit figures but said that the year was "most successful" and that the "favourable earnings trend" was continuing in the new financial year.

In 1981-82 Degussa's group net profit declined nearly 10 per cent to DM 57.6m and the parent company lowered its dividend from DM 9 to DM 8 per DM 50 share.

Degussa said that much of the sales increase in 1982-83 was due to higher prices for metals, which boosted the metal division's turnover by 37 per cent to DM 7.6bn.

The chemicals and pharmaceuticals division lifted sales revenue by 4 per cent to DM 3.3bn. Chemicals produced a marked increase in profits compared with the unsatisfactory level of the previous year.

Profits on pharmaceuticals increased, although results came under pressure in the last few months. Degussa said that its group profits were boosted by cost saving measures as well as lower interest rate charges. The main foreign subsidiaries, notably the U.S. operations, contributed higher profits, it said.

Degussa has extended its U.S. interests by acquiring a 50 per cent stake in MNR, Reprocessing of Dover, Delaware, from Metallgesellschaft, the West German metals processing group.

Metallgesellschaft retains the other 50 per cent share in the U.S. company, which recovers precious metals from mining industry slag heaps and waste ponds.

Brown Boveri and Company, Switzerland's largest engineering company and its third overall in terms of turnover, is optimistic about this year's results.

At yesterday's press conference at the group's research centre, near its Baden headquarters, Herr Franz Luterbacher chairman, announced: "The consolidated value of orders received has been maintained." To the end of September these totalled SwFr 7.1bn (\$3.4bn).

"By the end of the year," he said, "the order inflow should attain roughly the previous year's level of SwFr 10.2bn." In 1981 a record figure of SwFr 11.9bn was reached.

The group, with employees in 140 countries, has been badly hit by the world recession. Herr Luterbacher identified protectionism and the difficulty of obtaining finance for projects, particularly in developing countries, as the greatest problems.

Turnover during the first nine months of this year has risen by 6 per cent and should, therefore, be considerably higher than the SwFr 8.7bn of 1982.

Cash flow - SwFr 390m - will increase even more sharply and this reflects the improvement in liquidity in the U.S. Herr Luterbacher added, however, that the group was still "far from satisfied" with earnings. Net 1982 earnings were SwFr 27.5m, down 37 per cent on the previous year and the lowest since 1970.

The number of employees is another indicator of the group's performance. It reached a peak of 105,000 in 1980-81. In 1982 the number was down to 84,000 and this year another 3,000 jobs, evenly spread over Switzerland, the U.S. and West Germany, have been lost.

The performance of the group's subsidiaries has been uneven. EBC Baden will not quite attain last year's order intake of SwFr 3bn, which was distorted by order for a gas turbine plant to Saudi Arabia.

In Britain, Italy, Spain and France, the level of sales and contracts has been, at best, steady. BBC Mannheim recorded more new orders between January and September than during the corresponding period last year.

The group of companies in Norway, brought together in Norsk Elektrisk and BBC, has recorded "notable successes in the offshore sector."

However, subsidiaries in Zurich, Geneva, Brazil, Austria and the U.S., where centralisation of plants has been taking place, have all experienced either a drop in sales or net losses.

Herr Luterbacher nevertheless concluded: "In contrast to the past two years... we see no need at present for any further call on reserves."

### Cost cuts boost Bayer profit

By John Davies in Frankfurt

BAYER, the West German chemical and pharmaceutical group, is reaping the benefit of cost saving measures and structural changes, which have helped to fuel an upsurge in profits.

The company lifted its worldwide pre-tax profits to DM 1.36bn (\$501m) in the first nine months of this year, up 77 per cent on the same period last year.

Pre-tax profits of the parent company, based at Leverkusen, were up 52 per cent to DM 747m.

The Bayer group's worldwide sales revenue rose 47 per cent to DM 27.7bn, while the parent company's sales were 7.1 per cent ahead at DM 11bn.

Professor Herbert Grunewald, the chief executive, said that steps taken to lower costs of production and run down stocks helped to bring about a much needed increase in the group's earnings yield.

He said there had been a sharp turnaround to profit in Bayer's U.S. operations, partly because of rationalisation measures made at heavy cost last year.

Bayer, like the other big West German chemical groups, Hoechst and BASF, has boosted sales not only in the home market but also abroad, notably in North America.

Professor Grunewald said that this year's result should be the best ever, in nominal terms. The dividend, which was cut from DM 7 to DM 4 per DM 50 share on last year's poor result, would be raised again, but it was too early to predict the figure.

Pharmaceutical sales had increased, largely as a result of new products - an indication of the importance of research, he added.

Professor Grunewald said that Bayer was still burdened by losses within the Agfa-Gevaert photographic products and information technology group, and at some other subsidiaries, including the Metzeler plastic products operation.

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WEST GERMANY'S "BIG THREE" CHEMICAL GROUPS Sales and profits in the first nine months of 1983 (DM)			
	BASF	Bayer	Hoechst
Worldwide sales	27.5bn (up 6.7%)	27.7bn (up 4.7%)	27.4bn (up 4.3%)
Group pre-tax profit	1.05bn (up 57%)	1.36bn (up 77%)	1.22bn (up 87%)
Parent company sales	12.3bn (up 9.6%)	11.0bn (up 7.1%)	9.6bn (up 3.5%)
Parent pre-tax profit	588m (up 49%)	747m (up 52%)	698m (up 38%)

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### State takes over to save Skalistiris jobs

By Andriana Ierodiakonou in Athens

THE GREEK Socialist Government moved to safeguard 5,000 jobs in the metallurgy and mining sector yesterday by taking over the management of the Skalistiris group of companies.

The 11-company group, a family enterprise with a 70-year history, accounts for 80 per cent of Greece's production of dead-burned magnesite and refractory bricks for use in the steel and cement industry, with exports totalling 5.5bn drachmas (\$55m) in 1982.

A spokesman for the group confirmed that because of liquidity problems in recent months the Skalistiris companies have had great difficulty in paying workers and servicing an 11m drachmas debt to state banks and organisations, mainly the National Bank of Greece and the Credit Bank.

The spokesman said the group, whose main export market is Eastern Europe, has been badly hit by the slump in the steel and cement industry.

Mr Gerassimos Arsenis, the National Economy Minister, emphasised that the Government's first concern in taking over was to save jobs. "The main problem here is the rights of the workers," he said.

He said the Government decided to "socialise" the Skalistiris group only after efforts to persuade private business to finance a 3.5bn drachmas increase in share capital had failed.

Mr Arsenis said the group's shares, which are 85 per cent owned by the Skalistiris family, will not be touched, but that negotiations with banks, shareholders and private enterprise, to solve the group's debt problem will continue.

"This is not nationalisation through the back door," Mr Arsenis said. "The Government had no other option."

Both have relevant experience - EBC in process industry technology and Sofresid Norge in North Sea projects such as the Frigg and Heimdal fields.

In a similar move, Boeing Engineering Company International of the U.S. has linked with Norway's Braathens airline to establish Braathens-Boeing, another engineering consultancy firm.

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### Borregaard in French engineering group link

By Fay Gjester in Oslo

BORREGAARD, the Norwegian industrial concern, has established a joint venture company with Sofresid SA, the French engineering group.

The new company, BSE, in which Borregaard holds a 55 per cent stake, will provide engineering services to industry in general and the offshore oil and gas sector in particular. It will merge the operations of Sofresid Norge, the French group's Norwegian company, with those of Borregaard subsidiary, Borregaard Engineering (BE).

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All these securities having been sold, this announcement appears as a matter of record only.

**Société Nationale des Chemins de Fer Français**

£75,000,000

**Guaranteed Floating Rate Notes 1993**

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Morgan Grenfell & Co. Limited

Société Générale

County Bank Limited

Hambros Bank Limited

IBJ International Limited

LTCB International Limited

Morgan Guaranty Ltd



## Canada Northwest Energy Limited

This announcement appears as a matter of record only.

has acquired

43.5 per cent of the ordinary shares of

## Marinex Petroleum plc

The undersigned assisted in the negotiations and acted as financial advisor to Canada Northwest Energy Limited in this transaction.

## Orion Royal Bank Limited

November, 1983

## INTL. COMPANIES & FINANCE

# Japan's commercial banks ahead

### FIRST HALF UNCONSOLIDATED RESULTS AT JAPAN'S LEADING COMMERCIAL BANKS

	revenue Ybn	percentage change	net profits Ybn	percentage rise
Dai-ichi Kangyo	871	-15.0	25.0	29.5
Fuji	833	-14.7	37.5	23.8
Sanwa	809	-7.7	39.2	21.9
Mitsubishi	766	-9.6	24.9	29.9
Bank of Tokyo	760	-15.6	27.5	24.3
Mitsui	611	-31.5	13.5	18.4
Tokai	554	-15.3	15.5	24.2
Tokai	503	-14.1	15.5	24.2
Tokai	438	-14.4	10.6	19.9
Daiwa	289	-9.3	8.0	3.5
Kyowa	259	-10.8	6.5	11.3
Saitama	253	-68.0	7.1	19.0
Hokkaido Tokai	212	-0.5	4.8	3.8
Total	7,160	-14.2	236.2	21.7

TOKYO — A marked improvement in the cost of funds enabled Japan's 13 largest commercial banks to chalk up record profits in the half year to September.

Pre-tax, operating and net profits all soared to new heights. Revenues declined, however, because of a decrease in overseas money rates and the yen's appreciation against the dollar.

A major factor in the earnings growth was that two-year time deposits (with interest rates of 8 per cent) matured and customers replaced them with new deposits with reduced interest rates of 6 per cent. This substantially improved profit margins.

The growth rates of deposits and loans of the 13 banks slackened to 4.8 per cent and 5.4 per cent, respectively, from the 10 per cent levels of the past.

Revenue from international operations totalled ¥273.8bn against ¥247.8bn previously.

The number of countries covered by the reserve fund for possible bad loans abroad—a system set up in the previous business year—increased by four to 29.

As a result, the total amount of the 13 banks' overseas loans covered by the system increased by about ¥310bn (U.S.\$1.3bn) from March 31 this year to ¥4,690bn at end-September.

Since the ratio of reserves also rose, total reserve funds in this category increased by about ¥30bn to ¥186.3bn.

For the full year to next March, the 13 banks predict a 10 per cent rise in pre-tax profits and a 20 per cent increase in net profits.

Public and corporate bonds planned for flotation in December total a record monthly high of ¥528.78bn (\$22.5bn) according to the

Bond Underwriters Association. The total excluding central government bonds—represents a ¥454.9bn rise from November. Behind the sudden leap are rumours that issue terms will be kept unchanged for some months, officials said. Some issues have held back from new flotation in anticipation of softer terms. Another reason is an unusually massive carry-over of planned issues from November.

Bonds to be floated in December by non-financial companies will top ¥100bn for the first time in nine months.

Japanese investors bought a record amount of foreign bonds in October, in both net and absolute terms, according to figures released by the Finance Ministry.

Japanese investors were net buyers of a record \$1.544bn in bonds, excluding short-term government securities, in October, up from \$853m in September and the prior record of \$1.361bn in July.

Japanese investors also were strong buyers of foreign stocks in October, purchasing the second-largest amounts ever in both absolute and net terms. Agencies

## Midterm earnings rise at Kyocera

TOKYO — Kyocera, the leading integrated circuit manufacturer, said its consolidated net earnings climbed 23.5 per cent in the half year to September to ¥21.81bn (\$54.6m) from ¥18.49bn.

Sales climbed 26.3 per cent to ¥106bn from ¥84bn a year earlier, while the net profits per share advanced to ¥139.21 from ¥109.16.

In its second quarter, Kyocera's net earnings gained 42.7 per cent to ¥8.96bn from ¥6.29bn as sales advanced 37.3 per cent to ¥37.52bn from ¥27.41bn.

Consolidated net profits per share for the second quarter were up to ¥75.61 from ¥52.62 a year earlier.

Earnings for the first half and second quarter followed sharp increases in sales for the period. Sales were particularly strong in the company's electronic machinery division.

Electronic machinery pulled in 23.8 per cent of the company's overall sales during the first-half period and sales for this category were up a sharp 159.3 per cent from a year earlier to ¥25.34bn.

Kyocera's largest sales category, integrated circuit (IC) packages, also gained in the first half, by 3.0 per cent to ¥42.58bn and accounted for 40 per cent of all sales.

Electronic components, the third largest sales category, showed an increase of 24.3 per cent from a year earlier to ¥15.82bn.

Despite the steep gain for electronic machinery sales during the half, the company expects future sales to level off. Officials added that orders for IC packages and electronic parts from U.S. and domestic customers are heavy and Kyocera sees these categories improving even further during the remainder of its fiscal year.

Western, a hard-pressed audio equipment maker, said it will increase its capital by ¥4.3bn (\$18.3m) next month to wipe out the excess of its liabilities over assets and thereby remain listed on the second section of the Tokyo Stock Exchange.

Present indications are that the company's accumulated deficit and liability excess will reach ¥4.5bn and ¥3.2bn respectively, at the end of the year to next March.

Under the regulations of the Tokyo Stock Exchange a company registering a liability excess for three years on end and passing dividends for five years running are delisted.

Western's decision to increase its capital is designed to avoid such a calamity. It hopes to earn a profit in the 1985 business year and eliminate the accumulated deficit within five years. Agencies

## Offshore banking unit for Taiwan

BY ROBERT KING IN TAIPEI

TAIWAN'S legislature has approved the establishment of an offshore banking unit (OBU) after nine months of deliberations.

The measure will, for the first time, allow both foreign and local banks to lend to, and accept deposits from, institutions and individuals abroad.

However, the programme is aimed as much at upgrading local financial operations through exposure to international practices as at attracting foreign capital to the island.

Under the legislation the

OBU would be free of foreign exchange restrictions that govern other banking activities. Profits from international transactions will be tax-free, and requirements and fixed interest rates will be dropped.

Rather than operating from a single fixed location, the OBU will consist of departments set apart for that purpose in existing banks.

The government is also expected to eliminate soon the largest barrier to the success-

ful operation of the OBU—existing restrictions on the transmission of computerised data.

While national security regulations prohibiting such transmissions are now sometimes stretched on a case-by-case basis, the government is likely to eliminate them for corporations and institutions by the middle of next year.

The government views the OBU as a first step in opening Taiwan's restricted financial market and a move toward eventual liberalisation of foreign exchange controls.

## New rules for Malaysian SE

BY WONG SULONG IN KUALA LUMPUR

MALAYSIAN STOCKBROKERS say they are apprehensive over recent Government proposals that are expected to cause far-reaching changes to the character of the Kuala Lumpur Stock Exchange.

The changes were proposed by the Finance Ministry in a letter to the KLSE Committee two weeks ago and include the right of the Finance Minister to direct the Committee "to admit any Malay whom he considers suitable" to be a stockbroker, dealer, or a stockbroker's representative.

Another amendment allows the chairman of the KLSE to hold office for three years, with the possibility of renewal for another three, while currently the chairman is elected annually.

Although the Government has

not given reasons for the changes, it is believed that the authorities want to bring in more Malays into the securities industry.

The KLSE currently has 112 members out of which only 25 are Malays. The longer tenure of the KLSE chairman is to allow greater continuity.

However, many stockbrokers feel the amendments represent unnecessary Government interference in the exchange.

They fear that while the KLSE is upgrading its professionalism, the Government could reward political supporters with KLSE appointments, without regard to their ability and financial standing.

Mr. Abdul Razak Sheikh, chairman of the KLSE, who came under strong criticism from stockbrokers for

his inability to protect their interests, said yesterday there was little the KLSE Committee could do since the Finance Minister is empowered under the Securities Industry Act 1983 to make any changes to the KLSE he considers necessary.

This is the second time within a year that the KLSE has received a shock from the Finance Ministry. Around this time last year, the authorities cancelled the licences of three senior brokers for allegedly operating in towns they were not supposed to.

The action was seen as a move to soften resistance of the brokers towards the sweeping Securities Industry Act. The Ministry subsequently restored the licences of the three concerned after short periods of suspension.

## Fedvolks suffers marginal fall in first-half profits

BY OUR JOHANNESBURG CORRESPONDENT

IN SPITE OF A 10 per cent increase in turnover to R805m (\$673m), Federale Volksbelegings (Fedvolks), the diversified South African industrial holding company, suffered a marginal fall in operating profits from R54.9m to R54.3m in the first half year to September.

In the year to March 1, 1983, turnover was R1,460m and operating profits were R108.9m.

The directors say the operating subsidiaries performed reasonably well bearing in mind the economic and weather conditions. The board does not elaborate on specific subsidiaries but the 75 per cent-owned subsidiary Fedtech, which distributes Massey Ferguson agricul-

tural equipment, continues to suffer from reduced capital spending by drought-hit farmers and the electrical appliance distributor, Tek, which is 95 per cent owned, continues to suffer from lower levels of consumer spending.

Mr. Cornelius Human, the chairman, believes that the first-half profit performance could be repeated in the second half and full year earnings per share can be maintained.

First-half earnings rose to 33.5 cents a share from 32.1 cents and an unchanged interim dividend of 14 cents has been declared. A dividend total of 38 cents was paid from earnings of 70.7 cents a share in the year to March 1983.

## TWT lifts offer for Brisbane TV

By Michael Thompson-Noel in Sydney

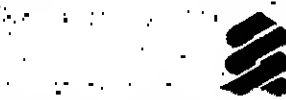
THE struggle for control of Brisbane Television, which operates Channel Seven in the Queensland capital, broke fresh ground yesterday when Television Wollongong Transmissions (TWT) raised its offer to A\$21.70 a share, valuing Brisbane Television at A\$39.3m (U.S.\$36.2m).

TWT operates Channel Win 4, in Wollongong, New South Wales, and is controlled by Mr Bruce Gordon, an Australian living in New York.

His rival in the struggle for Brisbane Television is the Sydney-based publisher, John Fairfax, which owns Sydney's Channel Seven, plus most of Australia's quality newspapers, six radio stations, and a clutch of magazines.

Fairfax is estimated to control about 28 per cent of Brisbane Television at present, and TWT about 29 per cent.

The bidding duel—there have been six bids to date—is shaping up as one of Australia's most expensive television battles. The National Companies and Securities Commission is inquiring into the struggle, as is the Queensland Corporate Affairs Commission.



Standard Chartered Bank PLC  
(Incorporated with limited liability in England)

U.S. \$50,000,000  
Floating Rate Capital Notes 1984

For the six months from 30th November, 1983 to 31st May, 1984 the Notes will carry an interest rate of 10 1/4% per annum. On 31st May, 1984 interest of U.S. \$53.08 will be due per U.S. \$1,000 Note for Coupon No. 14.

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## Clyde Petroleum plc

(Incorporated in Scotland under the Companies Acts 1948 to 1967 Registered in Scotland No. 52489.)

Authorised £34,000,000 Share Capital Issued and fully paid Ordinary Shares of 25p each £23,106,569

Application has been made to the Council of The Stock Exchange for the whole of the issued share capital of Clyde Petroleum plc to be admitted to the Official List.

Particulars relating to the Company are available in the Extel Statistical Services and copies of such particulars are available during normal business hours on any weekday up to and including 14th December 1983 from:

Heron House,  
319/325 High Holborn  
London  
WC1V 7PB

Hoare Govett Limited

27 Throgmorton Street  
London  
EC2N 2AN

U.S. \$25,000,000



## Bergen Bank A/S

Floating Rate Capital Notes Due 1989

In accordance with the provisions of the Notes, notice is hereby given that for the three month Interest Period from 30th November, 1983 to 31st May, 1984 the Notes will carry an Interest Rate of 10 1/4% per annum. The relevant Interest Payment Date will be 29th February, 1984 and the Coupon Amount per U.S. \$1,000 will be U.S. \$25.75.

Credit Suisse First Boston Limited  
Agent Bank

U.S. \$100,000,000



## Manufacturers Hanover Overseas Capital Corporation

Guaranteed Floating Rate Notes Due 1994

In accordance with the provisions of the Notes, notice is hereby given that for the Interest Period from 30th November, 1983 to 29th February, 1984 the Notes will carry an Interest Rate of 10 1/4% per annum. The relevant Interest Payment Date will be 29th February, 1984 and the Coupon Amount per U.S. \$1,000 will be U.S. \$25.59.

Credit Suisse First Boston Limited  
Agent Bank

U.S. \$30,000,000



Teollisuuden Voima Oy—Industriens Kraft Ab  
(IVO Power Company)  
(Incorporated in Finland with limited liability)  
Guaranteed Drop-Lock Bonds Due 1991

Unconditionally and irrevocably guaranteed by the Republic of Finland

In accordance with the provisions of the Bonds, notice is hereby given that for the six month Interest Period from 30th November, 1983 to 31st May, 1984 the Bonds will carry an Interest Rate of 10 1/4% per annum. The relevant Interest Payment Date will be 31st May, 1984 and the Coupon Amount per U.S. \$1,000 will be U.S. \$53.06.

Credit Suisse First Boston Limited  
Agent Bank

U.S. \$25,000,000



The Industrial Bank of Japan, Limited  
London

Floating Rate London-Dollar Negotiable  
Certificates of Deposit due 29th May, 1987

In accordance with the provisions of the Certificates, notice is hereby given that for the six month Interest Period from 30th November, 1983 to 31st May, 1984 the Certificates will carry an Interest Rate of 10 1/4% per annum. The relevant Interest Payment Date will be 31st May, 1984.

Credit Suisse First Boston Limited  
Agent Bank

## BILBAO INTERNATIONAL N.V.

(Incorporated with limited liability in the Netherlands)

Guaranteed Floating Rate Notes due 1987/90 (redeemable at the option of the Noteholders in 1987) Unconditionally and irrevocably guaranteed as to payment of principal and interest by



## BANCO DE BILBAO, S.A.

(Incorporated with limited liability in Spain)

In accordance with the provisions of the Agent Bank Agreement between Bilbao International N.V., Banco de Bilbao, S.A., and Citibank, N.A., dated May 27, 1980, notice is hereby given that the Rate of Interest has been fixed at 10 1/4% pa and that the interest payable on the relevant Interest Payment Date, May 31, 1984, against Coupon No. 8 in respect of U.S\$5,000 nominal amount of Notes will be U.S\$265.29.

November 30, 1983, London  
By: Citibank, N.A. (CSSI Dept), Agent Bank

CITIBANK

## The Industrial Bank of Japan Finance Company N.V.

U.S. \$30,000,000  
Guaranteed Floating Rate Notes Due 1988



In accordance with the terms and conditions of the Notes and the provisions of the Reference Agency Agreement between The Industrial Bank of Japan Finance Company N.V., The Industrial Bank of Japan Limited and Citibank, N.A., dated May 17, 1981, notice is hereby given that the Rate of Interest has been fixed at 10 1/4% pa and that the interest payable on the relevant Interest Payment Date, May 31, 1984, against Coupon No. 6 will be U.S\$263.70.

November 30, 1983, London  
By: Citibank, N.A. (CSSI Dept), Reference Agent

CITIBANK



## INTERNATIONAL COMPANY NEWS

## Singapore builds up defence industry in economic strategy

BY CHUS SHERWELL IN SINGAPORE

A YOUNG Singaporean girl has caught the eyes of foreign heads of state, as a tough soldier in the city state's modern army. She stars in a promotion film for the country's extraordinary Ultimax 100 light machine gun.

The girl fires the Ultimax with one hand from either hip, and enters unscathed when unleashing a dozen rounds with the butt of the gun against her nose.

The video film is an illustration of how Singapore has brought publicity into its efforts to break into the lucrative world arms market as a recognised manufacturer, over the past year. The film was presented at an army exhibition in the U.S. last month, the third exhibition the country has attended in the U.S. this year.

Dozens of demonstrations of the Ultimax and of the locally made assault rifle, the SAR 80, have also been given, "all over the free world," according to Mr Lai Chum Loong, managing director of Chartered Industries of Singapore, which manufactures the weapons.

Chartered, with 13 subsidiaries and 3 associated companies, also produces small arms ammunition and medium calibre ammunition for anti-aircraft and aircraft cannon. In addition, the company manufactures grenades and thunder-bombs, anti-personnel, and anti-tank mines, mortar bombs and 500 lb bombs for jet aircraft.

Chartered is owned by the government through its Sheng-Li holding company, and is the country's largest locally-owned manufacturing company. Together with others in the Sheng-Li group, it was brought under the single umbrella of a new company, the Singapore Technology Corporation, in June.

Mr Lai, who is an engineer by training and has worked for Chartered for 16 years, heads this company too. Singapore Technology has been created at least in part to project the "big company" image which seems so much part of successful arms manufacturing. The company includes Singapore Automotive Engineering, which can maintain and refurbish tanks and other military vehicles.

and Ordnance Development and Engineering.

The formation of a single company embracing production and sales of ordnance, guns and army vehicles parallels a similar move last year in the aerospace field, when several different companies were brought under one corporation, Singapore Aircraft Industries.

Through five subsidiaries and two associated companies, Singapore Aircraft Industries can maintain, overhaul, repair and refurbish aircraft like the Lockheed C-130 Hercules and jet fighters like A-4 Skyhawks. It can overhaul half a dozen well-known types of engines, including Pratt and Whitney, Rolls Royce and General Electric, as well as aircraft-related components like propellers, landing gear, gyros and generators, and radio, navigational and instrument systems. The company can also manufacture external fuel tanks and bomb racks, and offers servicing in avionics, and defence and marine electronics.

## Surprising choice

Singapore Aircraft Industries has bought and is overhauling up to 100 A-4 Skyhawks, and has contracts to maintain the C-130s of the U.S. Navy in the Western Pacific. But the company now wants to manufacture a new basic jet trainer for itself, and presumably for export. It is believed to have opted for the Siai Marchetti S-211 from Italy, a surprising choice in that it has not been purchased by any other major buyer, including the Indians, and is therefore not proven. The main alternative under consideration is the Spanish Casa C-101, which is believed to be more expensive.

A third arm of Singapore's defence-related industry covers the naval sector, in which the prominent company is Singapore Shipbuilding and Engineering. This is capable of building quite large vessels, and it recently completed for the Singapore Navy a dozen Swift-class inshore patrol boats of an Australian design.

How well all these defence-related companies are performing is difficult to gauge. Subsidiaries and associated com-



The Ultimax 100 light machine gun

panies, in typical Singapore style, must function as profit centres.

That is why Chartered, for example, is also involved in many civilian activities: it has a mint producing circulation and numismatic coins and medallions, an assay office which has the only gold assayer's licence recognised by the London Gold Market in the region, and it offers outside companies computer hardware and software consultancy services. It also has a large heavy equipment and sophisticated testing facilities.

"There is a shortage of support industries in Singapore," says Mr Lai. "We have the equipment and the trained personnel to service the needs of the local industries. The company has also started up subsidiaries to get involved in new technologies for construction and in the international freight business."

Still, publicly-available records on finances, production and sales of these companies are not highly illuminating. Singapore Aircraft Industries says in its brochure that total sales for 1982 exceeded \$997m, or US\$455m, and it gives a forecast for 1983 sales of "over \$1100m." Chartered won a National Productivity award earlier this month, but Mr Lai will not give figures for value-added per worker because it might allow further calculations to be made. The company employs "more than 2,700 people," according to its most recent publication, and is said to spend about 10 per cent of its total budget on research and development.

It is known that Chartered has the capacity to produce 6,000 to 8,000 Ultimax machine guns a year and has sold around 10,000 since the gun was first produced in 1981. Production capacity for the SAR 80 is 24,000 to 30,000 per year. A total of 50,000 is estimated to have been sold.

Half the rifles are said to be destined for the Singapore Armed Forces. Who is buying the rest remains a secret. Officially, the sales effort is

## Canada paper groups improve

BY ROBERT GIBBENS IN MONTREAL

FIRMER PULP, newsprint and fine paper prices are improving prospects for major Eastern Canadian producers.

Fraser Companies, a New Brunswick producer controlled by Noranda Mines, swung back from a loss in 1982 to a profit of C\$4.1m (\$5m) or 67 cents a share in the first nine months of 1983.

The fourth quarter will show further recovery, even after start-up costs for the company's Atholville, New Brunswick, pulp mill, which has been rebuilt at a cost of C\$180m.

Fine paper operations both in Canada and U.S. were running flat out and prices were back to peak

1981 levels, the company said. Production is mainly of computer and copying papers.

Pulp prices were still lagging, despite recent improvement, and required stronger demand in Europe. Lumber was doing better but prices remained volatile.

Donohue, a major Quebec newsprint producer controlled by SGF Group, a Quebec government holding company, expects better results in 1984 if newsprint and pulp prices continue to firm.

The company earned C\$3.3m or 88 cents a share in the first nine months, against C\$16.5m or C\$3.58 in the whole of 1982.

Donohue has more than 50 per

cent of the largest and most efficient modern pulp mill in Quebec, and this has remained profitable through recession. The balance is owned by British Columbia Forest Products.

Clermont newsprint mill near Quebec City will have a C\$105m thermopulping unit installed to improve efficiency. Lumber is the most volatile area of business.

Part ownership of two Clermont machines by Gannett, the U.S. publishing company, and the New York Times has helped keep newsprint production up during recession and should ensure strong activity in 1984.

## Putnam fund for U.S. health companies

By Gareth Griffiths in London

A \$50m INVESTMENT fund specialising in smaller or emerging U.S. health care companies has been launched in Japan and the UK by the Boston-based Putnam Group.

Putnam is aiming its Putnam Emerging Health Sciences Trust mainly at UK institutions and is offering 5m shares at \$9.50 per share and 1m five-year warrants to subscribe for shares at \$12.50.

The fund is registered in Luxembourg and will concentrate its investment on health sciences companies. Putnam manages around \$1bn of stock in the health science sector.

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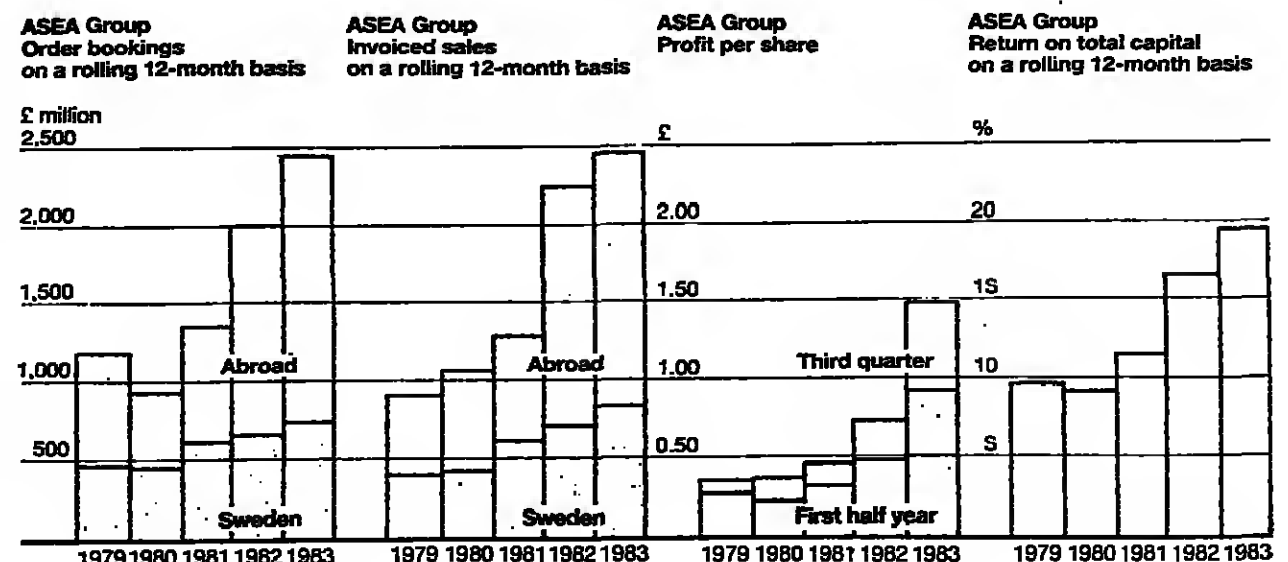
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## ASEA results for the first nine months of 1983

- ASEA has further strengthened its market positions in the U.S. and in Western Europe.
- Robotics have increased by 50 per cent and new plants have been opened in Japan and France.
- The improvement in earnings has continued and has been particularly strong in the fields of power transmission and transportation equipment.
- For the whole year the forecast of a substantial improvement in earnings remains.
- ASEA has acquired the outstanding 50 per cent of the Wisconsin-based transformer manufacturer RTE-ASEA.

The ASEA Group, based in Sweden, has some 170 subsidiaries in 37 countries and approximately 56,000 employees. The Group manufactures plant and equipment for power generation, transmission and distribution; transportation equipment; industrial robots; metallurgical and process equipment and plant; air treatment systems; finished industrial and household goods; and semifinished goods.

The ASEA Group (exchange rate: £1 = SEK 11.69)	Nine months		Year 1982
	1983	1982	
Invoiced sales, £ million	1,773	1,514	2,205
Earnings after financial income and expense, £ million	116	60	112
Profit per share, £	1.48	0.72	1.35
Return on total capital, per cent	19.7	16.5	17.2



ASEA

For further information please call or write to ASEA Limited, The Company Secretary  
48 Leicester Square, London WC2H 7NN Tel. 01-930 5411. Telex 261243  
or  
ASEA AB, Investor Relations, Box 7373, S-103 91 Stockholm, Sweden  
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## UK COMPANY NEWS

## Near £12m profit for Diploma—pays more

**SUBSTANTIAL** growth in turnover, profits and dividends has been shown for the 15 months ended September 30 1983 by Diploma, which has interests in industrial distribution, manufacturing and engineering services.

Turnover moved up to £78.55m, from £58.55m in the previous 12 months, while the pre-tax profit rose by £5.14m to £11.82m, with industrial distribution contributing £7.53m (£3.73m), manufacturing £2.38m (£2.38m) and services £174,000 (£192,000). Net interest less head office expenses was £278,000 (£375,000).

The final dividend is 8p to make 7.5p for the year—this is equal to an annual 6p and compares with 4.6p actual in 1981-82. The directors are able to review the current year with confidence in anticipation of further growth.

After little more than a year following reorganisation, Norwood Partners provided an excellent profit contribution, with a substantial part of turnover coming from oil platform related orders, which are unlikely to be available this year.

After tax £5.35m (£2.7m for the year) and minorities £25,000 (£224,000), earnings come out at 22.8p (13.3p). There are extraordinary credits of £93,000 (£294,000).

**comment**

Electronics distributors have had a good time of it recently. But the market still had not digested Diploma's annualised 65 per cent increase in pre-tax profits and the shares steamed smartly ahead to an all-time high of 482p. Profit taking sent them back to end the day at 440p, down 3p. Demand has accelerated in all of Diploma's components markets, which include the defence, telecommunications and computer industries. To keep up with the 60w, electronics inventories have risen by 58m to £20m—an increase which was entirely funded from cash flow—but lead times have lengthened from six weeks to six months. The rise in stock levels also reflects the needs of Nortronics and Access, both of which were travelling light by Diploma's standards a year ago. Meanwhile, component prices have stayed firm and group margins have widened a couple of points to 15 per cent of turnover. It looks as if I. G. Lintels gained market share as well as benefiting from the housing upturn, while profits of the manufacturing division as a whole advanced by 30 per cent on an annualised basis. The hefty increase in the dividend—which is more than twice covered—gives an historic yield of 2.5 per cent.

## Evans of Leeds

Pre-tax profits of property investor and developer, Evans of Leeds, increased from £1.68m to £1.83m in the six months ended September 30, 1983. The net interim dividend is held at 1.25p. In the last full year a total of 2.625p was paid from pre-tax profits of £3.9m.

Gross rent receivable for the six months rose from £2.89m to £3.02m.

Pre-tax profits were struck after interest receivable of £220,440 (£93,241). There was also sundry income of £1,588 (£2,060), and profits from developments and property sales of £27,972 (£28,773). Interest charges and other expenses came to £1.44m (£1.34m).

## Courtaulds jumps £25.1m midterm

A **STRONG** performance by the UK side of its operations boosted pre-tax profits of Courtaulds from £22.6m to £47.7m in the first half of the year to September 30, 1983.

In addition the net interim dividend is being lifted from 1p to 1.2p. Last year's total payment was 3.25p from profits of £83.3m.

Turnover for the six months improved from £88.6m to £97.4m, and trading profits jumped from £31.4m to £54.1m; being UK £28.5m (£10.1m) and overseas £25.3m (£21.3m).

On a divisional basis the trading result broke down as to: fibres and yarns £20.6m (£11.3m), fabrics £25.8m (£2.3m), consumer products £3.5m (£2.5m), International Paint £11.2m (£12.2m), BCL £5.8m (£2.7m), National Plastics £1.3m (£1.2m) and miscellaneous losses of £4.6m (£0.9m).

The pre-tax figure included a £1.1m (£1.6m) share of associates

but was after interest payable of £7.5m (£10.4m).

Tax took £10.3m (£9.9m) for earnings of 9.44p (2.83p) per 25p share and there were minority profits of £2.1m against £4.6m.

The directors report that the size of the increase in UK trading profit owes much to better business conditions which became apparent towards the end of 1982. Exchange rate changes, the end of destocking in the UK textile pipeline and a higher level of consumer spending all had a favourable impact on trading, they add.

About half of the increase in both UK domestic and export sales reflects volume growth. Management has continued to improve profitability by securing higher margin business and reducing costs, and there was a further significant improvement in productivity.

Exchange rate movements account for £1.5m of the rise in overseas profit, and £18m of that

rise in overseas sales. Trading conditions remain difficult for most overseas businesses, particularly those of the International Paint subsidiary, and sales volume overall showed little change, despite good increases from the North American viscose operation, the directors state.

Since the beginning of the current year, plans for further investment totalling £100m have been approved, including major projects in polypropylene film and woodpulp.

At International Paint, which is 88 per cent held, the half year saw pre-tax profits fall from £13.1m to £11.5m, and the interim dividend is maintained at 5p net. Last year's total payment was 5p when profits totalled £24.6m.

Sales at midterm were £178.9m (£171.1m) and the pre-tax figure included a £0.6m (£0.5m) share of associates. Last time it was struck after interest

of £0.4m.

With tax taking £3.6m against £3.9m, the attributable balance came through at £4.4m (£7.9m).

The directors explain that the fall in trading profit from £12.2m to £11.5m was due to a continuation of difficult trading conditions, especially in the marina market, which particularly affected results in North America.

Profits of the Brazilian companies were also lower as a result of that country's economic problems. Improvements in profits elsewhere, assisted by cost reductions, were not sufficient to outweigh the reduced results from North and South America.

While there is little evidence as yet of any significant improvement in demand, the directors say, the company is maintaining or strengthening its position in its major markets during the recession.

See Lex

## Acrow loss rises but better trend expected

**LOSSES** of engineering group, Acrow, rose from £3.1m to £3.99m in the half year to September 30 1983. However, fundamental changes have taken place within the group which will bring improvements in the second six months.

The key objective of all continuing Acrow companies operating profitably could be achieved towards the end of the current year, the directors state.

Rationalisation has included three operations either being sold or closed, while manpower has been further reduced in the first half by 780, of which 600 were in Coles Cranes.

The directors say it is still difficult to predict the outcome for the full year, as several Acrow companies with traditionally short manufacturing cycles require considerable business to be secured and delivered in the current year.

Although markets continue to be depressed and unpredictable with fierce competition for every contract, the directors believe that the necessary orders will be obtained.

Despite an adverse trend in the construction plant industry throughout the world, Coles Cranes is now making a profit.

The group is continuing to receive the support of its bankers.

For the year ended March 31, 1983, pre-tax losses least £3.4m to £3.33m, the net dividend was paid (0.375p net).

There is again no interim payment this year.

Turnover for the period dropped from £91.80m to £89.54m. Continuing businesses made a reduced loss of £2.45m (£3.5m) and interest payable of £2.39m (£2.7m), while those businesses ceasing to operate lost £1.53m (£0.31m) after interest of £0.6m (£0.55m).

There was again no tax, but after extraordinary charges up from £1.55m to £3.55m, the attributable deficit increased from £3.7m to £7.4m. The extraordinary items related to net costs of closing certain group businesses and the sale of shares in an associated company.

Loss per 25p share was up from 6.07p to 8.33p.

**comment**

The news that Acrow's management expects to be providing cover for the interest charge before the end of the current year must be welcome news to the company's bankers, who have been keeping it alive on a drip-feed and certainly have more to lose than the shareholders. Once the latest losses have been knocked off, there seems to be little left in the way of distributable reserves, and group net worth of under £50m must still be supporting debt in excess of £40m. Even with a slug of exceptional costs depressing the first half, flattening the second, Acrow will be doing remarkably well to achieve its newly announced target. But closures will have stopped almost all the operating losses, and a fifth of the interest burden, so perhaps the shareholders will be surprised. All the same, the shadow of IBI is still draped across the excavator scene, which prospectively and dumping will depress margins for some time yet, while bridge-building in the third world is a victim of the debt crisis; even if Coles is back in the black, Acrow's recovery remains tenuous.

## All round progress as Allied-Lyons advances to £90.5m

**ALL THREE** divisions of Allied-Lyons contributed to an increase in pre-tax profit from £72.9m to £90.5m for the 26 weeks, on turnover of £1.46bn, against £1.33bn. Given the absence of any adverse factors, a satisfactory outcome for the year as a whole is expected.

Since September, sales volumes have remained difficult and cost cutting is still a feature. The directors say that while profits for the second six months should improve on last year's corresponding period "it would be sanguine to expect them to match the rate of increase shown in the report."

As always, profits for the second half are heavily dependent upon the level of trade for Christmas.

For the last full year, taxable profits rose by £18.4m to £199.6m from turnover of £2.64bn (£2.4bn).

In the current year the net interim dividend is being lifted from 2.5p to 2.42p—last year's was 2.5p. Mid-term earnings per 25p share were 8.7p, compared with 7.4p pre-extraordinary items and 6.5p after.

A divisional analysis of pre-tax profits shows £47.7m (£43m); wines, spirits and soft drinks £28.5m (£22.6m); and food £22.8m (£17.5m), less central costs £1.5m (£0.3m).

The food division performed particularly well, they point out, helped in part by the freedom from the effects of the damaging

strike which distorted its results in the corresponding period last year and a good contribution from ice cream.

The wines, spirits and soft drinks operation made substantial gains and the beer division results reflected continued progress helped by the summer weather.

Trading profits for the interim period were ahead by £11m to £96.8m, after depreciation of £30.7m (£27.6m). Operating profits up from £90.6m to £102m included a surplus of £5.2c (£4.8m) on the disposal of properties and investments.

At the pre-tax level, profit was after associates' contributions of £11m (£11.7m) an interest income of £0.8m (£0.9m) interest charges were 66m lower at £23.3m, mainly the result of lower interest rates.

Tax took £31.3m (£23m) as minorities accounted for £2.7 (£2.5m) leaving the attributable balance at £56.5m, against £42.1m last time which was after an extraordinary debit of 58m.

The figures included £1.2m results of the group's U.S. companies for the half year, September 30 1983.

The directors point out that an apparent increase in borrowings at September 19 is matched by the elimination of debt finance of some £34m. The company has continued to increase in the total of debt which has also been affected by the high level of trade in August.

See Lex

## Century Oils recovers to £1.9m halfway

A **MARKED** recovery in pre-tax profits from £910,000 to £1.92m has been shown by Century Oils Group for the six months to the end of September 1983. The directors believe that profits for the year will show a satisfactory recovery from the setback experienced in the last full year when profits fell from £4.1m to £3.04m.

Turnover for the six months of this manufacturer of lubricants and allied products expanded by 15 per cent from £32.3m to £37.41m due to a resumption in certain overseas contracts and to a general improvement in sales in most other areas.

The directors say that good progress has been made towards eliminating losses, particularly overseas, and this has resulted in a more normal provision for tax.

Tax charge rose from £702,000 to £988,000.

Although the directors say that world markets for lubricants are still somewhat depressed, they add the company continues to adapt its business "to meet the changing conditions anticipated in the future."

The interim dividend is held at 1p. In the last full year a total of 3.4p was paid. Earnings per 10p share moved up from 1.37p to 4.12p.

At the operating level profits

grew from £1.63m to £2.32m. In convertible took £593,000 (£765,000).

Minorities came to £16,000 (£108,000) leaving the attributable balance ahead from £316,000 to £960,000.

**comment**

Century Oils has been unwilling to hang around waiting for the recession to end in the U.S. mining industry, which is an important outlet for its lubricants. So it has stepped up vigorously reducing the U.S. workforce by a third, with the result that the division nearly broke even after losing around £500,000 in the comparable period. A similar

campaign in Australia should more than have losses there by the year-end. Elsewhere, a genuine improvement in demand from recovering industrial customers plus continued group cost reductions allowed margins to double to 5 per cent of turnover. Despite the lower overheads, borrowings have gone down only marginally, since Century built up oil stocks earlier in the year in anticipation of the rise which has now taken place in prices. The current half is seasonally stronger, so Century looks in reach of 54m pre-tax for the year. That puts the shares, up 3p to 79p, on a fully taxed prospective multiple of 9.3.

## Dataserv share offer to raise £7.4m

THE private U.S. computer company Dataserv, which has decided to seek a full listing on the Stock Exchange, is offering 9.5m shares for sale by tender at a minimum price of 75p of which 6m are new shares.

Dataserv sells and leases new and used IBM computers and also provides a maintenance service. It will raise £7.35m at the minimum tender price and have a market capitalisation of £18.6m.

Pre-tax profits of \$2.1m are forecast for 1983, compared with \$1.65m, with a dividend of 0.75 cents (0.5p).

Subscription lists will open on December 6. Samuel Montagu is the issuing house and Panmure Gordon brokers to the issue. The striking price is expected to be announced soon after December 7.

## Dutch side helps Bassett to £1m

FOR THE 28 weeks ended October 14 1983 Bassett Foods, confectionery and food group, pushed up pre-tax profit by £222,000 to £1.02m. Export manufacturing company's return to profitability.

Overall, the overseas side made a trading profit of £101,000, compared with a loss of £215,000, while the UK's share rose from £1.05m to £1.28m. Group sales advanced by £34.4m to £35.48m.

UK companies increased their sales by 7.3 per cent, improving the market share of both sales within and exports from, the UK. Despite further overall decline in sugar confectionery consumption in the domestic market, sales volume rose with the help of strong marketing support but at some sacrifice of margin.

Export volumes improved

strongly, and the recent steady progress in restoring contribution was maintained. The return to profitability of Dutch manufacturing company reported in July has continued into the current year.

After tax £96,000 (£87,000) and minorities £1,000 (£11,000), the attributable net profit comes out at £222,000 (£15,000). Earnings were 7.66p (5.93p) and the interim dividend is raised to 1.05p (1p).

For the year ended April 1 1983 profit before tax was £1.68m and the dividend total 3.7625p.

**comment**

Bassett still plods on, the better for being rid of all these toys, outcates and TV games which the management burdened him with in the late 70s. UK market share's up, but margins are down, not only because of

marketing costs but because the ferocious summer made the manufacturers jelly babies and gumdrops such a sticky business that even the reduced market could not be fully supplied. The Dutch subsidiary is back in the black, but still has an implicit "Black" notice on it. Given the continued decline of the UK sugar confectionery market, this poses the obvious question of where Bassett goes from here, especially given the uncertain record of diversification in the past. Heavy capital expenditure is at last going into the existing UK business this year—but, although the management claims to have thought about new ventures, there is nothing yet to show for it. Pre-tax this year could be £2.2m or so, which on a still negligible tax charge would make for a prospective multiple, say, of 10. It is still a hard share to get excited about.

## McLeod Russel U.S. write-off

McLeod Russel will write off a £1.5m investment in a Houston shopping centre in its accounts following the news that Interfirst Bank Houston, with a first charge over the development, intends to foreclose. The shares slipped 4p to 183p on the news.

The loss is a setback for the management of McLeod which has undertaken a major reorganisation since 1981, resulting in more than doubled turnover and an increase in pre-tax profits from £1.57m to £3.94m in the

year to March. Traditionally based in tea and coffee plantations, it owns the UK paint manufacturer Joseph Mason, and has some property developments in the UK in addition to the Houston development.

The property deal, arranged by the old McLeod management, consisted of a loan from a wholly owned subsidiary to Haesly-Kinghorn Partnership, the developers of the shopping centre secured by a second charge over the development.

The 130,000 sq ft Baytown development is nearly completed with 60,000 sq ft already let to a tenant which is in financial difficulties, wants to foreclose and sell the development at an early opportunity. But McLeod considers an enforced sale of the development at this stage, not fully let, would be unlikely to leave any surplus for the second mortgage.

McLeod has sought legal advice about recovering some of the funds. It believes that all the loan had not been expended on the development and it will continue to have an unsecured claim against the developers.

## Taubman U.K. Investments, Inc.

has acquired

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## Lazard Brothers &amp; Co., Limited

advised Mr. A. Alfred Taubman in this transaction

London, November 1983

## Fobel rises to £1.2m and sees further progress

**INCREASED** pre-tax profits are reported by Fobel International for the six months to June 30 1983 and the interim dividend is raised from 1p to 1.25p net.

Profits increased from £823,770 to £1.21m, and turnover of this manufacturer, distributor and retailer of DIY products, electrical appliances and electronic equipment, improved from £14.48m to £16.58m.

The directors say the year should produce a satisfactory result, and 1983 is anticipated to be a year of further progress with the UK DIY division returning to full profitability.

Overseas progress continued in the opening half in the group's area of interest. The UK DIY division is gradually responding to management changes, and there has been a lesser burden from closures and redundancies. Canada is seeing the benefits

of acquisitions made during 1982, and a stronger housing market. In electronics, progress has been made in the stated aim of moving the group across a wider range of products.

The Aquarius computer is now being marketed worldwide, and distributors have been appointed in most important countries.

A new division has been formed in the UK to market doors, to take better advantage of this sizeable and growing market, which the group has substantial expertise.

The directors anticipate that the electronics division will shortly produce an investment in a U.S. company, and will then manufacture its product, a competitively-priced small business computer system.

A number of other projects are under active consideration in this country and abroad.

## Pericom heads for USM via share placing at 140p

Pericom, computer terminal designer and manufacturer, is coming to the Unlisted Securities Market by way of a placing of 1,613,700 shares of 10p each at 140p per share.

At the placing price, Pericom's market capitalisation is £10.5m. It is placing 21.5 per cent of its equity with institutions and private clients. The total includes 250,000 new ordinary shares, which will raise £200,000 net of expenses.

Investors in industry is selling 607,500 shares, reducing its stake in the company from 35 per cent to 22 per cent, while Mr Ron Cragg, the chairman, is disposing of 375,000 shares, which reduces his stake from 58.9 per cent to 51.9 per cent. Turnover has increased

steadily from £1.7m for the year to September 1979 to £7.2m in 1983. Pre-tax profits have risen from £22,000 to £265,000 over the same period. The directors say the current year has started with an encouraging level of orders.

Brokers to the placing are Albert E. Sharp and Co. and Capel-Cure Myers, and the issuing house is Barclays Merchant Bank. Dealings are expected to start on Wednesday, December 7.

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						div.(p)	%		paid
158	117	117	Ass. Brt. Ind. CULS	128	—	10.0	7.8	—	9.2
78	57	57	Alpsprung Group	78	+2	6.1	7.8	22.3	—
41	21	21	Armstrong & Rhodes	27	—	—	—	—	—
242	95	95	Bardon Hill	240	—	7.2	3.0	9.8	18.2
54	53	53	Bry Technology	54	—	2.7	5.0	9.7	10.8
100	100	100	COL 110 Conv. Pst.	126	—	11.7	11.5	—	—
220	107	107	Cinifco Group	107	—	17.6	18.4	—	—
85	45	45	Deborah Services	81	—	6.0	11.8	—	—
177	177	177	Eric Russell	171	—	7.2	11.8	—	—
162	75	75	Frank Russell Pr Ord	162	—	8.7	5.8	11.2	—
33	40	40	Frederick Parker	40	—	7.1	17.8	2.5	4.0
100	50	50	George Blair	50	—	—	—	—	—
220	100	100	Isis Conv. Pst.	212	+2	17.1	8.0	—	—
114	47	47	Jackson Group	108	—	4.5	4.1	5.7	11.2
220	114	114	James Ruggie	220	—	11.4	12.2	12.5	—
280	128	128	Robert Jenkins	128	—	20.0	15.8	14.8	10.0
83	54	54	Serrentes A	88	—	5.7	8.8	11.0	8.0
78	78	78	Forde & Carlele	78	—	—	—	—	—
427	267	267	Travlin Holdings	427	+2	—	—	—	—
28	17	17	Unilock Holdings	17	—	1.0	6.8	11.1	18.2
78	78	78	Walter Alexander	78	—	8.2	7.7	7.7	10.2
276	214	214	W. S. Veeves	222	—	17.1	6.8	3.5	9.1



## BIDS AND DEALS

## Allianz statement on Eagle Star battle to be made on Monday

Allianz Versicherungs, West Germany's largest insurer, plans to make a statement next Monday on a possible new bid for Eagle Star Holdings, the British insurance group. Any new bid would value Eagle Star at more than \$100m, the amount offered by BAT Industries, the tobacco group.

Following Monday's hectic bid activity, when Allianz announced a bid of 650p per share in cash for Eagle Star, which was immediately topped by an offer of 680p per share by BAT, Sir Denis Mounstain, chairman of the British insurer, wrote to the group's shareholders yesterday urging them to accept the offer from BAT.

Sir Denis said that the board of Eagle Star "must recommend you to accept the increased offer from BAT. Meanwhile, I continue to urge you not to sign any document until you are advised by the board of Eagle Star on behalf of Allianz." The recommendation by the Eagle Star board will be made following the approval of the acquisition by BAT's shareholders at an extraordinary general meeting on Thursday, and assuming that there is no higher offer from Allianz.

## Oliver Prospecting in £0.57m all-share deal

By Charles Batchelor

Oliver Prospecting & Mining Company is to acquire Candecia Ireland from Placem, the Tarnac quarrying group's oil exploration subsidiary, in an all-share deal worth £270,000 (£266,000) at Oliver's pre-emptive share price of 20p.

The deal will be financed by the issue of 1.3m Ir 5p Oliver shares which will leave Placem with 40 per cent of the Oliver equity. Oliver is traded on the Irish Stock Exchange and under rule 185(3) in London.

The chairman of Oliver is Dr Oliver Waldron, a former Irish rugby international and managing director of J. Murphy & Sons, the private-owned building and engineering contractor, Candecia Ireland, which was sold to Placem in March 1982 by Candecia Resources, has rights to a 10 per cent interest in blocks 49/17, 49/18 and 49/19 of the Williams Grid in the Celtic Sea, under a farm-in

RAT announced the new terms of an alternative offer to the all cash bid for Eagle Star shares yesterday. In a statement it said that the alternative consideration has been increased to the equivalent of 220p in cash, 20p in loan stock and 220p in capital notes. The revised offer has been extended until 3 pm on December 21.

The group also said that prior to the announcement of its offer, a subsidiary of RAT Industries had held one ordinary share of Eagle Star. On November 28 1983 the same subsidiary acquired 100 ordinary shares in Eagle Star (0.72 per cent of the issued capital).

At 3 pm on Friday November 25, acceptances of the offer had been received in respect of 362,057 ordinary shares in Eagle Star, representing 0.28 per cent of the equity.

Before the flurry of bids on Monday this week it is believed that informal meetings had taken place between the two sides, with representatives in an effort to see whether the deadlock between the two sides could be broken. No common ground, however, could be found.

On the London stock market yesterday shares in Eagle Star rose 6p to 676p.

## Rivals for Trident's non-casino activities

By Charles Batchelor

RIVAL bids may be made for Trident Television's Windsor Safari Park and a number of other non-casino activities. This would thwart the proposed £15m management buy-out of these businesses which is being led by Trident chairman, Mr Guy Ward Thomas.

Lord Hanson, who is to take over as chairman of Trident if the management buy-out goes through, said approaches had been received from other interested parties who had made offers for these specialised businesses.

The Trident board adjourned yesterday's extraordinary general meeting to evaluate these proposals and compare them with those of the board.

Mr Ward Thomas said the outside approaches were a source of surprise but the Trident board was bound to try and get the best price for its shareholders.

He said: "This is a collection of rather specialised companies which we did not think would have a wide appeal. Trident wants to dispose of them as a package and it is on this basis that our offer and the other approaches have been made."

It is most unlikely we would increase our offer. There is no case for making a radical change in our proposals."

Trident is currently the subject of a £55m take-over bid from the Pleasura Leisure group which is primarily interested in its casino activities. The Secretary of State for Trade and Industry is due to rule on the bid early next month.

Trident's shares rose 3p to 125p yesterday.

**Electronic Rentals**  
Electronic Rentals Group (ERG) has acquired the remaining 40 per cent of Terminal System Services of Derbyshire. Consideration will be £775,000 satisfied by the issue of 272,516 ERG ordinary shares.

This final purchase, accelerates the planned second and third acquisitions stages which would originally have been spread over a five-year period. Maximum payment under the previous buy-out plan for the 40 per cent holding would have been £900,000.

Consideration for the whole issued capital has been £225,000.

**CPU COMPUTERS**, an Unlisted Securities List company, has confirmed the value of the freehold property and Coopers and Lybrand has confirmed the value of the other assets, in a report to Court.

Following the allotment to Langlois of 206,982 ordinary (aggregate value £250,000) on November 11, Court has allotted to Langlois a further 358,988 ordinary at 125p.

At a meeting of Tate of Leeds, the proposed acquisition by Tate Family Holdings of all the ordinary shares in Tate not already owned by the family was approved.

If the Scheme of Arrangement is sanctioned by the High Court, it is anticipated that it will become effective December 2.

The board of Walter Runciman has noted recent newspaper reports of a possible offer being made for the company, and would like to state that they are not aware of anything in progress which would lead to an offer being made.

At court meetings of the holders of ordinary and "A" non-

## Ray Mangan studies Siebe Gorman's bid for Tecalemit

Tecalemit will know shortly after 3 pm on Friday whether it is to remain an independent company or whether its major shareholders have accepted the £15.5m bid by Siebe Gorman in sufficient numbers to breach the defence. Today, and the rest of this week, is the time for decisions.

Shareholders have been deluged with reams of paper since the bid started in the middle of September—Tecalemit has written to its shareholders nine times and Siebe has also fired off five separate letters—but for all the bold claims and knocking copy employed by both sides, the outcome is likely to be finely drawn.

The bid terms were worth just £15m initially, but as so often happens, Siebe was forced to recast the offer after a slack response in the first three-week phase of the battle.

Now it is putting up three of its own shares for every 20 Tecalemit stock units or, alternatively, 990p cash for the same number of stock units. The new values target at £18.3m. In the sense that most con-

tested bids can be described as opportunistic, Siebe picked a choice moment to start its action. Tecalemit's profits, which had reached almost £4.8m in 1979-80, had at that time disappeared in the year to March last.

Again the course of this particular offer is following a familiar path in that the defence has discovered or re-discovered, its markets, its order books, margins and a platform for revival.

What may matter more is that Tecalemit has said that profits will reach £17.5m in the current year to March, will go on to hit about £15m in the following six months. The defence is thus resting its case on profits of £2.65m before tax in the 12 months between September 1983 and September 1984.

It points out, following this forecast, that the earnings multiple of 8.25 at the cash offer price of 49.5p per stock unit on a minimal tax liability substantially undervalues the company. The discount to assets is 26 per cent. The offer seems as attractive.

Mercury's treatment of Akroyd holdings

SHAREHOLDERS of Akroyd & Smithers, one of the largest stockjobbing firms in the stock market, have been told that an extraordinary general meeting has been called to give the shareholders approval for Mercury Securities' £4m acquisition of a 29.9 per cent stake in the business.

The meeting is to be held on December 2 at the Charter Accounts Hall in Moorgate Place at midday.

Notice of the meeting is contained in the document sent out by the Akroyd & Smithers board. The document details how Mercury plans to treat the holdings in Akroyd which its discretionary investment clients own.

The document states that Mercury is seeking to take in Akroyd, the total stake would be 29.9 per cent, which outside interests can take in member firms of the Stock Exchange. Moreover, under Takeover Panel

rules a shareholder, once in control of 30 per cent or more of a company, is obliged to make a bid for the rest of the equity.

The document says: "Discretionary investment clients of the Mercury Group hold Akroyd shares and following the issue of the Akroyd shares, are expected to hold no more than 4 per cent of the enlarged capital."

Mercury has agreed with the Stock Exchange and the Panel on Takeovers and Mergers that to the extent that those Akroyd shares held beneficially for the Mercury Group taken together with the discretionary clients' holdings in Akroyd which its discretionary investment clients own, "have in their turn undertaken to the extent of the Stock Exchange to direct Mercury in accordance with the Council's directions."

In these circumstances, Mercury will not be able to vote the full amount of its shares on any issue to bring its aggregate holdings within limits.

## Wading through a war of words

Tecalemit's income argument depends heavily on the extended profits forecast. The final distribution for the current year to March is going up from 0.8p to 1.1p per stock unit lifting the total to 1.9p.

For the subsequent six months, a dividend of 1.3p per stock unit is envisaged and Tecalemit is confident that it will be able to follow its usual practice of doubling up to make the total. The exit yield would then be 7.3 per cent.

In any event, Siebe's calculations differ markedly from Tecalemit's own figures. On a fully taxed basis, accepting its brokers, Grieson Grant, Tecalemit shareholders will be selling out at 24.9 times this year's earnings or 13.8 times the forecast for the 12 months to next September.

These exclude what Siebe dubs Tecalemit's "temporary" property profits. Including surplus from this source, the bidder estimates that the cash offer values each stock unit at 24.1 times fully taxed earnings for the year to March 1984.

The City debate on the taxation of profits appears to be coming down in favour of those who would adopt the actual rate rather than a notional full 52 per cent charge. Whether it is useful in the context of comparative analysis to depress tax further by writing back unrecovered Advance Corporation Tax from previous years may be another matter.

Siebe has kept its head down as far as its full year forecast is concerned. Interim profits for the period to September last have risen by 55 per cent to £3.6m and the underlying growth rate, excluding the benefit of Siebe Norton Inc, is 25 per cent.

The bidder had an aggregate holding of 30.94 per cent last night, although its disclosed acceptances of 6.94 per cent are not markedly encouraging thus far.

The outcome will hang on the City's view of the respective attitudes toward tax and long-range forecasting and, above all, the continued belief that a capable defending management is always worth supporting.

In this case, nobody is expecting to win or lose by a wide margin.

Tecalemit has pointed out that, with the cost of the Siebe Norton acquisition in the balance sheet, Siebe's historic net worth of £28.44m is supporting almost £33m of debt.

Of those borrowings, £23.3m is non-recourse, as Siebe has pointed out, but more importantly, the equity offer or its underwritten cash alternative stand to reduce gearing considerably. On Parsons' estimates, net debt would be about 70 per cent of shareholders' funds post acquisition.

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## COURTAULDS PLC Interim Results

Unaudited results for the half year to 30 September 1983 are:

1982/83		1983/84	
1st Half	2nd Half	1st Half	2nd Half
£m	£m	£m	£m
886.6	1,018.9	Sales to External Customers	973.4
415.9	454.2	Sales to UK Customers	438.1
177.4	196.5	Exports from UK (including inter-group)	202.5
318.4	393.2	Sales by Overseas Companies	362.1
10.1	25.4	Trading Profit—UK	28.8
21.3	24.5	—Overseas	25.3
31.4	49.9		54.1
1.6	2.6	Associated Companies	1.1
(10.4)	(11.8)	Interest Payable net of Investment Income	(7.5)
22.6	40.7	Profit before Tax	47.7
(1.6)	(3.3)	Taxation—UK (including ACT £2.0m)	(2.0)
(8.3)	(8.2)	—Overseas	(8.3)
(9.9)	(11.5)		(10.3)
12.7	29.2	Profit after Tax	37.4
(4.6)	(5.8)	Minority Interests	(6.1)
8.1	23.4	Courtaulds Shareholders' Interest	31.3
(0.1)	—	Preference Dividends	(0.1)
8.0	23.4	Courtaulds Ordinary Shareholders' Interest	31.2
2.83p	8.26p	Earnings per Ordinary Share before Extraordinary Items	9.44p

The breakdown of the trading profit between Product Groups is as follows:

1982/83	1983/84
£m	£m
11.3	23.4
2.3	3.0
2.5	11.2
12.2	10.4
2.7	4.9
1.2	1.5
(0.8)	(4.5)
31.4	49.9

**UK Trading**  
The size of the increase in UK trading profit for the first six months of 1983/84 over that for the same period in 1982/83 owes much to the better business conditions which became apparent towards the end of 1982. Exchange rate changes, the end of destocking in the UK textile pipeline and the higher level of consumer spending all had a favourable impact on trading, particularly in Fibres & Yarns.

Approximately half of the increase in both UK domestic and export sales reflects volume growth. Managements have continued to improve profitability by securing higher margin business and reducing costs; there was a further significant increase in productivity. There has been little change in numbers employed in the UK during the latest half year.

**Overseas Trading**  
Exchange rate movements account for £1.5m of the rise in overseas profit and £18m of the rise in overseas sales. Trading conditions remained difficult for most overseas businesses, particularly for those of International Paint, and sales volume overall showed little change, despite good increases from the North American viscose staple operations.

**Capital Investment**  
Since the beginning of the year, plans for further investment totalling £100m have been approved, including major projects in polypropylene film and wood pulp.

**Dividend**  
The Board has declared an interim dividend in respect of the 1983/84 year of 1.20p per Ordinary Share (gross equivalent 1.714p — 1982 1.429p) to be paid on 11th January 1984 to shareholders on the register on 29th November 1983. Taking into account the scrip element in the Rights Issue, this represents an increase of 24% on the previous year. The cost of the interim dividend after deducting ACT is £4.4m.

**COURTAULDS PLC**  
18 Hanover Square, London, W1A 2BB

**D. C. Pimlott, Secretary**  
29 November 1983

**PERICOM PLC**  
(Incorporated in England under the Companies Acts 1948 to 1967, No. 1226825)

Placing by  
**Barclays Merchant Bank Limited**  
of 1,613,750 Ordinary shares of 10p each at 140p per share

Share Capital  
Authorised  
£1,000,000  
Ordinary shares of 10p each  
Issued and now being issued fully paid  
£750,000

Particulars regarding the Company are available in the Extel Statistical Service, and copies of such particulars may be obtained during normal business hours on weekdays (Saturdays and public holidays excepted) up to and including 14th December, 1983, from:

Barclays Merchant Bank Limited,  
15/16 Gracechurch Street,  
London EC3V 0BA  
Capel-Care, Myers,  
Bath House,  
Holborn Viaduct,  
London EC1A 2EU  
Albert E. Sharp & Co.,  
Edmund House,  
12 Newhall Street,  
Birmingham B3 3ER  
Barclays Merchant Bank Limited,  
39 Bennetts Hill,  
Birmingham B2 5SR  
Albert E. Sharp & Co.,  
67 Queen Street,  
London EC4N 1SP  
Harvey and Thompson—Keep

## Crystalate offer for Royal Worcester unconditional

THE RECOMMENDED revised offer by Crystalate Holdings for Royal Worcester has been declared unconditional as to acceptance. The offer will remain open for acceptance until further notice. The cash alternative remains open until 3 pm tomorrow, but will not be extended beyond that time.

Acceptances have been received in respect of the equivalent of 2,906,013 Royal Worcester shares (42.94 per cent of the issued capital). Elections to receive cash under the cash alternative have been made in respect of 288,305 of these shares (8.86 per cent).

As at September 13 1983, the date when the original offer was announced, Crystalate held 530,000 Royal Worcester shares (7.83 per cent) and since that

date it has acquired 245,000 shares (3.62 per cent). In aggregate, Crystalate has therefore now acquired or agreed to acquire the equivalent of 3,681,013 Royal Worcester shares (54.39 per cent of the share capital).

The shares of both Crystalate and Royal Worcester rose strongly yesterday ahead of the announcement, on speculation that the sale of Worcester's fine china activities was imminent.

Crystalate has said, however, that it would carefully weigh up its options—including maintaining, selling to another company or seeking a public listing for this business—before acting.

Crystalate's shares closed 15p higher at 180p yesterday while Worcester was 20p firmer at 365p.

## JUGOBANKA United Bank U.S. \$50,000,000

For the six months to 30th May, 1984 the Notes will carry an interest rate of 11 1/2% per annum.  
Coupon values will be:  
\$1,000 Notes \$25.93 \$10,000 Notes \$59.27  
Barclays Bank International Limited, London  
Agent Bank

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Holborn Viaduct,  
London EC1A 2EU  
Albert E. Sharp & Co.,  
Edmund House,  
12 Newhall Street,  
Birmingham B3 3ER  
Barclays Merchant Bank Limited,  
39 Bennetts Hill,  
Birmingham B2 5SR  
Albert E. Sharp & Co.,  
67 Queen Street,  
London EC4N 1SP  
Harvey and Thompson—Keep







# A MESSAGE TO OUR SHAREHOLDERS



## YOUR CHOICE, YOUR VOICE, YOUR VOTE.

We are gratified by the overwhelming support we have received from our shareholders and our employees. We appreciate your confidence in us.

For those of you who haven't voted yet, please remember that we must receive your proxy by this Friday, December 2. This is a crucial vote for all Gulf shareholders. **Your vote is vital.** It gives you an opportunity to help enable your Company to continue in the sound strategic direction that Gulf has been pursuing—a strategy that has led to 10 consecutive years of increases in dividend payments.

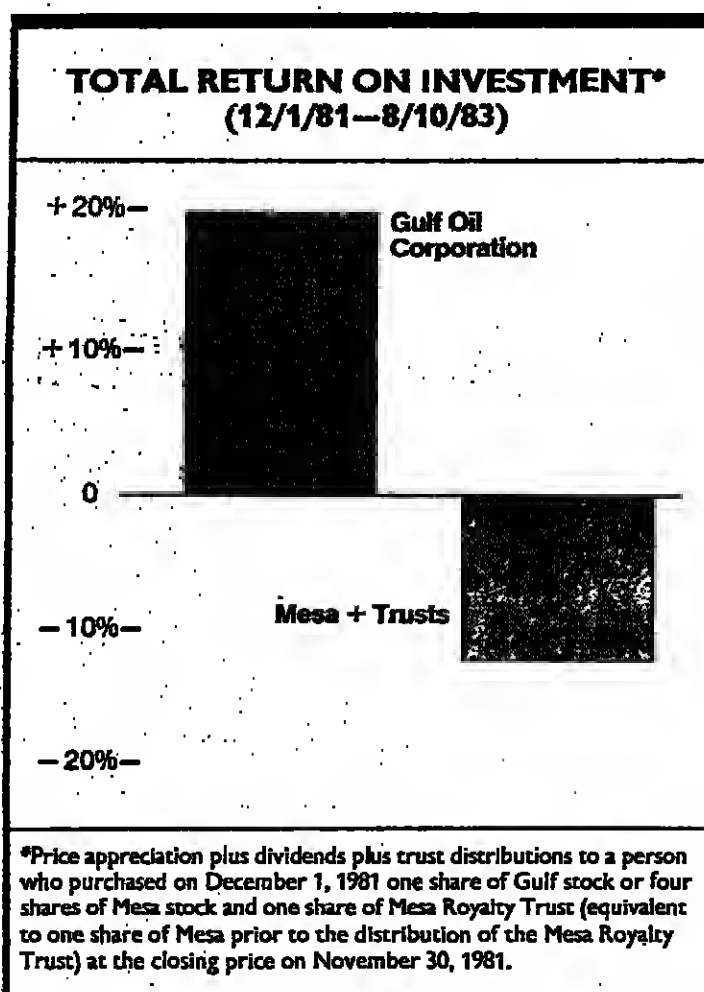
**You have a choice, a voice, and a vote. But you must act quickly.**

In this proxy contest, the Mesa Group—headed by T. Boone Pickens, Jr.—has sought to convince you that their interests are the same as yours. **We don't believe it.**

Remember what Mr. Pickens said as recently as October 19... after his group had bought a substantial number of Gulf shares... **"I just work for one crowd; that's the Mesa stockholder."**

Let's look at the recent record—ours and theirs.

The chart that follows shows the total return on Gulf stock from the time I became Gulf's chairman (December 1, 1981) until the Pickens Group began purchasing our stock. **Gulf's total return is up approximately 19.5%; Mesa's total return (including both royalty trusts) is down approximately 12%.**



**IF YOU DON'T VOTE, IT'S THE SAME AS A VOTE AGAINST.**

We believe our solid record of accomplishment deserves your support and your vote **FOR** management's proposal. But you must also know that **abstaining from voting is the same as voting against the proposal**, since approval requires that more than 50 percent of the company's outstanding shares be voted for it.

### EVERY VOTE COUNTS

**Your latest dated proxy is the only one that counts.** Even if you have previously signed a Blue opposition proxy, you can still change your mind.

Please express your support of Gulf's proposal by signing, dating, and mailing the **WHITE** proxy card. And please do it now. While you still have a choice. And a voice. And a vote.

*James E. Lee*

James E. Lee  
Chairman of the Board and  
Chief Executive Officer

\*Interview of October 19, 1983 on Cable News Network program "Money Line". The cited quotation is made with the permission of the broadcaster. The use of such media quote does not represent the broadcaster's endorsement of Gulf management or its positions. Gulf has not made any payment with respect to the publication of this quotation.

### IMPORTANT

Because time is so short before the December 2 Special Meeting, we have arranged for you to vote, if you wish, by sending a Datagram. The procedure is simple and costs you nothing:

1. Call Western Union toll-free 1-800-325-6000 any time day or night (in Missouri only, dial 1-800-342-6700)
2. Tell the operator you want to send a prepaid Datagram charged to I.D. #F7082

3. The operator will have a complete copy of the **WHITE** management proxy card. Please tell the operator:  
I want to vote all my Gulf shares **FOR** the proposed reorganization.
4. Give the operator your name, address and telephone number. If you are not a record owner, tell the operator your authority to send the proxy.
5. Western Union will then send a Datagram to Gulf reflecting your vote.

**If your shares are registered in nominee name with your brokerage firm or bank, only they may vote your shares, and only upon receipt of your specific instructions. To ensure that your shares will be voted, please instruct the party responsible for your account to execute a WHITE proxy on your behalf immediately.**

**If you have any questions or need assistance in voting your shares registered in bank or nominee name, you are encouraged to call Georgeson & Co. Inc. at (212) 440-9800 in New York, U.S.A., or in London, England at 01-636-2361. Please call collect.**

**If you have any questions or need assistance in voting your shares registered in broker name, you are encouraged to call D. F. King & Co., Inc. at (212) 269-5550 in New York, (312) 236-5881 in Chicago, or (415) 788-1119 in San Francisco. Please call collect.**

**Gulf has also established the following toll-free numbers: 1-800-255-4853, and for Pennsylvania residents only 1-800-222-2152. If you cannot get through on the toll-free lines, we encourage you to call collect on the Georgeson & Co. Inc. and D. F. King & Co., Inc. telephone numbers.**



## THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

BEECHAM GROUP will today announce interim figures which are likely to show respectable progress, an event which is by now a predictable one for the large, multinational consumer products and pharmaceuticals group.

But it seems that predictability, like familiarity, can breed contempt. Beecham's shares, which were outperforming the FT All-Share Price Index from mid-1980 to the end of last year, are now below the level relative to the index that they were at in early 1978.

Beecham's managers, in the group's Art Deco building on the western edge of London, are aware of the thin layer of dust sticking to their image in the financial community. Nonetheless, they are determined to prove that their corporate strategy is still the best one for Beecham.

"If we can plan for continuous growth, steady and reliable growth, it is better all around," says Sir Graham Wilkins, the group's chairman.

"With the big upsings, you can get a kind of euphoria and a tendency to rush around making decisions you can later regret," says Ted Bond, the group's finance director. "If you do have these ups and downs, you can't be sure when you should be launching new products."

And launching and re-launching products worldwide is what Beecham is all about from Ticon Jellicoe to Andron, a perfume "scientifically designed" to attract a mate. But Beecham faces some major challenges to its quest for steady profit growth: with sales likely to top £2bn this year, can the group keep on expanding in the way it has in the past? And now that the group has muscled into the hotly competitive international consumer product arena, can it hold its own against giants like America's Colgate-Palmolive (\$5bn in sales a year), Procter and Gamble (\$12bn a year) and Lever Brothers, a division of the Leviathan Unilever?

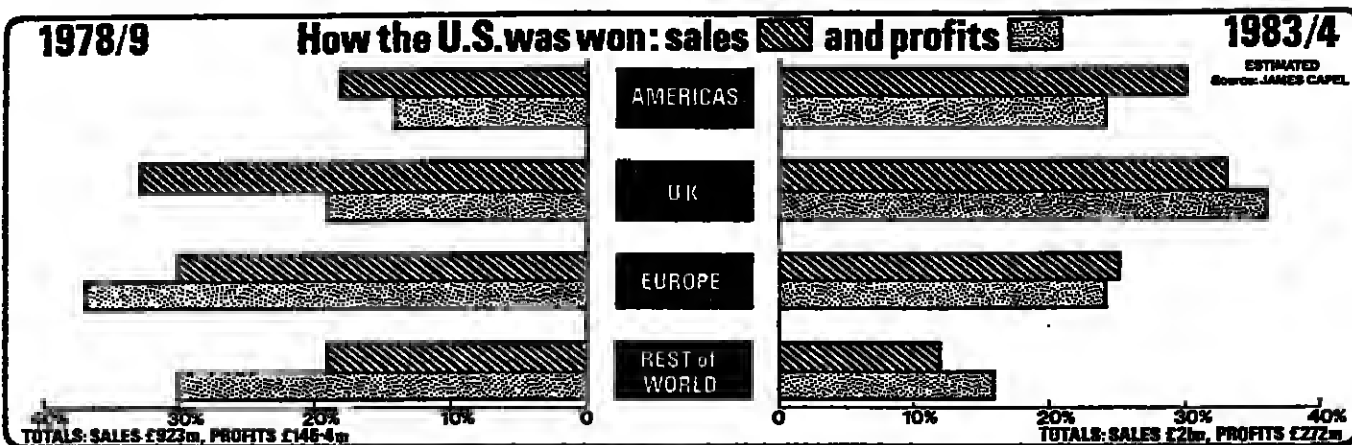
Bond admits the challenges are tough ones, but Sir Graham is undaunted. He says the solution lies with two equally important management tenets. First, delegate power down to units which are small enough to provide plenty of room for growth. Second, more successful products into new areas and give them enough advertising support to challenge the established players.

"You've got to bear in mind that there are comparatively few countries where we have substantial market shares. There is a tremendous amount of growth left in filling in some of those products into addi-

## Beecham Group

## Searching the world for growth

Carla Rapoport reports on the consumer products and pharmaceuticals company's strategy for further expansion



tional markets," says Sir Graham. "The secret of the thing is getting your management structure right so the units are small enough and they can really get on with it themselves."

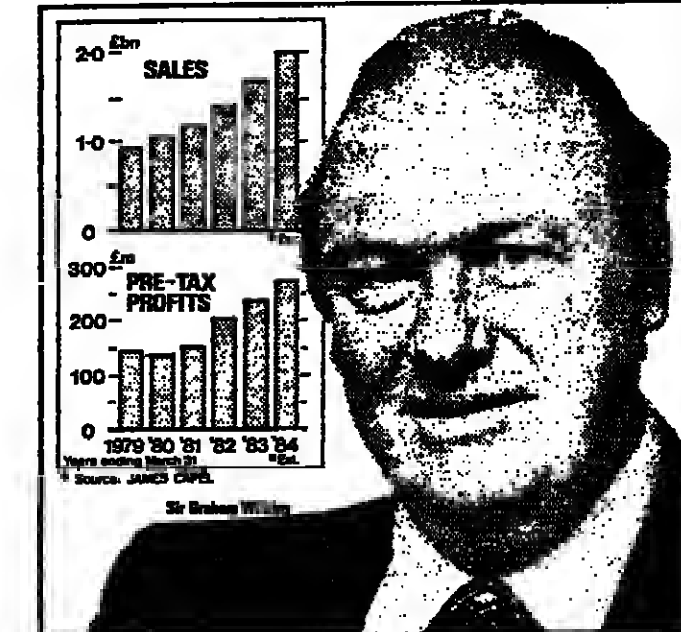
True to this philosophy, the executive committee which effectively runs the company is remarkably small. It includes just Sir Graham, Ted Bond and the chiefs of the company's pharmaceutical and consumer products divisions. Each of the latter two executives has just six managers under them, each of whom has direct profit responsibility. Unlike a company like Unilever, which operates on a more civil service-type system, Beecham's structure has helped preserve a sense of entrepreneurialism about the company, based on the heavy personal responsibility delegated to each employee.

This atmosphere is almost palpable at Beecham House, a

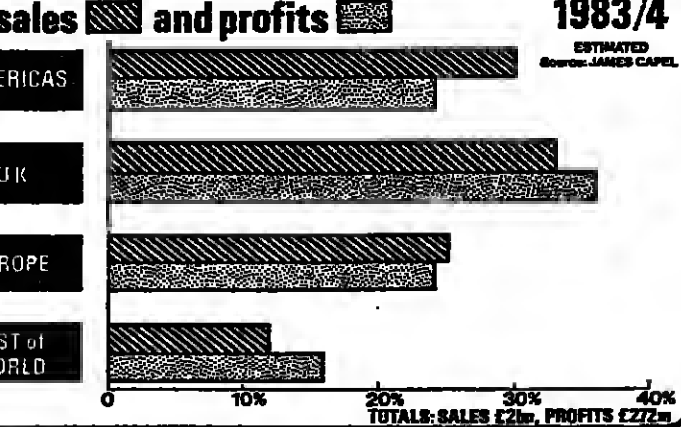
visitor can't escape the impression that Sir Graham and Bond live and breathe Beecham, that any missed profit forecast aggrivates them personally. This hypersensitivity makes for a sense of tension at the upper levels of the company which seems to inspire Beecham people to do their utmost to push their products into more markets worldwide.

One market which Beecham has been filling assiduously is the wide range of products in the U.S. The group does not break down its North and South American sales, but its sales and profits from the Americas have jumped substantially (see charts) and are soon likely to rival the group's UK business.

Much of the fuel for this "filling in" process has been provided by acquisitions, particularly in the U.S. As more consumer products groups have had "For Sale" signs over their doors than drug companies, the



Sir Graham Wilkins



expansion has been mainly in that side of Beecham's activities. This has been another reason for the City's disenchantment with Beecham—drugs are considered a potentially more glamorous business than bath oil and cough medicines.

But Beecham has done well with its new businesses. Although nearly as reticent about detail as a member of MI 5 the company says that overhead reductions and reorganised marketing efforts have led to sharp improvements on margins at both J. B. Williams, bought in 1983 for \$100m, and DAP, acquired early this year for \$88m.

At J. B. Williams, for example, nearly the whole top management was sacked and the group's lavish New York headquarters scrapped. Beecham decided to concentrate on just five well-known but tired brands, including Aqua Velva hair preparation, Sominex, a

sleeping aid, and Geritol, a tonic. In the six months to September, 1983, these five products, with sales of around \$5m, have provided a 50 per cent increase in trading margins and Beecham expects more improvements to come.

Meanwhile, Beecham was also launching itself again into the U.S. toothpaste market. The group geared up its advertising budget to challenge Colgate and P and G on their home turf and succeeded handsomely, winning some 12 per cent of this prime \$700m-a-year market. Not surprisingly, the competition are fighting back with their own version of the Aquafresh gel toothpaste.

Even so, the success of Aquafresh to date, according to Sir Graham, has provided the company with the right "critical mass" to command the shelf space and advertising clout necessary to launch another product nationwide. Advertising

expenditure in the U.S., for example, has nearly trebled since 1978 to around \$140m today. "We can now launch major products in the U.S. without having to worry about how it will affect our profits," says Sir Graham.

Beecham is currently test-marketing six to eight products with an eye toward launching one or two nationally in the U.S. next year. These include a conditioning shampoo, a range of cosmetics, and a new anti-cold, anti-decongestant. Careful attention is certain to be paid to the names for the products. Silvikin, a top-selling shampoo in the UK, bombed in the U.S., apparently because Americans thought it was only for grey-haired grandmothers.

The group's avowed goal of international expansion and delegated responsibility means that Beecham executives can find their next job might be anywhere in the world. John Robb, chairman of the group's food and drink division, spent time in the Far East and U.S. before returning to the UK in the late 1970s. Like others in Beecham he soaked up business techniques which have been re-imported into the UK to good effect.

"In the U.S. you couldn't walk around the corner without someone trying to sell you something. Here, we're much too reticent about selling. I think we are still behind the U.S. on this," he says.

He applied the intrusive approach with Lucozade, one of Beecham's oldest drinks. He has trebled the annual UK advertising spent on the product since 1977 and introduced the notion that Lucozade provides energy, rather than just improved health. Sales responded smartly, more than doubling to between £5m to £10m today, compared to a general food inflation in the period of around 60 per cent.

Using Sir Graham's "small unit" approach, similar rockets have been put under other new and old products like Horlicks, Bovril and Ribena. The latter, a sweet grape drink usually associated with the nursery, is now offered in small tetra-paks, in a fizzy variety and, shockingly, in an orange flavour.

On Beecham's pharmaceutical side, business has been a bit slower. The group earmarked nearly a third of the £200m it raised in a rights issue this summer for expansion of the group's ethical drugs business and another £100m is available for a suitable acquisition, if one can be found before another good opportunity in consumer products arises. Even so, Beecham has not had a new best-selling drug for some time.

This gap wouldn't be so noticeable if its old rival and former take-over candidate, Glaxo, wasn't reaping so much success from its anti-ulcer drug, Zantac.

Beecham's newest drug, Augmentin, an antibiotic, has received only lukewarm reception in the UK market, with sales of around \$5m a year nearly two years after it was launched. Beecham says it expected the drug to grow slowly because its best-selling older antibiotic, Amoxycyl, is so well-entrenched with UK doctors. In addition, the drug has yet to be approved in either Japan or the U.S., where strong sales could swiftly provide a lift for the division.

The group is expecting regulatory approval soon of another new drug, Nambumetone, an anti-ulceric. Expectations for this drug, however, have to be dampened for the time being because of the extra scrutiny being accorded this class of drug following the controversial withdrawal of Eli Lilly's Oprel last year. Even if Nambumetone is given full approval by U.S. and UK authorities shortly, and even though the drug's side-effects profile is thought to be superior to other products in this category, Beecham will be marketing the drug cautiously.

"Pharmaceutical profitability almost always goes in steps," says Sir Graham. He expects the next major step for the division to arrive well before the end of the 1980s, however.

Part of his expectations for the division lies with the fact that Beecham has worked hard to diversify away from its traditional reliance on antibiotics. Its portfolio of prospective drugs now includes products in the cardiovascular area, an agent for controlling weight without using an appetite suppressant, and a new anti-depressant.

Further, the chairman of the pharmaceuticals division has just retired and the new chief, James Folland, is seen by his colleagues as a more approachable man, a quality which Beecham feels is of prime importance.

The group is also planning to appoint a full-time manager of investor relations, a new executive function for Beecham. To date, all inquiries have been handled by the Sir Graham and Bond, leading to some City criticism that responses to inquiries can take too long.

Sir Graham now 60, says he is likely to leave the group before his mandatory retirement at 62. His replacement is certain to come within the group, he says, and he does not expect radical shifts to result from his departure.

## BUSINESS PROBLEMS

BY OUR LEGAL STAFF

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In 1953 I purchased a small business which involved several plots of land, all of which at the time of purchase were used by the previous owner as part of that business. We have used these plots of land ever since and have fenced the area off and planted trees, which are now well established. Most of the plots are covered by title deeds which we hold, but now the Local Authority are laying claim to one of these plots now covered by title deeds. Could you tell me where we stand on the matter?

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Is there any way I can avoid making these unnecessary payments to the Inland Revenue—or at least delaying them until they are found to be necessary?

No; you are bound by the PAYE regulations (and by the contract which you made with your ex-employee).

No legal responsibility can be accepted by the Financial Times for the answers given in these columns. All inquiries will be answered by post as soon as possible.

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**LAST DAY AND TIME FOR**

Splicing	29th December 1983 at 5.00 pm
Acceptance and Payment	29th December 1983 at 5.00 pm
Renunciation and Payment	29th December 1983 at 5.00 pm
Excess Shares Application	29th December 1983 at 5.00 pm

In view of the above dates, shareholders who are not domiciled in Malaysia and Singapore are advised not to split their provisional allotments.

All rights issue documents and the accompanying provisional letters of allotment were mailed on 29th November, 1983.

By order of the board  
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# SECTION III - INTERNATIONAL MARKETS

## FINANCIAL TIMES

Wednesday November 30 1983

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### WALL STREET

## Record high after pledge by Regan

WALL STREET stocks surged ahead to close at a record high after Mr. Donald Regan, the Treasury Secretary, had spoken in Washington of the Administration's commitment to the reduction of federal deficits, which he described as "a threat to economic well-being". Bond markets responded vigorously with gains up to half a point, writes Terry Byland in New York.

Widespread gains in leading stocks pushed the Dow Jones industrial average through its Columbus day's peak of 1284.85 to end the session 17.38 higher at 1287.20. Volume was heavy and by the closing bell some 100.5m shares had been traded.

Both the Nasdaq over-the-counter markets and the American Stock Exchange also advanced strongly, indicating a general improvement across the full range of common stocks.

The improvement in leading stocks was headed by caution but was helped along by a 3 1/2% gain to \$121 1/2 in IBM. Weakness in the computer leader, which is now 11 per cent off its peak despite the favourable reception for the new Peanut computer, has been an unsettling factor for the stock market.

The AT&T stocks continued to head the active list with the new stock trading busily at \$20 1/4, a net 5 1/4 off. The old stock shed 3 1/4 to \$9 1/4 with the price regulated by the terms of exchange into the new stock, effective in the New Year.

There were some firm spots in the high-technology sector. National Semiconductor gained a further 1 1/4 to \$51 1/4 despite the suit against the company by IBM, while Texas Instruments at \$157 1/4 put on \$2 1/4.

Commodore International added 1 1/4 to \$89 1/4. A fresh gain of 1 1/4 to \$23 1/4 in Coleco Industries was ascribed to press coverage of its highly successful Christmas toy, the Cabbage Patch Kids doll. Coleco stock made a delayed start because of an influx of buying orders.

Gains in leading industrial stocks were widespread, with the motor sector providing an exception to the generally firm trend. With analysts disappointed by the recent trend in car sales, there were falls of 1 1/4 to \$74 1/4 in General Motors, 5 1/4 to \$26 1/4 in Chrysler.

Transport issues rallied from the weakness of the previous session. United Airlines, 1 1/4 up at \$34 1/4, led the air carriers ahead, while in rail stocks it was Burlington Northern, \$3 up at \$104 1/4, which saw buyers.

Monsanto, still recovering strongly from the dull phase of two months ago, put on \$2 1/4 to \$107 1/4. Du Pont added 1 1/4 to \$54 1/4 but other chemical issues lacked buyers. Pharmaceuticals benefited from bargain-hunting and despite the continued strength of the dollar there were gains of 1/4 for Pfizer at \$37 1/4, Bristol-Myers at \$44 1/4 and Merck at \$88 1/4.

General Electric added 1 1/4 to \$58 and Westinghouse Electric 3 1/4 to \$65 on strong demand for electrical issues. Other active issues included Warner Communications, 5 1/4 up at \$22 1/4 awaiting news of recent share buying.

Credit markets rallied at mid-session as the Federal Reserve announced \$2.5bn in customer repurchases with the Federal funds rate at 9 1/4 per cent. Later, with the funds at 9 1/4 per cent, and first reports of Mr. Regan's speech reaching the markets, the key long bond rose to 103, a net 1/4 higher, to yield 11.53 per cent.

Treasury bills stood at discounts of 8.85 per cent for three-month bills and 9 per cent for six-month.

But the investment mood was still cautious as dealers awaited the day's auction of \$6bn in five-year Treasury notes.

The market's chief concern currently - money supply figures notwithstanding - is the disclosure that the banks have borrowed \$263m from the Fed over the past three weeks. Many analysts see this as evidence that the Fed has tightened its credit grip, although Mr. Peter Carlo at Merrill Lynch, said he would be "dumbfounded by such a policy."

### TOKYO

## Vulnerable areas as volume thins

DISCOURAGED by a decline on Wall Street overnight, Tokyo investors retreated further to the sidelines yesterday, leaving equities depressed for a second consecutive session, writes Shigeo Nishimaki of Jiji Press.

The Nikkei-Dow market average fell 38.34 to 9,258.35 on a low volume of 200.90m shares, down from Monday's 240.39m. Declines far outnumbered gains 427 to 242, with 187 issues unchanged.

Small-lot selling continued to hit Hitachi and Sony, and Matsushita Electric Industrial stayed weak. Also losing ground were speculative stocks. Only small-capital issues attracted buying orders amid the bearish market mood.

In the absence of new incentives elsewhere, some cotton spinners drew attention on morning reports of a firm cotton yarn market. Investors also selected non-ferrous metal stocks, spurred by the upsurge of the London non-ferrous metal market.

However, the cotton spinners slackened in the afternoon as buying orders were issued in small amounts. Nishin Spinning rose Y6 to Y468 and Kurabo Industries Y2 to Y294.

As for the non-ferrous metal sector, Sumitomo Metal Mining climbed Y80 to Y1,090 and Mitsui Mining and Smelting Y16 to Y478.

Hitachi weakened Y9 to Y790 on persistent light selling caused by its dispute with IBM over the U.S. computer giant's software. Sony, reflecting increasing international preference for VHS-format video cassette recorders over its own Beta format, slumped Y80 to Y3,150.

Since the turn of the month, the Tokyo equity market has seen its turnover exceed 300m shares in only four sessions. This attested to the lack of vigour in the market, which in turn dispirited buying.

With the outlook uncertain ahead of next month's election, only incentive-backed small capital issues put some life into the market. Toshiba Machine ad-

vanced Y25 to Y812, OKD Y38 to Y635 and Hattori Seiko Y54 to Y985. Conversely, pharmaceuticals turned lower on a broad front.

With the approach of the date for the settlement of margin buying, Arabian Oil plunged Y130 to Y4,280 and Tokyo Construction Y11 to Y465.

Bond prices remained all but unchanged, reflecting a supply-demand equilibrium. Trading was extremely slow, because traders were busy coping with an auction for Y350bn in three-year, 6.6 per cent government bonds.

The yield on 7.5 per cent government bonds, maturing in January 1983, fell from the previous day's 7.505 per cent to 7.60 per cent, the year's lowest.



Zurich Swiss Bank Composite Index

Swiss Bank Composite Index

Index 1983-100

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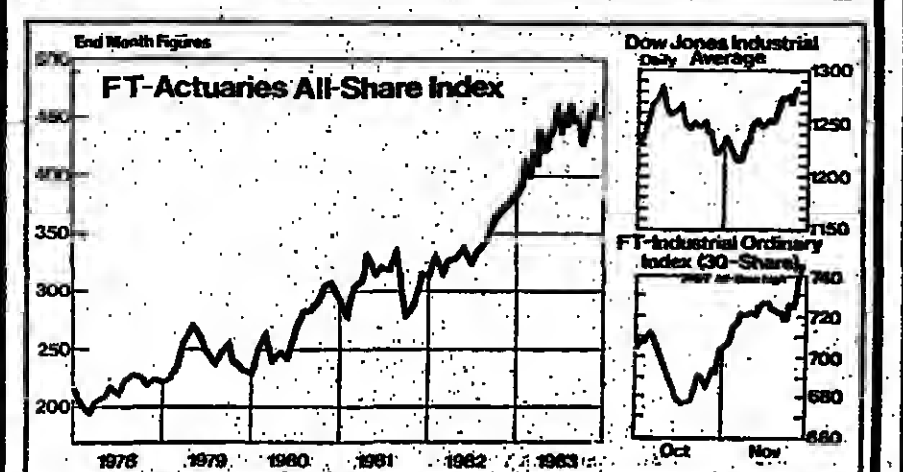
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### KEY MARKET MONITORS



FT-Actuaries All-Share Index

End Month Figures

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### LONDON

## Rally paves way for second peak

LEADING EQUITIES rallied from an early weakness in London, enabling the FT Industrial Ordinary index to close at a second successive record level.

The index, down 3.6 at mid-morning, ended 2.8 up on the day at 746.7, for a rise of 22.3 in four trading sessions.

The flagging buying interest was revived by Allied Lyons' impressive half-year statement and an even better first-half performance from Courtaulds. Allied closed up 9p at 121p and Courtaulds 3p ahead at 153p, after peaking at 155p.

Government stocks were held in check by uncertainties in sterling. Longer-dated stocks eased by around 1/4 while shorter maturities were mixed.

South African gold shares met profit-taking after Monday's advance.

Details, Page 25; Share Information service, Pages 26-27.

### AUSTRALIA

THE GOLD price revival ignited Sydney demand in the mining sector and allowed the all ordinaries index a brief excursion above its record high before closing 1.8 firmer at 743.4.

Some AS10m of BHP's equity changed hands - almost a third of total turnover - and its price advanced 20 cents to AS14. Of the golds Central Norseman jumped 70 cents to AS 6.90 and Poseidon 40 cents to AS4.75.

Energy and industrial issues were neglected, with banks weaker but retailers holding up.

### SOUTH AFRICA

EARLY GAINS for gold shares in Johannesburg, which were attributed to short-covering by London dealers, were later pared on the view that the overnight bullion rise had been overdone.

Among heavyweight producers, Libram stood R1 higher at R41, but Harmony fell the same amount to R22.75.

Other minings were mixed, as were industrials, where Minsata shed 70 cents to R4.70 following lower pre-tax profits for the year to September.

### HONG KONG

TRADING remained dull and featureless in Hong Kong but buying from local investors, prompted mainly by technical factors, enabled the Hang Seng index to rally 15.82 at 857.25.

One focus of activity was Hutchison Whampoa, up 60 cents to HK\$13.80. Cheung Kong, its associate, picked up 15 cents to HK\$7. Hang Seng Bank did well with a HK\$1.25 gain at HK\$37.25.

China Light, ex its one-for-four scrip from today, corrected HK\$2.90 downward at HK\$11.60.

### SINGAPORE

AN INCREASE in Singapore turnover from recent lethargic levels was attributed mainly to liquidating of positions as investors tired of waiting for a clear direction to emerge, and the Straits Times industrial index slipped 3.35 to 943.43.

Time Darby, the day's most active, eased 2 cents to S\$2.26, while Fraser and Neave gained 10 cents at S\$8.30.

After trading suspensions Sim Lim dropped 27 cents to S\$2.79 and Tuan Sing 3 cents to S\$1.36, but SPPL added 11 cents at S\$2.81.

### CANADA

WIDESPREAD gains were recorded in Toronto, with the advance led by the metals, oils and transport sectors. Of the major groupings, declines were seen only in management, pipelines and golds.

The same firmer trend was evident in Montreal where only the banks sector moved weaker.

### EUROPE

## Familiar themes hold buyers back

THREE FAMILIAR dampeners to buying enthusiasm on the European bourses lined up together yesterday, and the result was a cautious retreat in most centres.

From New York overnight the news was, first, a sizeable shift back into gold; and second, a lower Wall Street outcome. Then as the day progressed, it became clear that a third factor was to be the dollar - later fixed at record highs against the French franc, lira and peseta and finishing at a 15-week peak against the D-Mark.

Resilience was most clearly in evidence in Zurich, where the general and industrial market indices reached peaks

for the year, as did the markers for chemicals and foods.

Banks showed marginal movements, and domestic bonds were barely changed.

Frankfurt had finished trading for the day by the time news came of corruption charges facing Count Otto Lambsdorff and a predecessor as Economics Minister, Dr Hans Friderichs of Dresdner Bank. Dresdner, which had drifted down DM 2.80 to DM 170 broadly in line with the weaker market, was quoted between that level and DM 171 in after-bourse dealings.

Sentiment was improving towards the close, after the 5.6 lower calculation of the Commerzbank index at 1,020.0. Helping the better tone were favourable earnings from Bayer - although its stock dipped DM 1.80 to DM 171 as speculators moved out - and from Degussa, which gained DM 3 to DM 364, drawing benefit also from the upturn in precious metals prices.

Allianz, with Eagle Star of the UK still beyond its grasp, veered between DM 882 and DM 870 but ended steady at DM 865.

Domestic bonds shed as much as a half-point, and the Bundesbank bought DM 17.9m of paper after raising new five-year bond yields to 8.05 per cent from the current 7.85.

Gist-Brocades in chemicals featured an otherwise dull Amsterdam with a F18 jump to F158.50 on its one-for-seven rights issue.

The day's upset came from Ahold, which set the coupon on its F1 100m of bonds with warrants at 5.25 per cent, rather than the previously indicated 6.25 per cent. The change, made because of the recent rise in its share price, brought a swift F13 reversal to F117. Existing domestic bonds were steady.

Paris failed to shake off profit-takers, despite a quarter-point cut in the Bank of France intervention rate to 12 per cent and a call money rate which, at 11 1/4 per cent, was the lowest since March 1981.

A stronger and more active Stockholm showed Asea SKR 12 up at SKR 412 and Swedish Match SKR 9 higher at SKR 283.

Steady Brussels trading provided Vieille Montagne with a BFR 190 gain at BFR 3,350.

Fiat, expected by some to increase capital, went against the dull Milan trend with a L49 rise at L3,154. Bonds firmed. Banks diverged in Madrid while food issues were weakest.

# Philippine Airlines

## Next stretch.

✈️

In 1947, Asia's first international airline winged its way from Europe to the Philippines. That airline was ours.

Today, we are still leading the way with more firsts. Like full length skybeds\* in our 747s. So you can stretch out in our Cloud Nine bedroom all the way until you reach Manila - gateway to our 7,000 paradise islands.

The Philippines beckons you with its endless white sand beaches. Clear emerald waters. And seashells among the rarest in the world. And for those who go for big city amenities, the Philippines offers deluxe accommodations and complete recreational facilities.

And the best thing about it is, it costs much less than most of the major Asian holiday destinations.

Contact us or your travel agent and ask about our "Thousand Island" half price fares for travelling in the Philippines.

### Philippine Airlines to our paradise islands.

\*Skybeds available to first class passengers for a nominal surcharge.

Amman-Luxembourg-Bahrein-Bandar Seri Begawan-Bangkok-Brisbane-Dhaka-Dubai-Frankfurt-Hong Kong-Honolulu-Jakarta-Karachi-Kuala Lumpur-London-Los Angeles-Manila-Melbourne-Panama-Peking-Port Moresby-Rome-San Francisco-Seoul-Singapore-Sydney-Taipei-Tokyo-Zurich



## NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

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## AMERICAN STOCK EXCHANGE COMPOSITE CLOSING PRICES

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## NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

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See figures for unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to less than 10% of the number of shares outstanding is declared, the dividends are shown for the new stock only. Unless otherwise noted, rates of dividends are annual distributions based on the latest declaration.

a—dividend also extra(s). b—annual rate of dividend plus 10% stock dividend. c—dividend declared at year-end. d—low e—dividend declared or paid in preceding 12 months. g—dividend in Canadian funds, subject to 15% non-residence tax. h—dividend declared after split-up or stock dividend. i—dividend declared after split-up or stock dividend. j—dividend declared in preceding 12 months. k—dividend declared or paid this year, an accumulation issue with dividends in arrears. n—new issue in the current year. o—dividend declared on basis of the current year's earnings. p—dividend declared, not next day delivery. P/E—price-earnings ratio. r—dividend declared or paid in preceding 12 months, plus stock dividend. s—stock split. Dividends begin with date of split. s/s—ratio of new shares to old shares. t—dividend declared on basis of the current year's earnings. u—value on ex-dividend or ex-distribution date. v—new yearly high. w—trading halted. w-i—bankruptcy or receivership or being in liquidation. w-s—dividend suspended. w-u—dividend assumed to be suspended. x—dividend suspended. y—dividend suspended on such conditions, w-d—when distributed. w-y—when suspended without warrant. y-s—dividend and sales in last, yd—yield in last year.







## LONDON STOCK EXCHANGE

## MARKET REPORT

## RECENT ISSUES

Company results turn equities round to new index high  
Gilts quiet—Profit-taking in Golds

## Account Dealing Dates

\*First Declared Last Account  
Dealings: Nov 24 Nov 25 Dec 5  
Nov 26 Dec 1 Dec 12 Dec 13  
Dec 14 Dec 15 Dec 16 Dec 17  
Dec 18 Dec 19 Dec 20 Dec 21  
Dec 22 Dec 23 Dec 24 Dec 25  
Dec 26 Dec 27 Dec 28 Dec 29  
Dec 30 Dec 31

Leading equities rallied from initial dullness to move further into uncharted territory yesterday. The Financial Times Industrial Ordinary share index was showing a loss of 3.5 at 11 am, but the measure rebounded to post a rise of 2.2 at 2 pm before closing 2.5 up for a rise of 2.3 over the last four trading sessions to an all-time high of 747.7.

Blue chip industrials had been marked a shade lower at the outset with settlement underwritten by Wall Street's overnight setback and a forecast from the Society of Business Economists reinforcing recent fears that UK economic growth is likely to slow in the second half of next year. Prices eased further on sporadic bouts of profit-taking, but flagging buying interest was revived by Allied Lyons' impressive half-year statement and an even better first-half performance from Courtaulds. This continued the recent spate of encouraging trading statements from major UK companies and quotations picked up on renewed support. Overall, index constituent price changes were no better than mixed at the close with Courtaulds up at 121p, providing the bulk of yesterday's index rise.

Elsewhere, attention was generally focused on speculative or situation stocks. Eagle Star, the recipient of the largest-ever UK bid of £9.1m from BAT Industries advanced 6 pence to 67p, following the Board's recommendation to shareholders to accept. Meanwhile, original holders Allianz stated that a decision would be made next Monday as to whether the offer for Eagle Star would again be increased.

Government stocks were held in check by prevailing uncertainties in sterling. The volume of business in the funds was small with the market ignoring the modest decline in the latest J.P. Moneys' survey. Longer-dated stocks eased by around 1, while shorter maturities ended mixed and the FT Gold Mines Index, at 545.0, fell 12.1 of Monday's advance of 52.5.

**Eagle Star up again**  
Interest in the insurance sector remained firmly focused on Eagle Star which touched a peak of 67p before closing a net 6 up at 67p, waiting further bid developments. Other companies remained overshadowed, while a few price lower, while Life issues, good on Monday, encountered sporadic profit-taking and ended with small falls.

The major clearing banks

drifted lower on lack of interest. Midland, which had an above-average day of 9 at 42p, Merchant Bank featured 8 1/2 at 30p, which put on 13 to a 1983 peak of 30p on takeover hopes.

V.W. Thames continued to respond to newsletter comment and put on 5 for a two-day gain of 15 to 38p, but Asgill drifted off to close 6 cheaper at 15p.

United-Lyons rose to 15p before settling for a net gain of 3 at 13p following the 22.5 per cent interim profits expansion, a figure at the top of and market estimates. Other leading Breweries were marked higher on the announcement, but most reverted to the opening levels in the absence of follow-through demand, although dealers reported a firm undertone. Bass, up to 32p, closed unchanged at 4 pence, while Metropolitan retained an earlier gain of 5 at 33p.

Leading Buildings again traded on a quiet note and, apart from Blue Circle, which managed a gain of 7 at 42p, quotations closed virtually unchanged. Interest in secondary issues also faded, but one or two bright spots emerged, notably Derek Crouch, which attracted speculative demand in a thin market and touched 68p before closing a net 4 up at 68p. Francis & Taylor countered profit-taking pending news of the bid approach and shed 2 to 48p. Elsewhere, Ragsdale & Black drew fresh support from new Tuesday preliminary results and firmed 3 to a high for the year of 130p.

ICI, a shade easier at one stage, was the victim of a downturn in plastics business, which led to American buying to close without alteration at 61p. Among other chemicals, Leigh interests attracted support ahead of the interim results, due on December 5, and put on 6 to 51p.

**Woolworth revive**  
Major retailers continued to hold progress against demand remained relatively flat. Burton added 9 to attain a 1983 high of 38p, a gain of 26 since last week's announcement of impressive preliminary profits. The proposed 100 per cent scrip issue, Habitat-Mothercare, mid-term results scheduled for December 13, and a 100 per cent scrip issue, Habitat-Mothercare, mid-term results scheduled for December 13, and a 100 per cent scrip issue, Habitat-Mothercare, mid-term results scheduled for December 13.

The major clearing banks

## FINANCIAL TIMES STOCK INDICES

	Nov 29	Nov 28	Nov 27	Nov 26	Nov 25	Nov 22	Nov 21	year ago
Current Accts.	58.98	59.02	58.96	58.10	58.18	58.46	70.00	
Interest	86.00	86.00	86.04	86.01	86.07	86.17	87.00	
Auxiliary Ord.	74.67	74.69	75.55	788.54	724.4	725.73	566.66	
Div. Min.	545.0	557.1	504.5	801.2	493.4	479.5	455.0	
Div. Yield.	4.53	4.33	4.58	4.52	4.65	4.81	4.04	
Prin. Yield (Yld) (Full)	3.48	3.48	3.58	3.68	3.71	3.71	3.10	
Rate, Net (Net %)	12.98	12.95	13.76	12.81	13.56	13.57	11.01	
Net Margin	20.48	20.48	20.48	20.48	20.48	20.48	20.48	
Net Margin	18.71	18.71	18.71	18.71	18.71	18.71	18.71	
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Net Margin	18.71	18.71	18.71	18.71	18.71	18.71	18.71	
Net Margin	18.71	18.71	18.71	18.7				







## OIL AND GAS—Continued

1983		Stock	Price	%	Div	Yr	TM
1387	125	Burns & McDermott	172	-2	19.0	1.8	7.5
1388	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1389	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1390	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1391	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1392	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1393	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1394	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1395	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1396	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1397	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1398	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1399	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1400	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1401	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1402	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1403	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1404	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1405	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1406	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1407	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1408	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1409	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1410	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1411	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1412	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1413	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1414	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1415	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1416	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1417	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1418	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1419	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1420	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1421	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1422	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1423	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1424	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1425	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1426	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1427	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1428	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1429	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1430	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1431	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1432	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1433	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1434	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1435	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1436	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1437	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1438	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1439	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1440	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1441	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1442	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1443	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1444	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1445	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1446	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1447	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1448	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1449	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1450	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1451	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1452	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1453	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1454	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1455	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1456	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1457	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1458	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1459	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1460	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1461	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1462	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1463	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1464	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1465	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1466	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1467	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1468	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1469	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1470	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1471	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1472	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1473	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1474	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1475	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1476	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1477	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1478	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1479	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1480	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1481	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1482	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1483	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1484	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1485	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1486	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1487	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1488	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1489	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1490	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1491	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1492	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1493	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1494	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1495	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1496	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1497	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1498	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1499	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1500	125	Chubb & Sons	172	+1	18.0	1.8	7.5

1983		Stock	Price	%	Div	Yr	TM
1387	125	Burns & McDermott	172	-2	19.0	1.8	7.5
1388	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1389	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1390	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1391	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1392	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1393	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1394	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1395	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1396	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1397	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1398	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1399	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1400	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1401	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1402	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1403	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1404	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1405	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1406	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1407	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1408	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1409	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1410	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1411	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1412	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1413	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1414	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1415	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1416	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1417	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1418	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1419	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1420	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1421	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1422	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1423	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1424	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1425	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1426	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1427	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1428	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1429	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1430	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1431	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1432	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1433	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1434	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1435	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1436	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1437	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1438	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1439	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1440	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1441	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1442	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1443	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1444	125	Chubb & Sons	172	+1	18.0	1.8	7.5
1445	125	Chubb & Sons	172	+1	18.0	1.8	

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**ET UNIT TRUST INFORMATION SERVICE**

Royal Ind.-Cont. Fd. Mgmt. Ltd.									
45-60, Cannon St. London E14 6JL	0.236-0.400								
Capital Fund	127.5	130.0	1.5						
Income Fund	127.5	130.0	1.5						
Prices on 10/15/72. Next trading day 10/16/72									
Sears & Prosser Group									
4, Green St., Welwyn, Herts. SG8 5EP									
67-72 Queen St., Edinburgh E2 4JY									
Dealings on 07/04/72-07/05/72	021-226 7751								
Equity	22.4	22.4	0.0						
Income Fund	22.4	22.4	0.0						
High Yield	22.4	22.4	0.0						
Equity	22.4	22.4	0.0						
Income Fund	22.4	22.4	0.0						
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High Yield	22.4	22.4	0.0						
Equity	22.4	22.4	0.0						
Income Fund	22.4	22.4	0.0						
High Yield									

Equity (P)	100.0	166.0	...	Pens Gift Pl	173.0	182.7	...	0.0	...
Fixed Int(P)	170.1	177.4	...	Pens Surv	150.3	166.6	...	...	...
Property(P)	125.2	122.3	...	Pens Dep	140.3	116.7	...	...	...
Mixed(P)	185.8	167.3	...	For Prices of Capital Units and Guarantees					
Index Stk	115.0	710.4	...	Basic Rates please phone 0703 534411.					
Int Equity	115.0	115.0	...	Swiss Life Pensions Ltd					

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## FINANCIAL FUTURES

## Gilts firm

\$9.79 for the March contract, compared with previous figures of 90.26 and 89.84 respectively. This reflected disappointment at the \$500m fall in U.S. M1 money supply announced Monday. The figure was within market expectations, but not as good as some forecast. Federal funds remained around six per cent despite a Federal Reserve move to inject \$250m into the New York banking system through customer repurchase agreements. This left the market somewhat apathetic, particularly after the recent rise in U.S. banks net borrowed reserves, which had been

pointed to a slight tightening of official monetary policy. December closed unchanged at 90.26, while March fell 2 basis points to 89.82, continuing to illustrate a slight widening of the spread between these months.

**CHICAGO**

U.S. TREASURY BONDS (CBT) 8%		5%	
\$100,000 32nds of 100%			
	Close	High	Low
Dec	71-22	71-22	71-08
March	71-22	71-22	71-04
June	70-17	70-18	70-04
Sept	70-02	70-02	69-22
Dec	69-21	69-21	69-09
March	69-21	69-04	69-20
June	69-20	69-20	69-20
Sept	69-20	69-20	69-12

**U.S. TREASURY BILLS (18MR) 8 1/4%**

other leading currencies including the pound, Swiss franc and Japanese yen. Sterling rose to DM 3.9650 from DM 3.9520.

**5 in New York—Latest**

	Nov. 26	Previous
Spot	\$1.4580-4590	\$1.4563-4575
1 month	0.05-0.12 c/s	0.05-0.07 c/s
3 months	0.22-0.26 c/s	0.24-0.26 c/s
12 months	0.95-1.10 c/s	1.02-1.05 c/s

2 forward rates are quoted in U.S.

	Cash	Notes	Low	Prev
Dec	\$0.70	\$1.11	\$1.01	\$1.03
March	\$0.72	\$0.72	\$0.61	\$0.63
June	\$0.42	\$0.42	\$0.32	\$0.34
Sept	\$0.17	\$0.17	\$0.13	\$0.13
Dec	\$0.84	\$0.84	\$0.86	\$0.87
March	\$0.73	\$0.73	—	\$0.67
June	\$0.82	\$0.85	—	\$0.82
Sept	\$0.34	\$0.34	—	\$0.29

CERT. DEPOSIT (100%) (\$MM) \$1m points of

	Close	High	Low	Prev
Dec	\$0.57	\$0.57	\$0.46	\$0.49
March	\$0.62	\$0.62	\$0.50	\$0.55
June	\$0.53	\$0.53	\$0.42	\$0.45
Sept	\$0.32	\$0.33	\$0.32	\$0.35
Dec	—	—	—	—
March	—	—	—	—
Sept	\$0.70	\$0.70	79.26	79.45

THREE-MONTH (\$MM) \$1m points of

	Close	High	Low	Prev
Dec	\$0.06	\$0.06	\$0.06	\$0.06

	March	June	Sept	Dec
March	89.61	89.61	89.61	89.62
June	89.61	89.61	89.61	89.62
Sept	89.58	89.58	89.57	89.54
Dec	89.72	89.72	89.68	89.68
March	89.44	89.44	—	88.40

STERLING (NIMM) \$ to £				
	Latest	High	Low	Prev
March	1.4850	1.4850	1.4850	1.4850
June	1.4835	1.4835	1.4835	1.4825
Sept	1.4870	1.4870	1.4830	1.4850
Dec	—	—	—	—
March	—	—	—	—

GNMA (CBT) %	\$100,000	32nds of 100%	
	Latest	High	Low
March	70-06	70-06	69-23
June	69-04	69-04	68-29
Sept	68-08	68-08	67-24
Dec	67-13	67-13	66-16
March	66-22	66-23	65-09
June	65-22	65-22	65-09
Sept	65-22	65-22	65-09
Dec	65-22	65-22	65-02

Dec March — — — —

This announcement appears in

**SN**

**Société Na**

**Société Na**  
**Chemins de**  
**DM 100,**  
**% Deutsche Mark Bea**  
**Unconditionally**

## The French

**COMMERCIAL  
CREDIT LY**

**WARBURG & CO. LTD.**

**Daiwa Europe Limited  
Richard Daus & Co., B**

City	Median	Brussels	Dublin
175	175-177	75	175-18
680	175-177	105-108	125-128
	175-18	—	104-125
175	175-18	105-108	104-125
	—	105-108	125-128
	—	—	—
	—	—	—

force Extérieur  
 erger, Mallet  
 as (Suisse) S.A.  
 Luxembourg  
 Wechsel-Bank  
 zentrale  
 Hambrogsche Landes

- Garozentrale —
- **George Hauck & Sohn** AG
- **Kommanditgesellschaft**
- **Hessische Landesbank**
- **Hill Samuel & Co. Limited**
- **The Hongkong Bank** of China
- **Industriebank von Japan**
- **Altien-Gesellschaft**
- **Isibito Bancario San Paolo**
- **Kladder, Peabody International**
- **Kleinwort, Benson Limited**
- **Kreditbank N.V.**
- **Kreditbank S.A. Luxemburg**
- **Kreditbank Commerce Trusting**

Investment Co. (S.A.)  
Kuwait International In-  
vestment Co.  
Landesbank Rheinland  
- Girozentrale -

1999, 2000, 2001, 2002, 2003, 2004, 2005, 2006, 2007, 2008, 2009, 2010, 2011, 2012, 2013, 2014, 2015, 2016, 2017, 2018, 2019, 2020, 2021, 2022, 2023, 2024, 2025, 2026, 2027, 2028, 2029, 2030, 2031, 2032, 2033, 2034, 2035, 2036, 2037, 2038, 2039, 2040, 2041, 2042, 2043, 2044, 2045, 2046, 2047, 2048, 2049, 2050, 2051, 2052, 2053, 2054, 2055, 2056, 2057, 2058, 2059, 2060, 2061, 2062, 2063, 2064, 2065, 2066, 2067, 2068, 2069, 2070, 2071, 2072, 2073, 2074, 2075, 2076, 2077, 2078, 2079, 2080, 2081, 2082, 2083, 2084, 2085, 2086, 2087, 2088, 2089, 2090, 2091, 2092, 2093, 2094, 2095, 2096, 2097, 2098, 2099, 2100, 2101, 2102, 2103, 2104, 2105, 2106, 2107, 2108, 2109, 2110, 2111, 2112, 2113, 2114, 2115, 2116, 2117, 2118, 2119, 2120, 2121, 2122, 2123, 2124, 2125, 2126, 2127, 2128, 2129, 2130, 2131, 2132, 2133, 2134, 2135, 2136, 2137, 2138, 2139, 2140, 2141, 2142, 2143, 2144, 2145, 2146, 2147, 2148, 2149, 2150, 2151, 2152, 2153, 2154, 2155, 2156, 2157, 2158, 2159, 2160, 2161, 2162, 2163, 2164, 2165, 2166, 2167, 2168, 2169, 2170, 2171, 2172, 2173, 2174, 2175, 2176, 2177, 2178, 2179, 2180, 2181, 2182, 2183, 2184, 2185, 2186, 2187, 2188, 2189, 2190, 2191, 2192, 2193, 2194, 2195, 2196, 2197, 2198, 2199, 2200, 2201, 2202, 2203, 2204, 2205, 2206, 2207, 2208, 2209, 2210, 2211, 2212, 2213, 2214, 2215, 2216, 2217, 2218, 2219, 2220, 2221, 2222, 2223, 2224, 2225, 2226, 2227, 2228, 2229, 2230, 2231, 2232, 2233, 2234, 2235, 2236, 2237, 2238, 2239, 2240, 2241, 2242, 2243, 2244, 2245, 2246, 2247, 2248, 2249, 2250, 2251, 2252, 2253, 2254, 2255, 2256, 2257, 2258, 2259, 2260, 2261, 2262, 2263, 2264, 2265, 2266, 2267, 2268, 2269, 2270, 2271, 2272, 2273, 2274, 2275, 2276, 2277, 2278, 2279, 2280, 2281, 2282, 2283, 2284, 2285, 2286, 2287, 2288, 2289, 2290, 2291, 2292, 2293, 2294, 2295, 2296, 2297, 2298, 2299, 2300, 2301, 2302, 2303, 2304, 2305, 2306, 2307, 2308, 2309, 2310, 2311, 2312, 2313, 2314, 2315, 2316, 2317, 2318, 2319, 2320, 2321, 2322, 2323, 2324, 2325, 2326, 2327, 2328, 2329, 2330, 2331, 2332, 2333, 2334, 2335, 2336, 2337, 2338, 2339, 2340, 2341, 2342, 2343, 2344, 2345, 2346, 2347, 2348, 2349, 2350, 2351, 2352, 2353, 2354, 2355, 2356, 2357, 2358, 2359, 2360, 2361, 2362, 2363, 2364, 2365, 2366, 2367, 2368, 2369, 2370, 2371, 2372, 2373, 2374, 2375, 2376, 2377, 2378, 2379, 2380, 2381, 2382, 2383, 2384, 2385, 2386, 2387, 2388, 2389, 2390, 2391, 2392, 2393, 2394, 2395, 2396, 2397, 2398, 2399, 2400, 2401, 2402, 2403, 2404, 2405, 2406, 2407, 2408, 2409, 2410, 2411, 2412, 2413, 2414, 2415, 2416, 2417, 2418, 2419, 2420, 2421, 2422, 2423, 2424, 2425, 2426, 2427, 2428, 2429, 2430, 2431, 2432, 2433, 2434, 2435, 2436, 2437, 2438, 2439, 2440, 2441, 2442, 2443, 2444, 2445, 2446, 2447, 2448, 2449, 2450, 2451, 2452, 2453, 2454, 2455, 2456, 2457, 2458, 2459, 2460, 2461, 2462, 2463, 2464, 2465, 2466, 2467, 2468, 2469, 2470, 2471, 2472, 2473, 2474, 2475, 2476, 2477, 2478, 2479, 2480, 2481, 2482, 2483, 2484, 2485, 2486, 2487, 2488, 2489, 2490, 2491, 2492, 2493, 2494, 2495, 2496, 2497, 2498, 2499, 2500, 2501, 2502, 2503, 2504, 2505, 2506, 2507, 2508, 2509, 2510, 2511, 2512, 2513, 2514, 2515, 2516, 2517, 2518, 2519, 2520, 2521, 2522, 2523, 2524, 2525, 2526, 2527, 2528, 2529, 2530, 2531, 2532, 2533, 2534, 2535, 2536, 2537, 2538, 2539, 2540, 2541, 2542, 2543, 2544, 2545, 2546, 2547, 2548, 2549, 2550, 2551, 2552, 2553, 2554, 2555, 2556, 2557, 2558, 2559, 2560, 2561, 2562, 2563, 2564, 2565, 2566, 2567, 2568, 2569, 2570, 2571, 2572, 2573, 2574, 2575, 2576, 2577, 2578, 2579, 2580, 2581, 2582, 2583, 2584, 2585, 2586, 2587, 2588, 2589, 2590, 2591, 2592, 2593, 2594, 2595, 2596, 2597, 2598, 2599, 2600, 2601, 2602, 2603, 2604, 2605, 2606, 2607, 2608, 2609, 2610, 2611, 2612, 2613, 2614, 2615, 2616, 2617, 2618, 2619, 2620, 2621, 2622, 2623, 2624, 2625, 2626, 2627, 2628, 2629, 2630, 2631, 2632, 2633, 2634, 2635, 2636, 2637, 2638, 2639, 2640, 2641, 2642, 2643, 2644, 2645, 2646, 2647, 2648, 2649, 2650, 2651, 2652, 2653, 2654, 2655, 2656, 2657, 2658, 2659, 2660, 2661, 2662, 2663, 2664, 2665, 2666, 2667, 2668, 2669, 2670, 2671, 2672, 2673, 2674, 2675, 2676, 2677, 2678, 2679, 2680, 26



## INTERNATIONAL CAPITAL MARKETS

## Floating rate notes knocked down on Eurobond market

BY MARY ANN SIEGHART IN LONDON

FLOATING-RATE notes took a knock in the Eurobond market yesterday. Prices fell by 15-20 cents across the board after two months of sustained strength.

New issue volume in the dollar FRN sector has totalled \$3.25bn in the past five weeks alone, and the strain is beginning to show. Belgium's \$400m deal, for instance, fell from a price of 99.15 to 98.80 on the day.

Nevertheless, one new floater was launched and another is pending. Scandinavian Bank is raising \$70m through a 10-year note paying 4 point over the six-month London interbank offered rate at par.

Morgan Grenfell is leading the deal, which carries total fees of 1 1/4 per cent. It traded at a discount of about 1 1/4 per cent.

National Bank of Canada will launch a \$50m bond later this week or at the beginning of next week. It will pay 4 point over the mean of the six-month London interbank bid and offer rates at par and will have a seven-year life with optional redemption for investors after five years. First Chicago will lead the deal with Merrill Lynch and Société Générale.

Some new issue managers were doubtful about the quality of the name and its recent poor profits performance. The bond issue, how-

ever, is set to coincide with the bank's results, which are expected to show an improvement.

Fixed-rate bonds, too, saw price falls yesterday. WestLB's \$100m, 11 1/4 per cent recent issue closed at a hefty four-point discount to yield 12.77 per cent. In the secondary market, prices fell by about 1/4 point.

In Switzerland, Farm Credit Corporation of Canada is raising SwFr 100m through a 10-year public issue with a fixed coupon of 5 1/2 per cent at par. The issue is led by Swiss Bank Corporation.

The City of Montreal is raising a SwFr 100m in a 10-year public bond issue with an indicated yield of 5 1/4 per cent. It will be priced tomorrow by Citicorp Bank (Switzerland), which is making its debut as a lead manager in the public market.

Continental secondary markets were hit by the strength of U.S. dollar yesterday and trading was thin. Prices closed little changed in Switzerland and fell by 1/2 point in Germany.

For the moment banks will be sole traders of negotiable cash bonds. Portugal's markets are rudimentary, and indeed the foreign branches which expect to set up full branches once legislation alters in the new year, hope to help diversify and strengthen money, currency, and equities markets.

The banks have been taking hefty commissions on recent phenomenally successful medium-term bond issues from public sector companies. It is understood that these commissions range from 2 to 10 per cent on a seven year bond. When banking laws change to allow non-nationalised capital back into the financial system after eight years of public sector monopoly, it is expected that a new enterprise waiting in the wings, in which Lloyds Bank International has share, would become a major dealer in bonds.

## Portugal poised for start of bond system

BY DIANA SMITH IN LISBON

THE PORTUGUESE Government is introducing a new bond system this week to which financial institutions can resort for investment funds.

On December 2 the Banco de Fomento Nacional (BFN), Portugal's development bank, will become the first institution to use cash bonds, with an initial issue of Esc 5bn (\$88m). Other institutions are expected to follow early in 1984.

The new system is modelled on France's "bons de caisse", cashable after one year, although bearers may hold them for longer. They are exempt from income tax and capital transfer tax, and will yield about 27 per cent a year compared with about 22 per cent after tax for deposit accounts. Institutions may raise the equivalent of their capital in cash bonds, and up to four times their capital in medium-term bonds.

For the moment banks will be sole traders of negotiable cash bonds. Portugal's markets are rudimentary, and indeed the foreign branches which expect to set up full branches once legislation alters in the new year, hope to help diversify and strengthen money, currency, and equities markets.

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## TransCanada Pipelines

## THIRD QUARTER REPORT

(SEPTEMBER 30th 1983)

## Consolidated income

	Three Months Ended September 30, 1983	Three Months Ended September 30, 1982	Nine Months Ended September 30, 1983	Nine Months Ended September 30, 1982
(Thousands of dollars)				
Operating revenues	\$ 775,212	\$ 752,045	\$2,414,497	\$2,567,188
Operating expenses	534,704	488,648	1,687,211	1,775,274
Cost of gas sold	113,035	120,890	373,288	409,630
Transmission, operating and general	647,739	610,539	2,070,499	2,184,904
Income from investments	20,827	13,888	62,857	44,829
Natural resources (Note 1)	243	1,443	6,574	23,814
Other income	21,070	14,308	69,431	68,843
Allowance for funds used during construction	1,082	12,183	6,377	27,517
Other (net)	8,306	16,437	20,833	39,648
Financial charges (net) (Note 1)	74,413	106,028	213,008	255,125
Income taxes-current and deferred (Note 2)	23,003	16,500	60,677	56,718
Net income	57,433	48,633	180,678	138,931
Provision for dividends on preferred shares	6,068	9,492	27,214	28,703
Net income applicable to common shares	\$ 48,365	\$ 40,141	\$ 133,461	\$ 110,228
Net income per common share	\$ 1.08	\$ 0.90	\$ 2.98	\$ 2.48
Average number of common shares outstanding			44,858,066	44,516,348
Volumes delivered for sale and transportation			20,155	24,440

Note 1: Until March 10, 1982, essentially all borrowings relating to natural resources investments were made directly by the Company with costs related thereto shown as "Financial charges". After the HBOG acquisition a substantial portion of such borrowings was arranged through a partnership with associated interest charges reducing "Income from investments". Natural resources, if all borrowings had continued to be made directly by the Company, income from investments - Natural resources would have been \$285,700 and \$40,705,000 and financial charges \$245,411,000 and \$211,917,000 for the nine months ended September 30, 1983 and 1982 respectively. This comparison will continue to be provided throughout 1983 after which an effect will be reported.

Note 2: Change in Accounting Policy - Effective August 1, 1982, the Company adopted the latest payable method of recording income taxes applicable to its current Canadian utility operations for rate-making and accounting purposes as prescribed by the National Energy Board. As this change has been prescribed by the NEB, it has not been applied retroactively.

Statistical information available to analysts is obtainable upon request to R.G. Lloyd, Director, Investor Relations.

## Consolidated source of funds for capital expenditures

	Three Months Ended September 30, 1983	Three Months Ended September 30, 1982
(Thousands of dollars)		
Funds generated		
Funds generated by operations and equity	\$ 278,865	\$ 236,010
Investments		
Less: Funds generated by unincorporated joint ventures	54,448	41,748
Funds generated by operations	224,417	194,262
Funds received from sale or pay refinancing	24,709	—
Less: Dividends on preferred and common shares	73,086	67,503
Reduction of long-term debt	134,781	148,691
Funds generated net of the above	42,258	(21,932)
Funds from new financing	210,871	794,401
Less refinancing	210,871	250,000
Net funds from new financing	—	544,401
Other sources (uses) of funds	(118,538)	221,065
Change in working capital	30,732	(31,628)
Other - net	(87,803)	189,437
Funds available for capital expenditures	\$ 165,326	\$ 731,906
Capital expenditures		
Plant, property and equipment	\$ 59,140	\$ 846,115
Investments	6,618	42,020
- natural resources	36,137	30,056
- extraction plant	57,433	—
Payments on future gas supply	—	10,715
Total capital expenditures	\$ 165,326	\$ 731,906

## Consolidated financial position

	Sept. 30, 1983	Dec. 31, 1982
(Thousands of dollars)		
Current assets	\$ 721,679	\$ 618,028
Payments on future gas supply	17,801	42,510
Investments - plant, property and equipment/other	1,290,173	1,345,400
Plant, property and equipment (net) and other assets	2,704,652	2,722,878
Total	\$ 4,704,305	\$ 4,716,809
Current liabilities	\$ 781,118	\$ 1,004,002
Long-term debt	2,306,526	2,152,675
Deferred income taxes	349,603	297,267
Shareholders' equity	1,355,058	1,262,745
Total	\$ 4,704,305	\$ 4,716,809

Net income applicable to common shares for the first nine months of 1983 from pipeline operations and other investments increased by 21% to \$133,461,000 compared to \$110,228,000 for the same period in 1982. Earnings per common share increased by 20% to \$2.98 per share compared to \$2.48 last year. Funds generated by pipeline operations and other investments increased by 18.6% to \$279,865,000 for the first nine months, up from \$236,010,000 for the first nine months in 1982.

Utility—George W. Woods stepped down as Chief Operating Officer of the Pipeline division on October 15. Mr. Woods left the Pipeline division after leading it through a period where it achieved record results, and after it successfully completed the largest expansion ever undertaken by a Canadian pipeline. Mr. Woods will continue in his role as Vice-Chairman of the company.

Richard O. Walker, previously Senior Vice-President, Marketing and Administration in the Pipeline division, has been appointed Chief Operating Officer of the Pipeline division.

At the beginning of 1983, the federal government approved substantial additional gas exports to markets in the United States. Earlier estimates indicated that construction of approximately \$3.0 billion in pipeline facilities would be required on the TransCanada system to transport these volumes to market. However, by using the available capacity of, and adding facilities to, related systems in the United States, the size and capital costs of Canadian facilities can be reduced. This approach will

allow more orderly expansion over a longer period of time, a technique recommended in the recently issued Task Force Report on Pipeline Construction Costs. Such an expanded construction period — four or five years rather than three years — minimizes the strain on the manufacturing and construction industries and helps to keep costs down.

This strategy, coupled with lower than anticipated inflation rates, reduces the estimated cost of additional export facilities on the TransCanada system to approximately \$2.0 billion in 1983 dollars. Major construction activities will be deferred to 1986 and the bulk of new export volumes will flow when new facilities are completed over the 1986 through 1989 period.

Because of temporarily weakened gas markets, our U.S. customers have incurred substantial debts with TransCanada for volumes of gas which they have not taken, but which they are obliged to pay for under their contracts. Contract amendments are being negotiated with these customers which give them some relief from their present take or pay obligations, but at the same time require them to commit to certain take-and-pay levels in future contract years. Agreements reached with our U.S. customers are subject to government approvals in Canada and the United States.

Corporate — On October 15, H. Neil Nichols was named Senior Vice-President and Chief Financial Officer of the company. Mr. Nichols was previously Senior Vice-President, Corporate Finance.

R.F. Latimer  
President and Chief Executive Officer  
November 4, 1983, Toronto, Canada

For further information write: The Vice-President and Treasurer  
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## Portugal poised for start of bond system

BY DIANA SMITH IN LISBON

THE PORTUGUESE Government is introducing a new bond system this week to which financial institutions can resort for investment funds.

On December 2 the Banco de Fomento Nacional (BFN), Portugal's development bank, will become the first institution to use cash bonds, with an initial issue of Esc 5bn (\$88m). Other institutions are expected to follow early in 1984.

The new system is modelled on France's "bons de caisse", cashable after one year, although bearers may hold them for longer. They are exempt from income tax and capital transfer tax, and will yield about 27 per cent a year compared with about 22 per cent after tax for deposit accounts. Institutions may raise the equivalent of their capital in cash bonds, and up to four times their capital in medium-term bonds.

For the moment banks will be sole traders of negotiable cash bonds. Portugal's markets are rudimentary, and indeed the foreign branches which expect to set up full branches once legislation alters in the new year, hope to help diversify and strengthen money, currency, and equities markets.

The banks have been taking hefty commissions on recent phenomenally successful medium-term bond issues from public sector companies. It is understood that these commissions range from 2 to 10 per cent on a seven year bond. When banking laws change to allow non-nationalised capital back into the financial system after eight years of public sector monopoly, it is expected that a new enterprise waiting in the wings, in which Lloyds Bank International has share, would become a major dealer in bonds.

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# FINANCIAL TIMES SURVEY

## United Arab Emirates

The UAE has had a bad year economically, but it remains politically stable. The looseness of its federal structure and the lack of a powerful central authority are considerable strengths

### A squeeze on funds

by MICHAEL FIELD

THE PAST 12 months have seen the grimmest, in an economic sense, that the UAE has known since independence in 1971. Oil revenues have fallen and government spending has been cut — for different reasons — in Abu Dhabi and Dubai. Subsidies have been reduced. Foreigners are having to pay for some of their welfare benefits — and the state is making some efforts to encourage as many as possible of its immigrant Asians (and Westerners) to leave.

Many local contractors, who have suffered long payment delays, face bankruptcy. The banks, which have lent generously to tide them over a difficult period, now worry about getting their money back. They are also being squeezed by a fairly rigorous application of new Central Bank regulations on the numbers of the foreign banks' branches and the reduction of the local banks' lending to their directors.

At least one local bank, the Union Bank of the Middle East, in Dubai, has been seriously embarrassed by the inability of its owner to reduce his borrowings. The owner himself, Abdul-Wahab Galadari, who comes from one of the three or

four biggest merchant families in the state, seems likely to have to liquidate his business to repay the debt.

Interestingly, the economic problems have caused severely political trouble. A big increase in petrol prices throughout the union led to some of the protests that followed a similar increase in the north a few years ago. So far 1983 has been as quiet a year as any the UAE has known.

The Emirates remain remarkably unaffected by the revolution in Iran and the Iran-Iraq war, though recently the prospect of Iraq attacking the Iranian island and Iran retaliating by sinking Arab tankers in the Gulf has renewed fears that the war might spread.

The rulers of the seven emirates are still very wary of Iran — though not wary enough to prevent most, or all, of them going abroad at the same time in the summer. They feel now that the bloodshed and chaos within Iran has caused the revolution to lose much of the allure it had originally for young radical and religious elements in their states.

In Dubai there are no longer shouts of the name of Ayatollah Khomeini as Shias, members of

the unorthodox and mystical branch of Islam espoused in Iran, come out of the mosques at midday on Friday.

In the past the UAE's tranquillity was occasionally disturbed by inter-Arab conflicts. In the late 1970s and early 1980s there were several shootings and bombings in the state, all of them directed by other Arabs, notably Syrians and Iraqis, at other Arabs. In 1983 there have been no such incidents.

**Mild concern**

Instead there has been some mild concern about the activities of Syrian and Egyptian Muslim Brethren (Ikhwan), who have been the cause of much of the violence in their own countries in recent years.

The Brethren have heavily infiltrated the University of the UAE at Al Ain — in fact, it is hardly the word because until this year the door has been open for them. The University has been very much staffed by Egyptians, a good number of whom have fundamentalist views, and as always happens in the Arab world, the existing staff have brought in men of the same nationality and like politics.



OFFICE BUILDINGS AND A NEW MOSQUE IN DUBAI

Terry Kirk

It is thought that Shaikh Nahayyan bin Mubarak, an Oxford graduate and a son of the invalid Interior Minister, was given a brief to root out Ikhwan activity when he was appointed Chancellor of the University in July this year.

In the Ministry of Education, which was also an Ikhwan stronghold, the influence of the Brethren may have been reduced by the removal in July of the Minister, Said Sahman, who was himself a member of the movement.

At the same time the Ministry of Islamic Affairs and Awqaf, which supervises the mosques and administers religious endowments (awqaf), has taken steps to control the expression of pro-Ikhwan views in sermons.

Earlier this year there was a rash of embarrassing sermons, in which preachers (qutabs) inveighed against the brutal and heretical regime of President Assad in Syria — it being the tradition in Muslim societies that the lawyers and teachers who give sermons should address themselves to whatever subjects they feel are important at the moment.

Now the qutabs, who are government employees, have been given guidelines for their sermons and are occasionally

asked about what they intend to preach.

Shaikh Sultan bin Mohamad of Qasimi of Sharjah, who is certainly the most modern and intellectual of the rulers, has said in private that Muslim fundamentalism is still a dangerous threat to the UAE and that the states should liberalise in order to bind the shalshas and the people together.

Sharjah traditionally has been a state with a well-educated liberal population. Before the Second World War the state was more in touch with the outside world than the other emirates, and in the 1950s many of its citizens were sent to be educated in Cairo, where they absorbed the nationalist views of Gamal Abdul-Nasser.

Now the people of Sharjah, more than the citizens of Abu Dhabi and Dubai, tend to pursue semi-professional careers, instead of trading, and have a reputation for being slightly radical and in favour of a strong federal government — not least because this would bring them closer to the oil revenues of their southern neighbours.

One of the major concerns at present of the educated bourgeoisie which is by no means composed entirely of

Sharjah citizens, is that in the next few years the authority of the Federal government may recede, to the benefit of the direct authority of the seven ruling families. This is the type of issue discussed in the underground paper, Al Azmina al Arabi, which is read avidly by young radicals in the Emirates.

The fear is prompted by the fact that the Federal Prime Minister, Shaikh Rashid of Dubai, who only became committed to the Federal government in 1979, is dying. The sons who will succeed him are either uninterested in politics or uninterested in the Federation, or both.

**Lapse**

The liberals worry that the internal politics of the Federation may lapse into the state in which they were at the beginning of 1979, when the Federal National Council felt itself forced to submit a memorandum on reform to the Supreme Council of Rulers. The central issue in the crisis was the need to curb rivalries between emirates, and make the federation more governable and its institutions more efficient.

It is unlikely that the new

Federal Council, appointed in 1981, would repeat the petition of its predecessor. Its members are more pliant. They are led by a much less radical speaker and have been notably quiet in the last two years.

The authority of the federation has waxed and waned several times since 1971. The development of united institutions among its members has been a story of two steps forward and one step back. Even today the armies of the federation, though united in theory, have separate commands and pursue separate purchasing policies.

Shaikh Zayed of Abu Dhabi, the Federal President, and the other more federally-minded rulers have not insisted on forcing the pace; they have let federal authority in different areas be as strong or as weak as has seemed sensible.

This may have been the despair of anyone who has wanted to see the UAE government constituted along modern, rational bureaucratic lines, but in a society where personalities are still more important than institutions, as they are in all Arabian states, it has also been a great strength.

The entropic state of Dubai,

in particular, would have been strangled by the imposition of the expensive, time-consuming bureaucracy that Abu Dhabi has.

Beneath the level of federal institutions the states of the UAE are being brought together all the time by broad social changes. In the north the towns of Dubai, Sharjah and Ajman have spread into each other and to some extent live off each other, thus reducing their citizens' feeling of separatism.

A growing number of young, Western-educated technocrats, who work in quite senior positions in the federal administration, are beginning to consider themselves to be citizens of the UAE rather than the people of particular sheikhdoms.

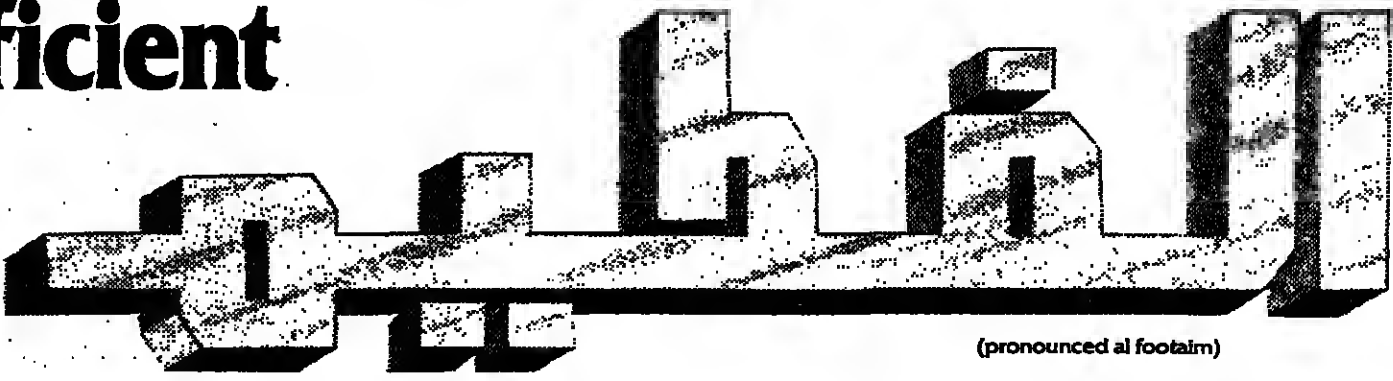
Throughout the Gulf and Saudi Arabia the existence — and vigour — of the Gulf Co-operation Council is making people realise that they have an Arabian, as well as a tribal, community or national identity.

Any attempt to accelerate this natural pace of change by artificial political means would be dangerous. For the time being, the stronger the government at the centre, the more likely the federation would be to collapse.

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## UNITED ARAB EMIRATES II

# Falling revenues force cutbacks

## Economy

KATHY EVANS

THE LAST 18 months in the Emirates has not only been a time of belt-tightening, it has given an opportunity for the government to tell citizens and residents that a wind of change is blowing through the country's economic structure. After the boom times of 1976 to 1980, the country's economy is now gaining stability. No matter how much its business community would like otherwise, the boom conditions are not going to return, even if the oil market improves. The major reason for this is that a large portion of the country's infrastructure is now in place, and there will be no repetition of the large multi-million dollar projects.

In some sectors of the economy, this transformation has been painful; there is already an increase in the number of bankruptcies recorded in Abu Dhabi. But the well-established companies will learn to diversify away from the Emirates. The path began to turn in 1980 with the first symptoms of the downturn in the oil market. Output has dropped from 1.8m barrels a day in 1979 to 1.7m b/d in 1980 and 1.5m b/d in 1981. Last year's production edged down once again to 1.2m b/d, which is about where it remains today. The output cuts have been made entirely by Abu Dhabi; Dubai's production has been stable.

However, both states have been affected by the drop in prices agreed last March at the London meeting of Opec, and revenues have subsequently declined. From a high in 1980 of \$17.3bn, this year's receipts from oil are expected to be between \$9bn and \$10bn. Simultaneously, the cost of oil production is going up, particularly in Abu Dhabi, where in the new Upper Zakum field it is as high as \$7.22 a barrel, compared with a norm of around \$2.50 or less a barrel elsewhere in the country.

## Shortages of associated gas

The slump in oil production has also had an impact on Abu Dhabi's Gasco plant, which is designed for a production of 1m b/d from the onshore fields. The plant is presently running at half capacity. The ADGC plant on Das Island has likewise experienced shortages of associated gas, but still managed to produce some \$56m in exports last year.

On top of these oil and gas exports, Abu Dhabi earns some \$1.5bn in income from foreign investments, most of which are administered by its own investment authority. The foreign assets of the state are believed to be a bit over \$20bn, but no official confirmation of this is provided by the government—not even to the IMF. Abu Dhabi likes to keep its financial affairs very close to its chest. "A lot of people are anxious and hostile to Arab money and its surpluses," said one senior finance official.

The downturn in income has caused the federation to record its second budget deficit this year. Even though the federal budget negotiations between Abu Dhabi and Dubai—the two emirates that make contributions. The current 1983 budget was not officially approved until early September, and while it led to enormous financial difficulties for local companies. Payments to contractors are now 12 months in arrears in some cases. This, in turn, put considerable strain on local banks, which are financing contractors until payments are received.

This year it was the defence element in the budget which caused the difficulties in the negotiations. Defence is now absorbing about 50 per cent of the federation's budget, for both emirates have begun major weapons purchases.

Abu Dhabi is reported to have ordered some 18 Mirage 2000 aircraft from France, and an undisclosed number of tanks. Dubai, in turn, placed orders with the British for a dozen Hawk aircraft. Officially, of course, both orders were made in the name of the regional defence forces.

Moreover, this year Dubai is also reported to have objected to the continuing flow of aid to Iraq, which though smaller than in previous years, was considered to work against its interests as an entrepot centre for Iran.

Added to that was the almost traditional reluctance of Dubai to contribute to the swollen bureaucracy of the federation. Dubai considers the federation's structure to be cumbersome, inefficient and largely benefiting Abu Dhabi landlords who notch up fortunes renting buildings to civil servants and Ministers based in the capital.

By tradition, Dubai's contribution is made only after its local

## CONSOLIDATED REVENUES AND EXPENDITURE OF FEDERAL AND STATE GOVERNMENTS

	1978		1979		1980		1981		(Budget) 1982		1983	
	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%
1 REVENUES	6,972.9	100.0	8,686.2	100.0	17,396.1	100.0	23,134.7	100.0	20,275.6	100.0	16,049.8	100.0
Emirates contributions	6,812.4	97.7	8,493.5	97.0	17,166.8	98.6	22,614.3	97.5	18,875.0	98.0	15,633.3	97.5
Other revenues	160.5	2.3	192.4	2.6	229.4	1.4	520.4	2.5	400.6	2.0	396.5	2.5
2 EXPENDITURES	7,007.6	100.0	8,459.8	100.0	15,067.1	100.0	20,633.6	100.0	22,559.5	100.0	19,254.8	100.0
Current, of which:	5,853.4	93.5	7,362.4	88.7	12,230.1	81.1	17,652.6	85.7	18,019.6	84.3	17,119.3	88.9
Ministry of State	24.9	0.5	71.1	0.6	73.6	0.5	106.0	0.5	177.6	0.8	98.7	0.5
Finance and Industry	34.0	0.5	30.6	0.4	38.6	0.3	49.4	0.2	62.3	0.3	56.3	0.3
Economy and Commerce	8.7	0.1	8.1	0.1	9.4	0.1	9.6	0.1	14.9	0.1	10.8	0.1
Interior, Justice & Defence	3,270.7	46.7	4,511.7	55.4	7,762.0	51.5	9,533.0	45.3	10,055.1	44.6	8,891.8	46.2
Housing and Public Works	27.5	0.4	38.5	0.5	43.1	0.3	59.5	0.3	63.4	0.3	55.5	0.3
Communications	45.6	0.6	80.1	0.7	63.0	0.4	68.4	0.3	98.0	0.4	80.3	0.4
Health	587.4	8.0	667.0	7.7	842.7	5.0	1,056.7	5.1	1,243.4	5.9	1,102.0	5.7
Agriculture and Fisheries	46.5	0.7	55.4	0.7	63.1	0.4	79.3	0.4	107.1	0.5	86.6	0.4
Education and Youth	78.3	1.0	86.0	0.9	98.5	0.6	1,152.7	5.0	1,495.4	6.5	1,325.6	6.9
Petroleum and Water	15.2	0.2	16.9	0.2	15.5	0.1	27.3	0.1	23.3	0.1	20.3	0.1
Electricity and Water	113.4	1.6	156.4	1.7	171.1	1.1	255.8	1.2	402.2	1.8	371.9	1.9
Other Ministries	550.8	7.9	689.2	6.9	672.0	4.0	913.1	4.4	1,194.1	5.9	955.0	5.0
Unclassified	395.4	5.6	273.4	2.7	1,375.9	9.1	4,578.4	22.2	3,982.5	17.6	4,066.5	21.1
Development, of which:	481.7	6.9	598.4	5.8	878.7	5.1	1,345.4	6.5	1,950.3	8.7	1,450.7	7.5
Ministry of State	35.3	0.5	79.0	0.4	39.6	0.6	177.0	0.9	263.7	1.2	206.7	1.1
Interior and Justice	40.0	0.6	51.5	0.7	117.8	0.8	297.3	1.4	500.0	2.2	535.4	2.8
Electricity and Water	62.5	0.9	82.3	0.8	129.9	0.9	188.4	0.9	185.0	0.8	194.0	1.0
Housing	166.0	2.4	92.4	0.7	144.1	1.0	203.4	1.0	306.0	1.3	149.0	0.8
Health	26.3	0.4	79.6	0.8	81.6	0.5	108.0	0.5	142.5	0.6	43.3	0.2
Agriculture	27.9	0.4	45.9	0.6	46.1	0.3	85.5	0.4	195.0	0.9	110.5	0.6
Education and Youth	85.9	1.2	143.2	1.5	235.7	1.7	257.9	1.2	214.1	1.0	159.4	0.8
Other Ministries	34.5	0.4	18.5	0.3	33.9	0.2	35.9	0.2	149.0	0.7	52.4	0.2
Equity participation	672.5	9.6	499.0	5.5	17,968.3	13.1	1,695.6	7.5	1,589.8	7.0	684.8	3.6
IMF Account	—	—	—	—	—	—	—	—	—	—	—	—
Surplus + or deficit	-33.7	—	+226.4	—	—	—	+2,605.1	—	-2,283.9	—	-3,205.0	—

\* Provisional figures. † Includes Council of Ministers and the National Federal Council. ‡ Includes Ministries of Labour and Social Affairs, Information, Planning, Foreign Affairs and State Audit Institution. § Includes other allowances not assigned to a particular ministry, from 1980, it also includes subsidies of petroleum products to Northern Emirates. ¶ Includes Ministries mentioned in notes \*, †, above, and Ministries of Finance and Industry as well as Petroleum and Mineral Resources. †† Includes the amount of Dh 4.7bn which has been regarded as part of Abu Dhabi's contribution in the Federal Budget (not included), used with the knowledge of Abu Dhabi Government but not yet adjusted in the Federal Government accounts. This amount was used up in various current and development expenditure items.

Source: IMF.

Government has removed altogether the subsidy on Ramadan meat which accounted for Dh 450m annually on the budget.

Further, the Government appears fairly determined to make some inroads into the federal payroll, currently numbering 62,000. Reports indicate that the cuts under consideration may be as large as 20 per cent. There are also hopes that the Government's rent bill, paid to accommodate civil servants, will come down, and in fact, in Abu Dhabi, most of the downward pressure on rents is coming from the Government. Ministries are simply refusing to pay old-style rents.

Some effort is also going to be made to trim the country's foreign aid bill, particularly through the established aid institution, the Abu Dhabi Fund for Arab Economic Development. Between 1972 and 1977, the aid bill accounted for 9 per cent of oil receipts, but after 1980 it began to tail off.

The federal Government assumed responsibility for foreign grants, it has declined further to about 5 per cent in 1982, or 2 per cent of GDP. These figures, however, do not take account of aid personally authorised by the President. Furthermore, the Emirate is still committed to assist the confrontation states under the terms of the Baghdad summit agreement, and that alone accounts for Dh 1bn. Aid to Iraq, which has totalled \$500m in 1982, has declined.

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Many of the budgetary measures are progressive in nature, and federal officials say that the savings may not show up this year at all, but will materialise in later years.

The delays in payment to contractors are likely to continue, and few new projects are expected even if the oil market picks up. Local businessmen say that a lot of hidden inefficiencies were being excused in the name of "austerity", but in the next year or so they will identify those companies which have a solid financial structure and those which do not. Meanwhile, many local companies are cutting down on staff, and looking to nearby

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مكتبة



## UNITED ARAB EMIRATES III

Family concerns  
under pressure  
to merge

## Banking

STEPHANIE GRAY

IF THE UAE authorities had their way, the days of the traditional family bank in the emirates would be numbered. The 11 banks operating through 433 branches in a country of little more than 1m people must make the UAE one of the most over-banked countries in the world. Some streets are simply filled with bank buildings.

Twenty-two of the banks are the family concerns that have given the local industry most of its colour and many nervous moments. In U.S. terms, most of the banks would be viable and even by UAE standards, all but nine of them are not particularly sound.

The latest casualty is Union Bank of the Middle East (UBME) that was taken over by the government a fortnight ago after running into severe liquidity problems.

The prestige of seven sheikdoms and their rulers, not to mention other powerful families, has much to do with the way the system has evolved in such a disordered fashion. Just how the Central Bank will persuade any of the banks to merge—nationalisation would be unthinkable—remains to be seen. Disputes within families can lead to brothers setting up banks in direct competition with each other, making a difficult task even more so.

Various unorthodox methods have been suggested but, for the moment, the Central Bank contents itself with the odd gentle nudge while it moves to strengthen the base of a system that has seen some hard times with an extensive range of proposals.

Most locally-registered banks have been overburdened by loans to construction companies, many of which have not been paid by the government and face bankruptcy. Oil revenues are down by almost 40 per cent as a result of the world glut and Opec's price cuts and production quotas. Foreign workers who have been paid in sheikdoms are taking their money home with them.

The slowdown in government spending has curbed the growth of bank credit to the private sector—9 per cent last year compared with 17 per cent in 1981. In June it stood at just over Db 6bn. Conversely, credit to the government grew by over 50 per cent, compared with 5 per cent growth in 1981.

## Less

## confident

Hardest hit by the flat private sector demand are the Dubai banks, whose letters of credit business was down by about 30 per cent last year on 1981 figures.

The downturn in economic activity seems to have made the commercial banks less confident and more willing to comply with the new regulations of the Central Bank than they might have been otherwise.

The bank, set up in 1980 to take over from the ill-fated Currency Board, has gained respect and some authority where its predecessor had not much of either.

The Board started off badly with no support from the rulers of the emirates who saw it as a threat to their fiscal power. A series of scandals finally put it out of business after seven years in operation.

The Central Bank by contrast, did have federal support and moved quickly to establish order; rather too quickly in the eyes of the bankers, imposing over-optimistic deadlines for compliance with legislation that required some major re-adjustment.

The Central Bank's power has been reinforced by the reserve requirements imposed on the commercial banks under which they place in dollars 7 per cent of their dirham deposits and 5 per cent of their foreign currency deposits with the bank interest-free.

One of the first measures the bank took was to enforce rigorously the Currency Board's minimum paid-up capital requirement of Dh60m (\$11.4m). It further tightened the system by insisting that banks' total liabilities in proportion to their capital and reserves should not exceed a ratio of 15 to 1. It also required that banks' loans should not exceed 100 per cent of their deposits.

Short-term  
borrowing

Before this legislation was introduced, it had been the practice to lend much more than the total and borrow the balance short-term on the money market.

Most recently, the Central Bank ordered that the commercial banks should not give loans or guarantees to any single director worth more than 5 per cent of their capital or to the board of directors as a whole, loans of Mr. Galadari's worth more than 25 per cent of their capital.

The directive caused much agitation. It said the banks should deal with directors "on a plain commercial basis" and added that they should "adopt a tactical banking policy when asked by directors for loans... so that a director's position in the bank does not affect the decision to grant facilities."

The order was one of the hardest to swallow, especially as many of the directors are some of the most powerful men in the land. How, for instance, would a humble general manager refuse a big loan to a sheikh? For that matter, how does he call in a loan?

Most of the banks had lent extensively to their chairmen and directors. It was unclear for a long time how the law

## The UAE in Statistics

Area: 77,000 sq kms  
Population (1980 estimate): 1.04m  
GDP per capita (1980 estimate): U.S.\$28,457

	1979	1980	1981	1982
Crude oil production	668	626	549	469
Abu Dhabi	534	492	414	329
Dubai	129	128	121	127
Sharjah	5	4	4	3

	1979	1980	1981	1982
National accounts (at current prices)				
Private final consumption	15.3	19.0	24.1	24.9
Government final consumption	8.6	12.0	17.3	18.4
Gross fixed investment	23.4	30.1	23.3	31.9
Change in stocks	-0.8	1.0	2.7	1.6
Domestic expenditure	52.5	62.1	72.4	76.8
Exports, goods, and nonfactor services	56.9	85.6	84.9	69.8
Imports, goods, and nonfactor services	-29.4	-37.9	-40.8	-37.7
Gross domestic product (market prices)	80.0	108.8	117.5	108.9

	1979	1980	1981	1982
Real gross domestic product				
Crude oil	-	-6	-12	-16
Other	8	14	9	3
Total GDP	4	4	-2	-6

	1979	1980	1981	1982
Public sector finances*				
Revenues, of which:	28.7	46.7	47.8	37.5
Oil	(26.0)	(44.5)	(45.9)	(34.9)
Expenditures, of which:	26.1	38.3	42.5	40.6
Development	(9.3)	(7.5)	(7.7)	(8.9)

	1979	1980	1981	1982
Balance of payments				
Exports, fob, of which:	15.0	22.2	21.8	18.2
Crude oil	(13.1)	(19.6)	(18.3)	(14.5)
Imports, fob	-6.1	-7.6	-8.8	-8.1
Services and private transfers (net)	2.4	2.6	2.1	2.4
Official grants	-1.0	-1.7	-1.1	-0.7
Current account balance	5.5	10.3	9.0	7.9
Official loans (net)	-0.1	-0.6	-1.7	-1.0
Errors and omissions (including private capital)	-1.5	-2.1	-1.6	-2.2
Government foreign investment	-2.3	-4.9	-2.4	-2.8
Net foreign assets of banking system	-0.3	-1.7	-2.3	-1.0
Central Bank	(-0.6)	(-0.5)	(-1.3)	(-0.2)
Commercial banks	(0.3)	(-1.2)	(-1.0)	(-0.8)

	1979	1980	1981	1982
Exchange rate				
Period average	3.82	3.71	3.67	3.67
	89.	2.	-	whc

\* Estimates cover the Federal Government and the Governments of Abu Dhabi and Dubai only. Oil revenues in the budgetary data differ from oil export proceeds recorded in the balance of payments mainly because Abu Dhabi budget does not include retained earnings by Abu Dhabi National Oil Company and Dubai budget includes only the revenues transferred by the Ruler to finance expenditures.

† Includes estimated investment income.

world be enforced and it was certainly unrealistic to expect results within three months, as originally decreed.

There have been many deadlines since the latest being the end of this year. By now, all but Union Bank have rescheduled their debts on regular banking terms over periods of up to eight years.

Mr. Abdul Wahab Galadari, the bank's chairman, and the board of directors were replaced by a government team earlier this month. Mr. Galadari was forced to hand over a major part of his local assets for collateral on loans he has taken from the bank. The assets include the Dubai Hyatt Regency Hotel and the adjoining Galleria office and shopping complex as well as Mr. Galadari's 46.6 per cent shareholding in the bank.

Loans to the former chairman amounted to between \$20m and \$27m—25 to 30 per cent of UBME's total lending.

The Central Bank has said that it would give open-ended support to the bank if this proved necessary. Its intervention has quelled fears that the authorities were about to "pull the rug out."

In view of the Central Bank's steps to protect the local sector from the substantial foreign competition, it was something of an irony that the restriction on directors' loans diverted a lot of business in the foreign

banks' way.

The squeeze on foreign banks started many years ago with a moratorium on newcomers. Exceptions were made for representative offices, which could be set up provided a UAE bank could guarantee the country concerned. A recent arrival has been Banco Siciliano though it is not known whether a local bank has opened an Italian office in exchange.

The nose tightened last year when all foreign operators were ordered to shut all but eight of their branches. For most of the nine foreign banks affected, the reduction was only of the order of three or four branches. But the British Bank of the Middle East, which had almost monopolised banking needs, certainly in Dubai and Sharjah, in the decade or two after 1945, when it moved in, had a total of 23 offices to dispose of.

Loyal  
customers

All but four of the branches have now been shut and the BBME, 100 per cent owned by the Hongkong and Shanghai Bank, expects to have complied fully by the end of next month. The effect of the closures has been negligible, it says. Its customers have proved loyal and have simply moved their accounts to the remaining offices and 1982's undisclosed but apparently "healthy" profits are expected to be repeated, if not increased.

The other big foreign bank to be affected was Bank of Credit and Commerce International, which has 28 branches. BCCI split into two companies, one local and one foreign, to circumvent the regulations. Its action was attacked by some bankers as "immoral."

The curbs on the operations of the foreign banks have made the late arrivals reconsider their positions. If legislation requiring all companies to be 51 per cent locally owned is extended to banks, many would clearly want to move out. There are conflicting reports on whether the company legislation will apply to the banks and, until now, none of the foreign operations has packed its bags.

Partly as an effect of the branch quota, the foreign banks have tended to concentrate their work on serving international clients in their dealings with the UAE, leaving about 60 per cent of the less-sophisticated business of catering for the local markets to their nationally-owned counterparts.

Government  
directive

For all banks, the most important outstanding problem is that of interest rates, prohibited by Islam as usury. A directive from the Government allows rates of up to 12 per cent though they are referred to rather as "cost of funds plus expenses" or "fudged in some other way."

The judges in the Shariah courts, however, have not been greatly moved by the Government's instructions and often go their own way on all legislation.

In general, the UAE banks face much leaner times than in previous years when growth rates were substantial. If they attain the same profits this year as in 1982, it will be a real achievement.

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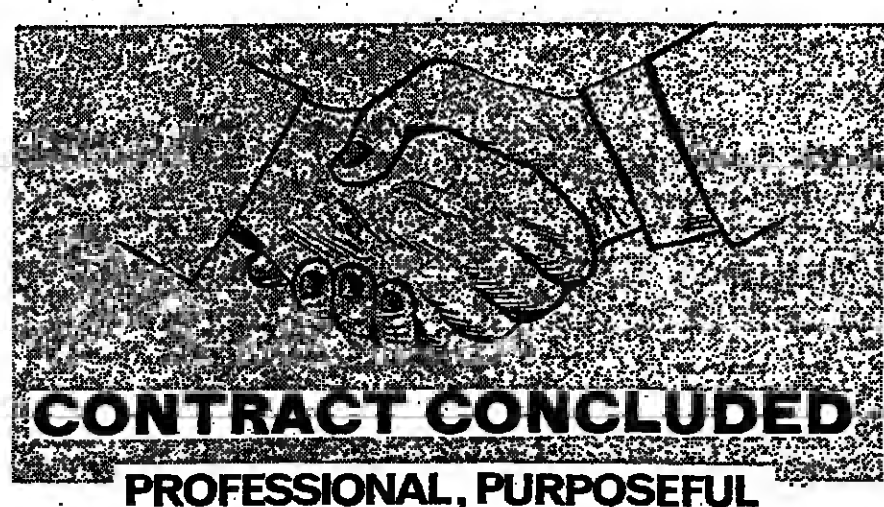
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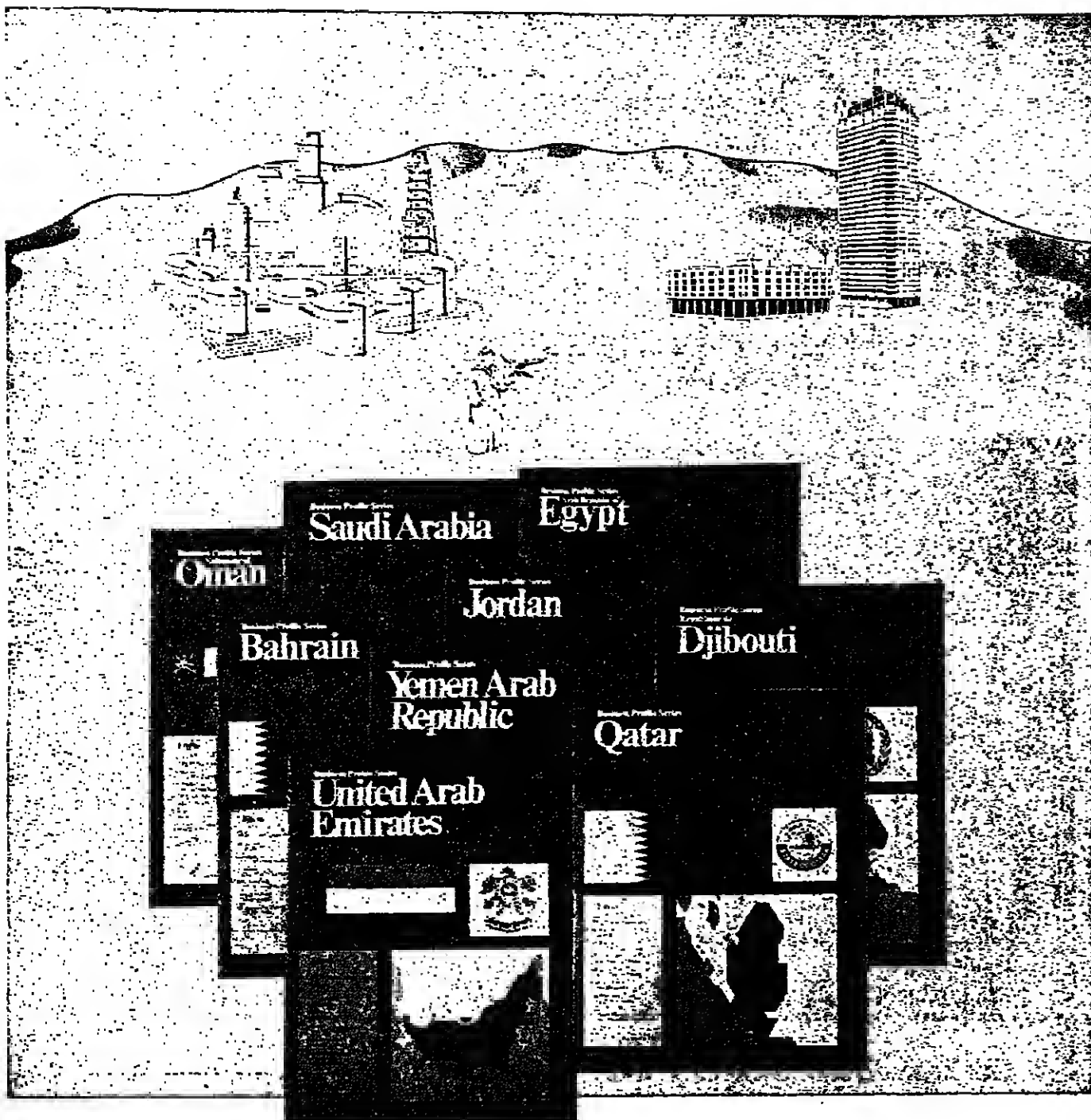
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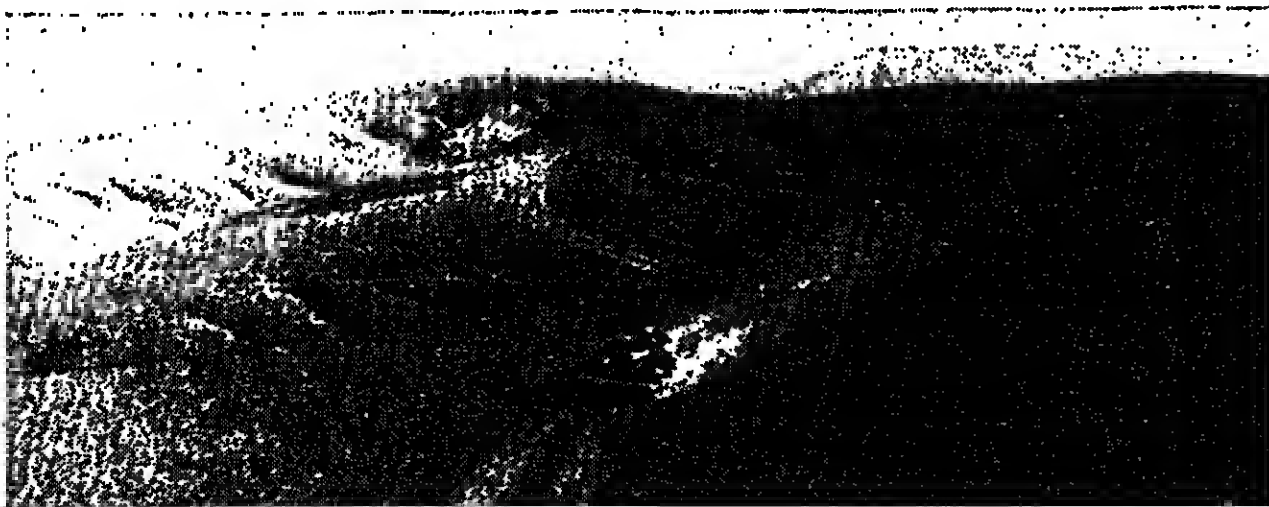
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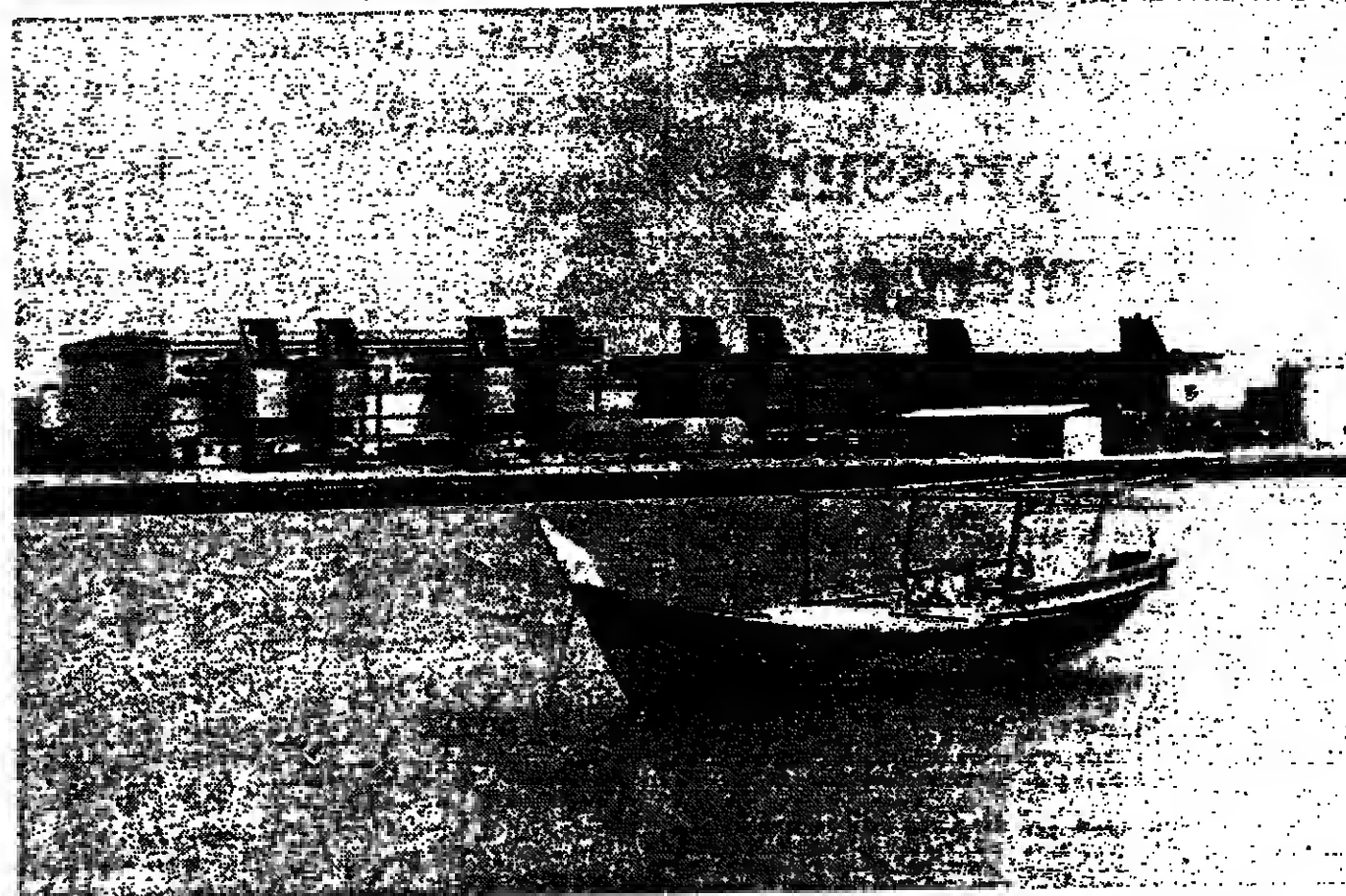
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## UNITED ARAB EMIRATES IV



The power station at Ras al Khaimah. Cuts in spending plans resulted in some infrastructure projects, including the port, being completed on a reduced scale, with finance provided by the Ruler from his own funds

## Determined to become an oil producer

### Ras al Khaimah

MICHAEL FIELD

IN MARCH this year Gulf Oil made Ras al Khaimah's first ever genuinely plausible oil discovery. The first well it drilled in the state's offshore concession struck condensate mixed with some crude, which flowed at a rate of 5,800 barrels a day.

This is a far better prospect than any of the other famous Ras al Khaimah discoveries of the past 12 years. One of these, a gas find made by Union Oil in 1971, caused the emirate's ruler, Shaikh Saqr, to postpone joining the newly-formed United Arab Emirates in the hope of improving his bargaining position in the Supreme Council.

The next well publicised strike was made offshore in 1976 by a German concessionaire, which prematurely declared its find to be commercial and so helped stimulate the ill-fated local boom of that year.

In between these two discoveries and in the years since 1976 several other minor discoveries have stimulated interest in the state's prospects from time to time, though it was never suggested that any of the strikes was commercial.

The new find, named Salih, ("Good"), has been made 28 miles offshore in 300 ft of water. The depth of the oil-bearing zone is 15,800 ft. The find has been big enough to cause the state and its partners—Gulf Oil (the operator), the Overseas Petroleum and Investment Corporation of Taiwan, Wintershall and a private company named International Petroleum—to embark on development work. The state had the American oil construction company, McDermott, which has yards in Dubai and Ras al Khaimah, build three jackets for production systems. This is on the assumption that the discovery well, a second well which is due to be completed before the end of the year, and a third well, which will be drilled immediately after the second, will be producers. The only way it seems possible to guarantee this is to drill the wells close together.

### Fastest development

In effect Ras al Khaimah decided when it made the strike that it would become an oil producer come what may. It accepts, presumably, that its field may not last long.

According to present plans Salih will come on stream early next year—making the development operation the fastest ever undertaken in the Middle East. Capital for the work is coming equally from the government and the foreign companies. With both its offshore and onshore concessions (the latter held by Amoco) Ras al Khaimah has carried interest arrangements, under which the government takes a 50 per cent shareholding and contributes equity only when a discovery has been made.

The government is being admirably cautious in raising its share of the finance. It does not have any large sum of capital of its own, so initially it is having to borrow all of the money it needs. It has been doing this on a strictly commercial basis, using UAE banks, and it seems to be borrowing a little at a time, in the hope that from January or February next year it will be able to finance the development from its first revenues.

There has been no suggestion of political loans, from other Gulf powers, as have occasionally been associated with Ras al Khaimah in the past.

Both government and private investor are being careful in how they react to the Salih find. As the second well nears completion there is none of the noisy confidence that there was a few months ago, and not a scrap of the ill-advised euphoria of the mid-1970s. "The cliché to use, as a diplomat put it recently, 'is very cautious optimism'."

Everything about the emirate's response to Salih is influenced by its experience of 1974-77.

### Liberal laws

In the aftermath of the oil price explosion of the early 1970s almost any development scheme in the Gulf seemed possible. Ras al Khaimah had unusually liberal laws on the ownership of land and companies from which foreigners are mainly excluded elsewhere in the Gulf—and so attracted a large amount of investment from outside. (These laws have now been revised to conform to federal legislation, though foreigners who already own land in the emirate have been allowed to keep it.)

At the same time the Ruler, Shaikh Saqr, seeking to develop the infrastructure of the emirate, borrowed a considerable sum of money from the UAE Currency Board, then under the direction of an Englishman named Ron Scott. This he spent on such projects as a port (Mina Saqr, near the northern border of his emirate), an airport, a hospital, roads, a power station, a desalination plant, a water distribution system, and reservoirs designed to pool flood water above porous rock and so replenish aquifers.

By the middle of 1976 there was some \$500m worth of infrastructure construction work underway in the emirate, 700 Europeans lived there, compared with 120 today.

The boom that resulted was given a further push by the German concessionaire's premature announcement in that year of a commercial oil discovery. The bubble burst in 1977, when it was realised that the oil strike was not commercial and the Currency Board in a completely unrelated move, stopped payment of its loans. These had been agreed without the knowledge of Shaikh Zayed, the Federal President, which, given Ras al Khaimah's somewhat independent stance in Federal affairs, was reckless to say the least.

Shaikh Saqr had drastically to alter his spending plans. Some of his projects were completed on a reduced scale; in the port, for example, not all auxiliary roads were built. In these cases finance was provided by the Ruler from his own funds—mainly customs and municipality dues and royalties from his quarries—and from loans, thought to have come from Kuwait.

Other projects, including the hospital, were finished with grants from Abu Dhabi, and a few more, including some roads and the electricity distribution system, were taken over by the Federal government.

A few government and private projects—one of them being an Intercontinental Hotel and another a big hotel not associated with a chain—were simply left unfinished, which is how they remain to this day.

Eventually most of the money that the Ras al Khaimah government owed to lenders and contractors was repaid. Much of the money came from Shaikh Zayed, whose administration is

said to have negotiated tough terms for a settlement, involving creditors agreeing to settle for some two thirds of the money due to them.

This has not helped Ras al Khaimah's credit rating since, and may account for the cautious style of the Shaikh's borrowing recently.

During the last three or four years Ras al Khaimah has slowly been recovering from the debacle of 1977. The federal government has spent a lot of money in the state. Its construction has included 3,000 low cost houses, 30 or 40 schools, a big military base and a patrol boat base in the town.

A number of Arab and foreign companies have invested in the state. The Saudi Chemical Company, which is owned by Prince Khalid bin Abdulaziz bin Abdul-Rahman, Suliman Olayan and Nitro Nobel and manufacture explosives for blasting, has established a Ras al Khaimah subsidiary called the Gulf Explosives Company. McDermott has built a pressure vessel and pipe fabrication yard there.

The Arab Livestock Company, a pan-Arab concern established in Damascus in the mid-1970s, has invested in a successful beef and dairy farm near Digdagga, on the fertile plain at the foot of the Omani mountains. As part of its operations, which are now being expanded, the farm produces vast quantities of hay.

By far the biggest productive enterprises in the state make use of Ras al Khaimah's quarries. Two of them are cement plants—Union Cement, built in the early 1970s and owned mainly by the Ras al Khaimah government, and Gulf Cement. The latter is owned by Kuwaiti and local interests and has a 100-ton-capacity export plant (the same size as Union's) which was brought on stream in 1982.

Three other concerns are mining companies: Stevia Rock, a Dutch/local joint-venture, a company owned by Six Construct of Belgium, and the Ras al Khaimah Rock Company,

owned by the ruling family. The last of these, which is a vast concern producing 5m tons of rock a year—for building sea walls or crushing for aggregate or cement—supplied much of the material needed for the building of Jubail port in Saudi Arabia.

The newest industrial projects in the state, started before oil was discovered, are Gulf Pharmaceutical Industries, a pan-Arab project which is now finished and undergoing tests, and a 350,000 tpa white cement plant, being built by George Wimpey, Blue Circle, and Hiltch.

If the state's petroleum development is successful a methanol plant may be built, to make use of the methane gas, which will be produced with the oil and condensate. Last year the Emirate's Government signed a loose agreement on this project with Wheelabrator Frye Signal. According to this, the American company will invest in the plant with Ras al Khaimah, and market its output—if the state is proved to have enough gas to make it worthwhile and if in 1984 or 1985 both parties are still interested in the scheme.

### Political freedom

It is speculated that if it decides not to build this plant, Ras al Khaimah may use the gas to fuel its power station, which remains under its own control, instead of drawing gas from Sharjah's Sajsa condensate field through the Emirate's General Petroleum Corporation gas grid. The advantage of such a scheme would be that it would maintain a greater degree of political freedom for Shaikh Saqr—a matter dear to his heart.

While contemplating his future as an oil producer, the Shaikh earlier this month decreed a lowering of electricity prices for his people and industrial companies. His act ran totally against the trend towards reducing subsidies and welfare payments which is seen elsewhere in Arabia.



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مكتبة من الكتب



# Sajaa gas lifting debts burden

Sharjah  
KATHY EVANS

IN THE eyes of many UAE emirates, the case of Sharjah and its ruler Sheikh Sultan bin Mohammed al Qasbi, play a very significant political role in the federation.

Sheikh Sultan is the most educated ruler in the country, with a degree in agriculture from Cairo University. He has spent the past summer getting to study for his doctorate in Arab history from Exeter University.

Education is important to citizens of the northern emirates, where the rulers are unable to dispense largesse among their peoples. Not surprisingly, they have gained a reputation as being the greatest supporters of a federal government and of increasing its efficiency by the use of the best talents available. Sharjah has become the centre of this movement, often misconceived as radical and anti-wealth by outsiders.

Sharjah also plays an important cultural role in the federation. The emirate is the home of the country's most popular and outspoken newspaper, Al Khaleed (The Gulf), which is known for its supportive stance on Arab and Palestinian affairs. On Gulf issues the paper has to take account of the political environment. A sister magazine, Al Azma al Arabi, which was also Sharjah-based, was banned when its editorials hit too close to home.

## Poetry evenings

In artistic matters, too, Sharjah is host to numerous poetry evenings, debates, and has one of the most active theatre groups in the country.

The emirate has a reputation for being one of the most liberally-minded in social terms. This year Sharjah is welcoming over 10,000 tourists from West Germany and Scandinavia travelling on package tours. Such business is unknown in other emirates.

However, liberalism is a two-edged sword in the Gulf and so to ward off any criticism the Ruler recently decided to close the bars in all second-class hotels. The result was an avalanche of cables of congratulation from the country's emirates and municipalities association. The "alcohol" trade, though, remained intact.

Economically Sharjah has a mixed reputation. On the one hand there is the forthcoming bonus of the Sajaa gas and condensate/oil field, which will provide gas to power stations in Ras al Khaimah and Fujairah, as well as Sharjah. The emirate's Liquefied Petroleum Gas (LPG) project, also based on Sajaa, is soon to be signed, and in the coming few months oil/condensate production is to double.

On the other hand, the emirate is burdened with debts, some of which date back many years, to the mid-1970s, when Sharjah was trying to promote itself as the most open and liberal business centre in the Gulf. This ambition is dead, though the office and apartment blocks built during the boom, which for long remained empty, are now reasonably full. The emirate attracts companies not just as a dormitory town for Dubai, but as a low-cost business base in the northern states.

On a number of loans dating from the mid-1970s, particularly those guaranteed by Abu Dhabi, Sharjah is not paying even the interest. And because of these payment difficulties the emirate has been regarded warily by contractors. By 1985, however, local bankers believe that most of the debts will have been paid off by the influx of oil and gas receipts.

The Sajaa field is the bright star in Sharjah's economy. Production from the field is totally owned by Amoco, a Saudi company in an old-style concession agreement, under which the U.S. company pays royalties of 14 1/2 per cent a year and also 7 1/2 per cent on net profits.

Production of condensate is currently varying between 28,000 barrels a day and 35,000 b/d, but next year, the output is due to go up to 55,000 b/d. The size of the field, however, was somewhat overestimated in the early days of

testing, and now the figures have been downgraded from the optimistic level of 10 trillion (million million) cubic ft to around 7 trillion cu ft. At the time, this was the subject of study by Amoco, and so far no final figures have been passed over to the government. However, at projected rates of production, the field will last around 20 years, it is thought.

"The life of the field depends of course on output, and around here, the tendency is to over-produce for monetary purposes," commented one local oil executive.

Sajaa is predominantly a gas field, and output is expected to be around 400 to 500 m cu ft daily. Of this, some 300 m cu ft a day is under contract to the Emirates General Petroleum Corporation for supply to power stations in the northern emirates. The remainder is currently engaged in the \$190m project of laying 224 km of pipelines to Ras al Khaimah and Fujairah, under a contract awarded to the Düsseldorf-based Dofsa company.

EGPC will be paying Amoco \$3.50 per million BTUs for the supply of dry gas, under a

There are other identifiable customers in sight for Sharjah's gas. Abu Dhabi is currently experiencing gas shortages because of lowered crude production, and appears reluctant to embark on the development of known unassociated gas. Oil executives in Sharjah say that some talks have already taken place between the two emirates concerning the possible supply of Sajaa gas to the Gasco plant in Ruwais, but this is not confirmed officially in Abu Dhabi.

Dubai, too, is experiencing gas shortages, but because of strained relations between the emirate and its neighbour, future links look unlikely.

At the moment EGPC is in the throes of linking Sajaa gas to Sharjah's own power stations—which at present run on subsidised fuel oil supplied by EGPC. It is not yet clear whether Abu Dhabi will continue to subsidise the emirate's power supplies when Sharjah begins using its own gas. The issue of underwriting the state's electricity supplies has long been a sensitive one between Sharjah and Abu Dhabi, for the Sharjah ruler has for some years urged the federation to pay the capital cost of its power stations. If such payments did come through, it would considerably ease the debt burden of the emirate.

Many local observers see a link between the sensitivity over this issue and Sharjah's reluctance to service Eurodollar loans guaranteed by Abu Dhabi. There are two such loans outstanding, one from BAI and another lead managed by the National Bank of Abu Dhabi. So far Abu Dhabi has been paying up on both.

One project shortly to be implemented is the emirate's LPG plant, which will take 450 m cu ft of wet gas from Sajaa. Such is Sharjah's financial situation, that the emirate is looking to suppliers' credits to finance this project completely.

## Financial package

There is at present a shortlist of three bidding groups—Snamprogetti with Total, Voest Alpine of Austria together with Kloeckner and Linde of West Germany, and C. Itoh and Japan Gas Amoco, the field's operator is also submitting a bid. The contract will be awarded to the bidders putting forward the most advantageous financial package.

The Government of Sharjah is expected to take a 60 per cent holding in the plant with the remaining equity to be paid by contractors and perhaps eventual buyers of the LPG. The contractors are also responsible for the marketing of the final product.

After meeting the requirements of the power station and the LPG plant there will remain a surplus of about 100 m cu ft a day of dry gas. Various ideas are now emerging about how this gas might be used. One project being talked of by GDF Chemie is a urea or ammonia plant, and there is also discussion among several U.S. companies about the potential of a methanol plant. First, however, the exact size of the field will have to be determined, for the Sajaa field is by no means a bumper-sized find.

Amoco is continuing exploration for further hydrocarbons.

Three rigs are currently at work near the Sajaa field, and another to the south. However, when Amoco recently staked out seismic crews near to the Sharjah border with Dubai, it ran into trouble.

The border between Dubai and Sharjah was the subject of a long-standing dispute until a panel of judges adjudicated its exact location. The document was subsequently signed by both rulers, and the matter was considered all but settled until the day Amoco sent in its crews near to the Marhamah field.

The Marhamah field contains both gas and oil, and could, it is believed, pump about 80,000 b/d when in full production. The field straddles the border, though the largest part is in Dubai territory. When Amoco geologists appeared on the Sharjah side last spring, they were promptly arrested by Dubai police and their equipment confiscated. There were even reports of tanks being sent into the disputed area by the Dubai forces.

Sharjah does not appear to have given up a claim to part of the field. The Ruler is now said to be working quietly through Abu Dhabi circles, and Dubai is reported to have accepted the principle of talking to Sharjah about it. Certainly relations between the Ruler of

Sharjah and Mohammad bin Rashid, who supervises Dubai's security, are now much better than they were.

Even without the Marhamah field, Sharjah's finances look brighter in the immediate future. Two years ago, the emirate's debts had reached a high of about \$18m, but the Ruler is now said to be paying them off at a rate of about \$120m a year. But with the increase of oil and gas production, the pace is going to pick up considerably.

## Contractors' debts

Sharjah's debts are now considered to be around \$750m. Of this some \$360m is owed to local banks, a further \$88m to contractors and about \$260m to \$300m to foreign banks. The debts on Eurodollar syndicates exclude the loans guaranteed by Abu Dhabi and the figure for contractors' debts does not include money owed to an Italian contractor for work done on the Layyah power station. The Italian company has recently agreed to a rescheduling of its debts over a nine-year period, before embarking on further work.

On the income side, Sharjah

has about \$15m a year from its share of the old Abu Musa field offshore, and is expected to earn some \$160m a year from present output rates on its condensate production. When output goes up to 55,000 b/d next year, this will increase to around \$350m. When the pipelines are connected to Ras al Khaimah and Fujairah, gas income is expected to rise to between \$55m to \$70m from the second half of next year.

Altogether, next year's hydrocarbon income is expected to work out at just over \$400m, rising in 1985 and thereafter to \$800m yearly.

Local bankers are hoping that the Ruler will not be tempted to go in for any substantial projects during this time of repayment. The current Sharjah budget is Dh 450m of which Dh 200m is financed by revenues from the port, customs and the airport. Although there are no major projects on the drawing board, banks would prefer to see a low level of expenditure over the next two years. "We would like to see him hold back for at least another year," said one prominent Sharjah banker.

Nevertheless, income projections would look far brighter given a guarantee of continuity on the subsidies for power supplies.



The commercial centre with Sharjah's new bank in the foreground. The office and apartment blocks built in the boom years of the 1970s are now reasonably full after remaining empty for a long time.

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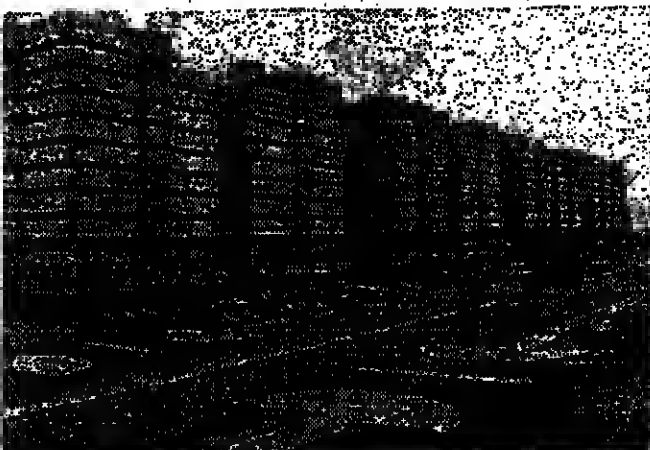
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Boorj Avenue, Sharjah's financial street. The emirate is burdened with debts but attracts companies as a low-cost business base in the northern states.



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Deputy Ruler and Crown Prince: Sheikh Maktoum bin Rashid al Maktoum.

**SHARJAH:**  
Ruler: Sheikh Sultan bin Muhammad al Qasimi.  
Deputy Ruler: Sheikh Saqr bin Muhammad al Qasimi.

**RAS AL KHAIMAH:**  
Ruler: Sheikh Saqr bin Muhammad al Qasimi.  
Deputy Ruler and Crown Prince: Sheikh Khalid bin Saqr al Qasimi.

**AJMAN:**  
Ruler: Sheikh Humaid bin Rashid al Na'im.

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Ruler: Sheikh Hamad bin Muhammad al Sharqi.  
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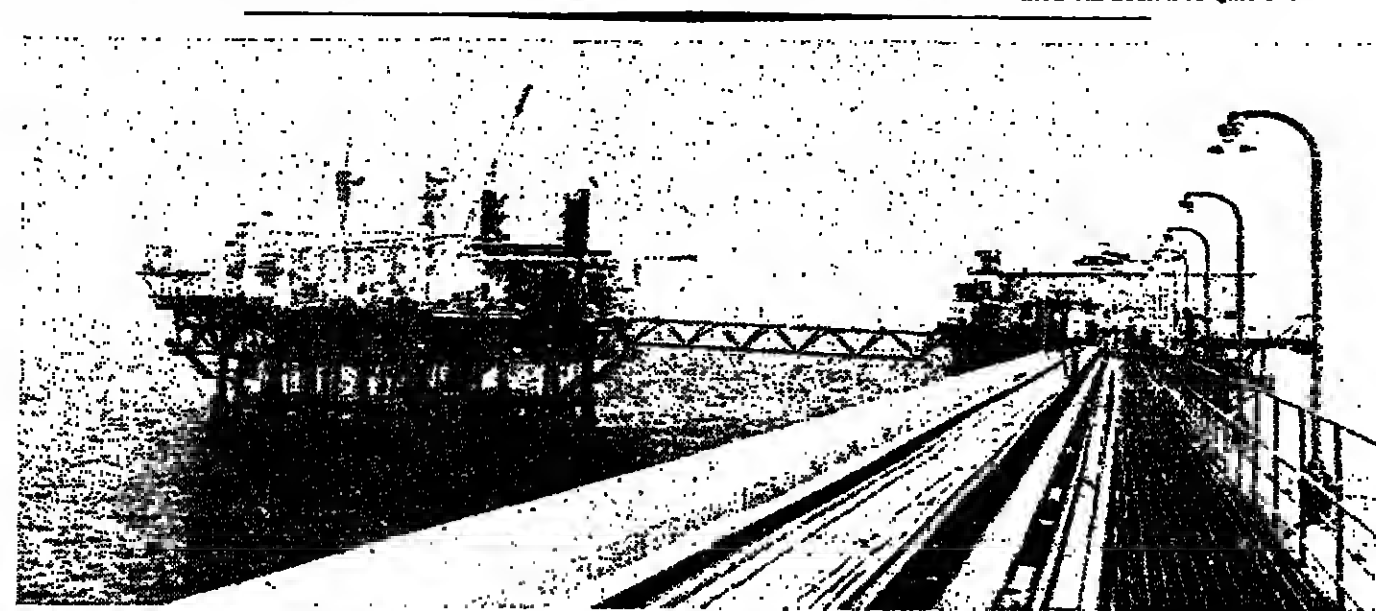
Sheikh Zayed, UAE President and Ruler of Abu Dhabi. He is anxious to give his people all possible welfare benefits and is gaining a reputation as a mediator in inter-Arab disputes.

## Federal government of the UAE

Head of State: President Sheikh Zayed bin Sultan al Nahayan, Ruler of Abu Dhabi.  
Vice-President and Prime Minister: Sheikh Rashid bin Said al Maktoum, Ruler of Dubai.  
First Deputy Prime Minister: Sheikh Maktoum bin Rashid al Maktoum.  
Second Deputy Prime Minister: Sheikh Hamdan bin Mohammed al Nahayan.  
Finance and Industry: Sheikh Hamdan bin Rashid al Maktoum.  
Interior: Sheikh Mubarak bin Mohammed al Nahayan.  
Defence: Sheikh Mohammed bin Rashid al Maktoum.  
Economy and Trade: Saif Ali Jarwan.  
Information and Culture: Sheikh Ahmed bin Hamed.  
Communications: Mohammed Said al Mulla.  
Public Works and Housing: Mohammed Khalifa al Kindi.  
Education and Youth: Fajr Fadil al Mazrouie.  
Petroleum and Mineral Resources: Dr Mana Said al Otaiba.

Electricity and Water: Humaid Nasser al Owais.  
Justice: Abdullah Humaid al Mazrouie.  
Public Health: Abdul Rahman al Madfa.  
Agriculture and Fisheries: Said Mohammed al Ragabani.  
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Foreign Affairs: Rashid Abdullah al Nusi.  
Without Portfolio: Sheikh Ahmed bin Sultan al Qassimi.



Platform at the Fateb Field, Dubai. The emirate's fields have been run at a high rate of development and output could be about to decline.

## Lower revenue forces cut

## OIL

STEPHANIE GRAY

DESPITE THE increasing possibility of Iran fulfilling its threat to shut the Strait of Hormuz, it was rather the prospect of thousands of redundancies among foreign workers, brought about by cuts in government spending, that had the UAE oil community excited earlier this month.

Construction projects have all but been completed, and building workers sent home. The Government is moving to pare an overloaded bureaucracy within its departments and companies and UAE nationals are beginning to replace senior management personnel.

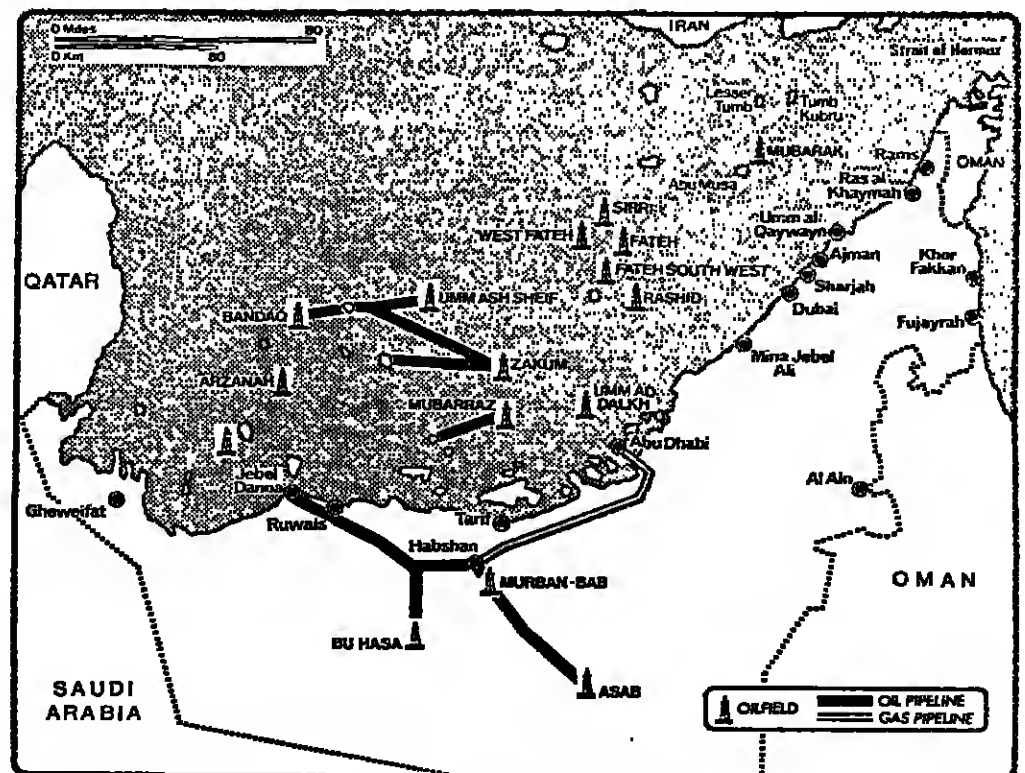
The jobs squeeze, though difficult to define, is being felt across the board. As a talking point, the problem has eclipsed speculation about the level of supposedly secret oil production in the emirates and the dubious nature of grandiose development of complicated oil fields.

It is an emotional issue, especially for hundreds of Palestinians on invalid Lebanese travel documents and Syrians out of favour with the party in Damascus. But it is dismissed by UAE officials as a predictable response to a 30 per cent reduction in oil revenue and production cuts in line with the federation's Opec quota of 1.1m b/d.

There is debate about whether the quota is being adhered to. Abu Dhabi and Dubai, which does not recognise the authority of the UAE Ministry of Oil, exchange allegations on output. Officially Abu Dhabi is allotted 800,000 b/d and Dubai about 300,000 b/d. A trifling 7,000 b/d is accounted for by a small field in Sharjah.

It is believed Abu Dhabi production could be about 900,000 b/d and Dubai's 350,000 b/d though it would be hard for anyone to admit them given that Mr Mana Said al Otaiba, the UAE Oil Minister, is chairman of the Opec monitoring committee.

Abu Dhabi's production is made up from three main sources. First, some 200,000 b/d from the offshore Umm Shaif and Lower Zakum fields, oil-established operations run by the Abu Dhabi Marine Areas Operating Company (Adma-Opec) owned by the national oil company, Adnoc, with 80 per cent BP, Compagnie Francaise des Petroles and Japan Oil Development (Jodco). A further 500,000 b/d comes from the Abu Dhabi Company for Onshore Oil Operations (Adco), again owned 80 per cent by Adnoc with BP, Shell, CFP, Exxon, Mobil and



Gulbenkian interests. Adco's production is accounted for by major fields at Bu Hasa, Asab and Bah. Its relatively small Sahil field has been closed, and a fifth producing field, the Shah structure south of Asab has yet to come on stream.

Four minor offshore fields, Mubarrak, Arzana, Bunduq and Abu al Bukhoosh, produced an extra 100,000 b/d.

To the total has to be added about 35,000 b/d from the new, 10-year Upper Zakum field, owned 88 per cent by Adnoc and 12 per cent by Jodco and operated by CFP, BP having withdrawn early on. The field started producing in June this year and has caused much soul-searching and controversy. The stratum is thought to have anything from 40bn to 60bn barrels of oil but recoverable reserves are estimated at only about 30 per cent.

## Indications of a glut

The project, devised in the heady days of the 1970s, went ahead despite clear indications of a world oil glut. It has cost about \$7bn to develop and, because of low pressure, porosity and permeability, has been described as a "miserable" reservoir and a white elephant.

Even with water injection, it is unlikely that the average Upper Zakum well will produce more than a tenth of the oil that Umm Shaif and Lower Zakum wells produce. The costs

per barrel are similar to those of extracting oil from the North Sea.

There are doubts too about the quality of the crude which is selling at \$28 a barrel to compensate for a high sulphur content and prompting possibly unfair suggestions of price undercutting.

Dr Mahmood Hamra Krouha, the Algerian general manager of Adnoc, is used to criticism about development of a field which will simply not be needed by Abu Dhabi in the market conditions foreseeable in the next half decade.

The official position remains that Upper Zakum is an investment for the future, but Dr Krouha does admit that Adnoc has made some mistakes. He says quite rightly, however, that the company, which has only been in existence since 1974, compares favourably with other new national oil companies—in Venezuela and Mexico for instance.

One possible mistake is being investigated at the moment by a task force put together by foreign operators at the Bu Hasa field. The operators complain that an elaborate water injection scheme threatens—over the long term—to block the well.

Adnoc has an uneasy relationship with the foreign companies who feel there is too much interference and too much complaint about the standards of expertise. But foreign operators are generally welcomed in the UAE and have stepped up local

representation to show long-term interest.

Foreign interest has recently centred on Dubai, partly in reaction to Atlantic Richfield's discovery in 1982 of the emirate's first commercial onshore field, the Margham field, which is scheduled to come on stream by early 1988 with production estimated to peak eventually at 75,000 b/d.

Dubai's production at present comes from a group of four fields off the emirate's coast. They are operated by Conoco under an unpublished agreement of 1976 and, as they were run at as high a rate as possible early in their development, it is felt their output must be about to decline.

The Margham find prompted Sheikh Rashid, the Ruler of Dubai, to license all unallocated acreage and nine concessions have been announced in the past 12 months. The results of seismic and other surveys have so far been good.

Despite the gloomy forecasts for a pick-up in world oil demand, exploration goes on throughout the emirates at a steady pace, if only for the purposes of the Government's inventory. The activity is centred mainly on structures near to existing fields and apart from the Margham find, no major discoveries have been made.

If the prospects do not look too bright for the near future, the UAE's estimated reserves of about 33bn barrels are sure to secure the country's long-term prosperity.



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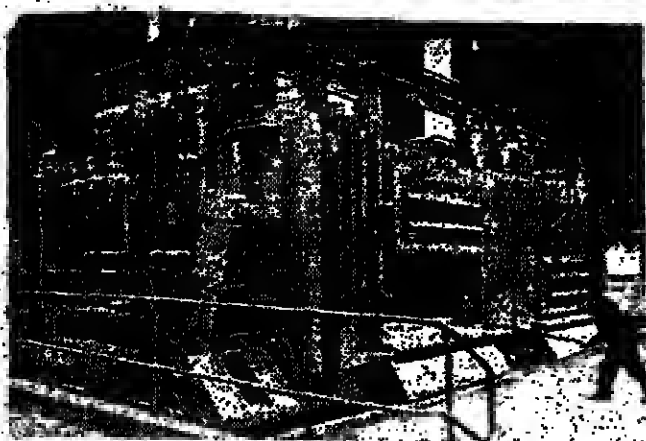
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مكتبة من الكتب



## UNITED ARAB EMIRATES VII



Cleaning one of the four 40-tonne furnaces in the caskhouse of the Dubai aluminium plant.

## The major industries

Summary of the major UAE industries, which range from refineries and their by-products such as liquefied gases to ship repairs and aluminium smelting.

Compiled by STEPHANIE GRAY

### RUWAIS REFINERY

**Ownership and construction:** Owned 100 per cent by ADNOC, regarded as part of the national company. Construction by Snamprogetti on cost-plus contract. In June, 1982, Snamprogetti signed contract for hydrocracker to be completed by 1985. Main refinery on stream June 1981 at a cost of \$600m. **Raw materials:** Takes Murban crude blend from onshore fields. Could process offshore crude. **Payment for raw materials:** No payment is made when crude is fed into refinery. **Capacity and products:** 120,000 b/d. Scheme to expand capacity to 305,000 b/d shelved. At present processing 57,000 b/d. **Marketing:** Sales made by marketing division of ADNOC. Fifty-nine per cent of 1982 production sold on domestic market. The rest is exported, mostly under short-term contracts. **Pricing of output:** Pump prices on domestic market were almost doubled earlier this year to Dh 4.9 a gallon, bringing them closer into line with prices charged in the U.S. and Europe. Exports sold at world market rates. **Government income:** Revenue from product sales is treated as part of ADNOC's general oil sales income, mainly transferred to the Abu Dhabi Finance Department.

### FERTIL

**Ownership and construction:** Owned by ADNOC 66 per cent, CFP 33 per cent. Construction of plant completed July 1983. Loading terminal completed August 1983. Construction by Chiyoda and Mitsubishi under turnkey contract. On stream November 1983. **Raw materials:** Gas feedstock and fuel from ADNOC's methane system which originates at the GASCO extraction plants on the onshore oil fields. **Payment for raw materials:** Gas provided free. **Capacity and products:** 1,000 tonnes a day of liquid anhydrous ammonia of which 100 tonnes are sold as ammonia liquid and the remainder used to produce 1,500 tonnes a day of urea. **Marketing:** Marketing is done by FERTIL with support from CFP. Most of the production is destined for the Indian market. More than half the output is already committed on long-term contracts with India, Japan, and neighbouring Gulf countries. Negotiations for sales to China are under way. **Fertil:** expects to sell 10,000 tonnes of urea locally each year, 5,500 going to the Abu Dhabi Department of Agriculture. The UAE now has 26,000 hectares under cultivation—up from 2,500 in 1959—and has become a net exporter of tomatoes. Local product will replace imports from Qatar and Europe. **Pricing of output:** Prices will be determined by those prevailing on the world market. They are very low at present with urea at \$140 a tonne and ammonia at \$170. **Government income:** ADNOC and CFP will pay tax to the Government on profits.

### DUGAS

**Ownership and construction:** Owned entirely by the Dubai Government. Operated by Schlumber Oil, a Canadian-owned company, under a long-term contract incorporating a performance-related fee. Construction by McDermott International. On stream April 1980. **Cost:** \$500m, financed entirely by loans guaranteed by the Ruler of Dubai. **Raw materials:** Associated gas from Fatah and South West Fatah fields offshore plus unassociated gas from condensate reservoir below offshore Raubia field. Condensate reservoir gives flexibility which enables plant to keep running at capacity in event of drop of up to 20,000 b/d in oil production—below about 365,000 b/d. **Production:** separated offshore into a liquid and a gas and pumped to fractionation plant at Jebel Ali. **Payment for raw materials:** Gas provided free. Transfers all methane to DUBAL without charge. **Capacity and products:** Designed capacity 20,000 b/d in total of propane, butane and heavier NGLs plus 70m cubic feet a day of dry gas (methane). All operating at capacity. **Marketing:** Marketed by Schlumber. Minor quantities sold to Dubai Gas Bottling Co. All other propane, butane and NGLs to C. Itoh under 8½-year contracts for propane and butane and four-year contracts for NGLs. **Pricing of output:** Negotiated price formula which takes account of prevailing market prices. C. Itoh pays shipping costs. **Government income:** Operating costs and payment of interest and principal on loans at present absorb 75 per cent of revenues at full capacity operating level. Balance, estimated at \$60m, paid to Government of Dubai.

### UMM AL NAR REFINERY

**Ownership and construction:** Owned entirely by ADNOC and regarded as part of the national company. (Name of refinery means "Mother of Fire.") Original plant completed in 1978. Expansion, managed by Pullman Kellogg on cost-plus basis, was completed in mid-1983. Cost of expansion estimated at \$220m. **Raw materials:** Takes crude from Asab and Bab fields. **Payment for raw materials:** No payment is made when crude is fed into the refinery. **Capacity:** Original capacity 15,000 b/d. Expansion to 75,000 b/d completed in June this year. Still at commissioning stage and running at about 80 per cent capacity. Unlikely to operate at more than 85 per cent next month when test runs are completed because of surplus on domestic market. **Marketing:** Output distributed by ADNOC-FOD (Abu Dhabi National Oil Company for Distribution). **Government income:** Income treated as part of ADNOC's general revenues which are mainly transferred to the Abu Dhabi Finance Department.

### DUBAI DRY DOCKS

**Ownership and construction:** Owned entirely by Dubai Government. Operated by A & P Appledore of Britain. Built by Costain and Taylor Woodrow in a joint venture. Operations started in May this year though complex had been completed three years earlier. The delay was caused by indecision over choice of an operator and led to considerable embarrassment and maintenance costs. Cost of the entire project is a secret; a figure of \$400m has been mentioned but is thought to be conservative. **Capacity:** One of biggest yards in the world. Consists of three docks of ULCC (ultra large crude carrier) size—370m x 86m, 525m x 100m and 415m x 80m. Wet berths have total length of 2,900m. Fully-equipped machine shop, plate and pipe shops, riggers, electricians and joiners' shops. Able to carry out maintenance and repairs of ships of any size as well as all types of rigs, platforms and barges. **Average turnaround time:** six to seven days. Workforce of 500-600 can be extended to 3,000 when necessary. **Marketing and prices:** A and P Appledore responsible for attracting customers in a market that has seen a long recession, massive world over-capacity and cut-throat competition from Korean, Japanese and Singaporean yards. Dubai prices (ranging from \$10,000 to \$1m) run at least 20 per cent higher than Korean prices. The Iran-Iraq war and cuts in oil production have further restricted the Dubai Drydocks' business opportunities. On ending of the war, the operators expect to attract large numbers of ships that have been tied up for up to six months at Bandar Abbas. (Lloyd's estimates there are up to 70 ships at anchor at the port at any one time.) Despite the constraints, the docks, which had been in danger of becoming a white elephant, handled 55 ships in the first five months of operation—a much higher turnover than had been expected. **Government income:** Dubai Government is forecasting profits after two years in operation. Appledore expects to beat the target date if present conditions prevail. The yards are not burdened with debt but would need to borrow if extra equipment was needed. When the yards do start making a profit, Appledore will take an undisclosed percentage described only as "small."

### GASCO

**Ownership and construction:** Owned by ADNOC 68 per cent, Shell 15 per cent, CFP 15 per cent and Partex 2 per cent. Construction managed by Bechtel and Fluor. On stream September 1981. Cost \$2.1bn. **Raw materials:** From three onshore oil fields—Bab, Bu Hasa and Asab. Extraction plants at Asab remove associated gas from oil, separate methane (which is put into ADNOC gas system for utilities) and pipe liquids to fractionation and export plant at Ruwais. **Payment for raw materials:** Takes gas free. Transfers methane to ADNOC without charge. **Capacity and products:** Ruwais designed capacity: propane 24,000 b/d, butane 28,000 b/d, heavier NGLs 42,000 b/d. Plant still running at half capacity. **Marketing:** Done by individual shareholders. Shell and CFP sell own shares of output. ADNOC markets own and Partex's share. Most propane and butane sold to Japanese under medium-term (about five years) contracts. Heavier NGLs used as light oil product in shareholders' own product marketing systems or sold on open market. **Pricing of output:** sold in ADNOC contracts at going market rates, recently \$225 per tonne for propane and \$250 for butane, down \$3 and \$5 respectively on last year. Shell and CFP sell at similar prices. **Government income:** ADNOC, Shell and CFP have five-year tax holiday. Thereafter all three will pay tax to Government on profits and will make supplementary payments beyond a certain level. A profit-sharing arrangement is also roughly breaking even. Operating costs include quite heavy loan service charges.

### ADGAS

**Ownership and construction:** Owned by ADNOC 51 per cent, Mitsui and Mitsui Liquefied Gas 33 per cent, BP 16 per cent, CFP 8 per cent. Construction by Bechtel and Chiyoda. On stream 1977 after 10 years' planning. **Cost:** \$500m. Would now cost more than \$1.5bn. (Figures exclude cost of LNG tankers.) **Raw materials:** Associated gas from offshore oil fields—Umm Shaif, Zakum, Bundug—and, when necessary from Umm Shaif gas cap. Gas delivered to Das Island. **Capacity and products:** Designed capacity: LNG (liquefied methane) 2.5m tonnes a year; propane 13,000 b/d; butane 8,400 b/d; heavier NGLs 4,400 b/d. **LNG production:** at capacity because it is drawing significantly on cap gas. Restricted availability of associated gas kept total LNG production down to 10,000 b/d and output of heavier NGLs at 3,400 b/d. **Marketing:** ADGAS sells own products. All LNG and LPG sold to Tokyo Electric Power Co. NGLs sold on open market. **Pricing of output:** LNG and LPG priced as follows: Government selling price of offshore crude plus oil freight to Japan in dollar per barrel, converted into dollar per BTU, multiplied by BTU content of tonne or barrel of product. ADGAS pays all shipping charges. **Government income:** Five-year tax holiday ended. Loans amounting to \$450m repaid. Profits partly retained. Part go to Government as gas payment (which can be quite big and is separate from the gas fee mentioned above). Government takes tax cut also. Shareholders then receive dividends.

### DUBAL

**Ownership and construction:** Owned entirely by Dubai Government. Main plant built by British Smelter Constructions. On stream November 1979. Full production, October 1982. Cost \$1.4bn of which half for smelter and half for power station and desalination plant. **Raw materials:** Alumina from Western Australia. Dry gas (methane) from DUGAS, mainly for generating electricity, and supplemented when necessary by distillate fuel from Emirates General Petroleum Corporation. **Payments for raw materials:** Alumina bought at market prices. Gas provided free by DUGAS. DUBAL would have to pay Government for gas if it paid less than \$5m a year for distillate fuel to supplement gas supplies. Still pays more than \$5m a year. **Electricity:** Up to 100 Mw can be taken from or supplied to the Dubai Electricity Company via a two-way tie-in. If DUGAS takes electricity from the grid, it pays DEC. **Capacity and Products:** Aluminium production: designed capacity 135,000 tonnes a year. Now producing 150,000 tonnes a year of high purity metal, of which 80,000 tonnes is premium quality extrusion billet. Billet output set to increase to 80,000 tonnes per annum next year. **Power station capacity:** 515 Mw. Desalinated water plant has installed capacity of 30m gallons a day and operates at 25m gallons a day. **Marketing:** Aluminium: sold by DUBAL mostly on spot

market. Some sold under short-term contracts. Main markets: Japan, India, Middle East, Far East and U.S. company has not stockpiled so far, but may do so in any future price recession. At present, all output is sold so that company is able to meet undertaking to Government that DUBAL's operating costs (less than \$1,000 per tonne) will be met from its metal income.

**Electricity:** Most used by smelter, some to desalination plant and small amount to outside concerns like DUGAS.

**Water:** Supplied to Dubai Water Department.

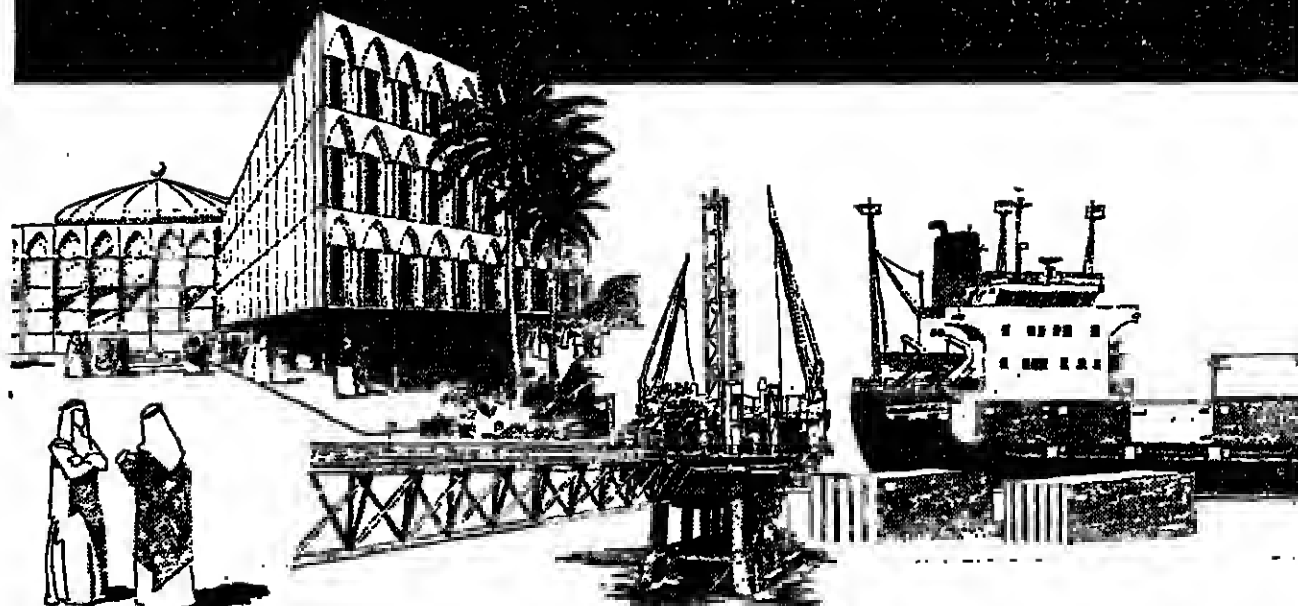
**Pricing of output:** When sales began in 1979 LME price was \$1,950 per tonne for ordinary remelt ingot. By December last year, price had fallen to less than \$1,000 at which few, if any, smelters could operate profitably. LME price now recovered to \$1,600 a tonne and has remained steady for some time.

**DUBAL hopes for further price increases in 1984.**

**Water:** Average 23m gallons a day supplied to Dubai Water Department through summer. Payment by the department has been under discussion for more than a year.

**Government income:** Company is still not making a profit. Strict controls are maintained to hold metal operating cost at below \$1,000 a tonne. Dubai Government is helping to service loans in recognition of infrastructure component and as deferred contribution of equity designed to give the smelter a debt: equity ratio appropriate to the international primary aluminium industry.

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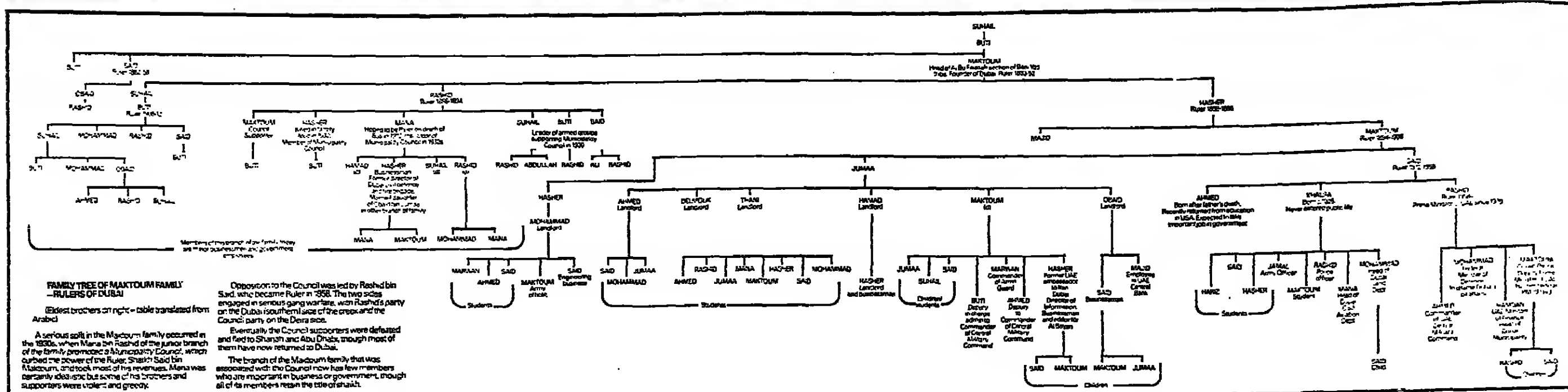


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## UNITED ARAB EMIRATES VIII



## Maktoum Family: anxieties over succession ease

FOR THE PAST three years Sheikh Rashid bin Maktoum, the ruler of Dubai since 1958, has been seriously ill.

He has had a series of strokes and is always heavily sedated. He still goes into his majlis (council chamber) on most days. People greet him and treat him formally as the ruler, but they talk around him.

Rashid is not involved at all in decision making, which is what his four sons, Maktoum, Hamdan, Mohammed and Ahmed intend. They fear that if he were to come off his drugs he would work and the strain would kill him. As it is he may die tomorrow or he may continue in his present state for several years.

Twelve months ago there was some debate about which of his sons might succeed. Sheikh Rashid and much more discussion about what the actual division of authority would be between them. This did not mean that people feared that the sons would quarrel. They have always enjoyed good relations with each other and are bound together by their having had the same mother, which normally promotes unity among brothers in Arabia. (Sheikh Rashid only ever had one wife, Shaikha Latifa bint Hamdan al Nahayyan—a daughter of the man who ruled Abu Dhabi from 1912 to 1922. She died in the

spring of this year.) It now seems that diplomatic and business communities' anxieties over the division of power among the sons were unnecessary. The sons themselves and the friends and advisers around them seem to take it for granted that the eldest, Maktoum, will succeed as ruler of Dubai and will be pressed into taking over the premiership of the Federation, however unenthusiastic he may be about the job.

## Sphere of influence

The other brothers will continue in more or less the roles they have now, and Mohammed, the most energetic and decisive of them, will gradually expand his sphere of influence. The question that remains concerns that style of the government that will succeed Sheikh Rashid. People wonder whether it will change when the sons have de jure power or whether it will remain in the slightly unsatisfactory state in which it is now.

Rashid's sons have always spent much of their time outside the country. Sheikh Ahmed has been in Britain since May this year—not on any specific government business but receiving and calling on friends and living the pleasant, leisured life of a member of the Arabian upper classes. In particular he has been looking

after his family's racing interests. Racing has been a major pre-occupation of all the benis Rashid since they began buying horses four or five years ago. Between the brothers now have a stable of about 250. Their own, train and run most of their horses individually, though they regularly buy on each other's behalf.

In the flat season recently finished in Britain the benis Rashid had more winners than any other owner, though they were not quite top of the prize money league.

The most disadvantageous aspect of the benis Rashid's racing from the point of view of Dubai is the time it involves the sheikhs spending away from home. One of the reasons for the present malaise of the state, as seen by the merchant community, is that the brothers are much slower in taking decisions than their father used to be. This applies both to projects—the extension of the airport, sewerage system and desalination capacity being particularly pressing—and to more general issues, such as implementation of the new agency law.

There is also a widespread feeling that the people with whom the sons have surrounded themselves are not as good as those who attended Sheikh Rashid. The old ruler used to encourage his friends to speak

their minds in his majlis and protected them if their views were unpopular. He liked a large number of people with many different views to come and debate in front of him and he did not mind if their views were the opposite of his own. As one of his subjects expressed it recently, his majlis was always "hot with argument."

It is possible that comparisons with Sheikh Rashid are not fair to the ruler's sons at this time, when they may feel that they do not yet have full authority.

There is no doubt that in the past the elder brothers, Maktoum and Hamdan, were utterly dominated by the powerful personality of their father. Sheikh Rashid either ignored them or gave them orders as if they were minor officials. It never occurred to him to groom them for the succession as Sheikh Zayed in Abu Dhabi has groomed his eldest son, Khalifa.

The two younger brothers, Mohammed and Ahmed, inevitably were dominated less, because nobody expected them to take responsibility at too early an age. It is also suggested sometimes that Sheikh Rashid learnt better how to deal with his sons as he grew older.

The hope now is that when Sheikh Rashid dies his sons will suddenly acknowledge that they have real power, and feel able to act decisively.

Michael Field

## Sheikh Maktoum

Eldest son and heir apparent of Sheikh Rashid, aged about 43. Deputy Prime Minister of the Federation (jointly with Sheikh Hamdan bin Maktoum al Nahayyan) and former Federal Prime Minister from 1971 to 1979.

IT IS well known that Sheikh Maktoum has never been particularly interested in government, and is becoming less so. He is a quiet, retiring person. There is even some question as to whether he will succeed his father as Federal Prime Minister, a position which he held in the 1970s but relinquished to Sheikh Rashid in 1979, when it suddenly suited the ruler of Dubai to become more closely involved in the union.

Most probably he will take over this job when the moment of decision arrives. There are alternative candidates, including Khalifa bin Zayed al Nahayyan and the ruler of Umm al Qaiwain, but the appointment of any of them would be extremely contentious in Federal political terms. Equally important, his brothers will push Maktoum to accept the post, because it is felt that if Abu Dhabi has the presidency Dubai must have the premiership.



Sheikh Maktoum: quiet and retiring

Maktoum's rather forceful wife, Alia bint Khalifa bin Said (his first cousin), will argue on the same lines. It is said that she wants Maktoum to exercise power.

What is surprising is that nobody has much idea of how Maktoum will perform as ruler and Federal Prime Minister. Like the other benis Rashid, he is much more an unknown quantity than one would expect the son of a ruler to be. Even senior members of the state's merchant community do not know him well.



Sheikh Hamdan: has a good mind

He has not had as good an education in a formal sense as his younger brothers. He also has stronger Arab nationalist leanings; he was a young man at the time that Nasser's power was at its height.

Maktoum's great assets are that he is very generous and kind, and well liked by the people of Dubai. Because he does not particularly enjoy seeing people he may take a long time to decide to receive somebody, but when he does he receives them with an open mind.

## Sheikh Hamdan

Second son of Sheikh Rashid, aged about 38. UAE Minister of Finance and Industry and head of the Dubai Municipality.

SHEIKH HAMDAN is probably more able than is generally thought but he is not a quick decision maker. He is known to be thorough and to have a good mind when he has mastered the details of a subject.

His time is occupied more with Federal than with Dubai affairs, though, like his brothers, he spends much of the year outside the country.

For the merchants and people of Dubai the importance of Hamdan is that he manages the disbursement of the state's money. This is done mainly through the Municipality, which combines the functions of most of the spending ministries of other countries.

When Sheikh Rashid was still active he took all of the decisions on spending. Hamdan had been in charge of the Municipality for at least a decade but until two years ago his authority was limited. Now his power is potentially much greater.

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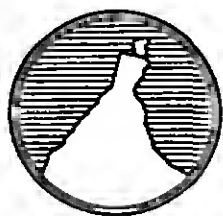
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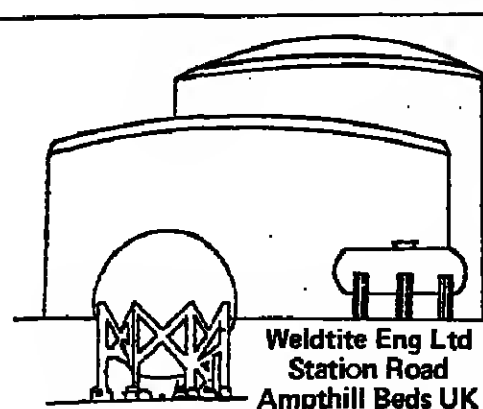
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## Where to stay and other vital addresses

### Climate

Summer: temperature up to 45 degrees C, humidity over 85 per cent. Winter: mild, temperature range 10 degrees C-20 degrees C. Rainfall: January-February, approximate annual average: 75 mm.  
Time: GMT plus 4 hours.

### Language

Official: Arabic. Commercial: English is frequently used.

### Entry requirements

Passport: required by all except certain seamen.  
Visa: required by all except nationals of certain neighbouring states, full-UK passport holders for short stay.  
Prohibited: entry: nationals or visa-holders of Israel and South Africa.

### Health precautions

Mandatory: yellow fever within six days of visiting infected area; cholera within five days of travelling from infected area. Advisable: cholera, anti-malaria.

### Diplomatic Missions

Abroad  
Algiers, Amman, Baghdad, Beirut, Bonn, Brussels, Dacca, Damascus, Islamabad, Jeddah, Khartoum, Kuwait City, London, Madrid, New Delhi, Paris, Rabat, Sana'a, Tehran, Tokyo, Tripoli, Tunis, Vienna, Washington.

### Airlines

National airline: Gulf Air (jointly with Bahrain, Oman and Qatar).

Other airlines serving UAE:  
Air Djibouti, Air France, Air India, Lufthansa, BALKAN, Biman, British Airways, British Caledonian, Cathay Pacific, CSA, Cyprus Airways, Egypt Air, Ethiopian Airlines, Garuda, Iran Air, Iraqi Airways, JAL, KLM, Korean Airlines, Kuwait Airways, Lufthansa, MAS, MEA, Olympic Airways, Pan Am, PIA, Sabena, Saudia, SLA, Somali Airlines, Sudan Airways, Swissair, Syrian Arab Airlines, Taronis, Tunis Air, Turk Hava Yolları, Uganda Airlines, Yemenia.

### International airports

Abu Dhabi International (Code: AUH), 19 km from city. Facilities: duty-free shop, buffet, bank, shops, bar.  
Dubai International (Code: DXB), 4 km from city. Facilities: duty-free shop, bar, buffet, bank, hotel reservations, post office, shops, car hire.  
Sharjah International (Code: SHJ), 10 km from city. Facilities: duty-free shop, bar, buffet, restaurant, bank (restricted hours), hotel reservations.

### Main ports

Mina Zayed (Abu Dhabi), Mina Rashid (Dubai), Mina Jebel Ali (Dubai), Mina Khalid (Sharjah), Khor Fakkan (Sharjah), Mina Sagr (Ras al-Khaimah).

### Overland access

Possible from neighbouring countries, particularly by means of the Trans-Arabian Highway.

### Hotels

In Abu Dhabi (including Al-Ain)  
Abu Dhabi Hilton — PO Box 877 (Tel: 361900; Telex: 23321).  
Al-Ain Hilton — PO Box 1333, Al-Ain (Tel: 341410; Telex: 23369).  
Al-Ain Inter-Continental — (Temporary number: Tel: Al-Ain 43475; Telex: 34034).  
Al-Ain Palace — PO Box 33 (Tel: 322377; Telex: 22227).  
Holiday Inn — PO Box 3541 (Tel: 335335; Telex: 23300).  
Meridien — PO Box 4010 (Tel: 362470; Telex: 22508).  
Meridien — PO Box 6066 (Tel: 326666; Telex: 22233).  
Ramada Abu Dhabi — PO Box 3766 (Tel: 377260; Telex: 22904).  
Ramada Jabal Dhanna — PO Box 3786 (Tel: 716000; Telex: 23001).  
Sheraton Abu Dhabi — PO Box 640 (Tel: 523333; Telex: 23453).

### In Dubai

Airlines — PO Box 736 (Tel: 431555; Telex: c/o Ambassador Hotel).  
Ambassador — PO Box 3226 (Tel: 431000; Telex: 45467).  
Astoria — PO Box 457 (Tel: 434000; Telex: 45817).  
Hotel Bristol — PO Box 1471, Deira (Tel: 224171; Telex: 45732).

Bustan — PO Box 1533 (Tel: 221261; Telex: 45460).  
Carlton Tower — PO Box 1955 (Tel: 227111; Telex: 46410).  
Claridge — PO Box 1833, Deira (Tel: 227141; Telex: 45875).  
Dubai Hilton — PO Box 927 (Tel: 470000; Telex: 46670).  
Dubai International — PO Box 10001 (Tel: 225111; Telex: 47333).

Dubai Metropolitan — PO Box 4988 (Tel: 440000; Telex: 46999).

Dubai Sheraton — PO Box 4250, Deira (Tel: 281111; Telex: 46710).

Excelsior — PO Box 3548, Deira (Tel: 655222; Telex: 46990).

Hatta Fort — PO Box 9277 (Tel: Hatta 23211; Telex: 47999).

Hyatt Regency & Galadari Galleria — PO Box 5583, Deira (Tel: 238000; Telex: 47555).

Inter-Continental — PO Box 476, Deira (Tel: 227171; Telex: 46770).

Jebel Ali — PO Box 9255 (Tel: 35252; Telex: 48000).

Oasis — PO Box 1556 (Tel: 225254; Telex: 45494).

Phoenix — PO Box 4467, Deira (Tel: 227191; Telex: 45853).

Riviera — PO Box 1338, Deira (Tel: 222131; Telex: 46505).

Sanjivani — PO Box 1338, Deira (Tel: 222131; Telex: 46505).

Shangri-La — PO Box 1338, Deira (Tel: 222131; Telex: 46505).

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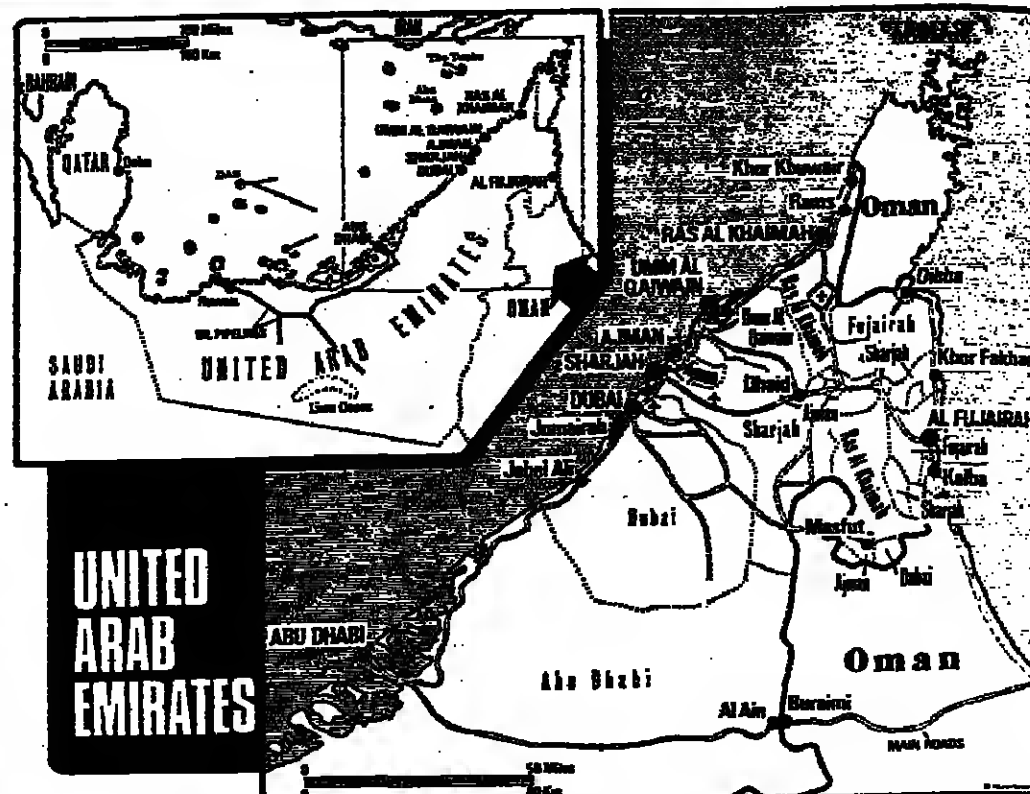
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Worldwide Rent-A-Car: (Tel: 355545/47).

### Internal travel

Air: Gulf Air operates domestic services from Abu Dhabi to Dubai, Sharjah and Ras al-Khaimah.

Road: good, surfaced roads along coast linking all Emirates.

Telecommunications

In 1979 there were approximately 133,000 telephones in the whole of the UAE with 33,000 business lines and an automatic system for main centres and links with other countries.

Telephone calls within UAE towns and cities are free. There are public telephones in all Emirates and Dubai at Emirat and main post offices and telegraph facilities in main centres.

### Banks

Abu Dhabi  
Head offices: Arab Bank for Investment and Foreign Trade, Emirates Commercial Bank, Federal Commercial Bank, Khafji National Bank of Abu Dhabi, United Arab Emirates Central Bank, United Arab Emirates Development Bank.

Banks based in other Emirates:

Bank of Oman, National Bank of Dubai, United Arab Bank.

Foreign branches: Algemeine Bank Nederland, Arab Bank, Banca Commerciale Italiana, Banco Urquijo, Bank Mellir Iran, Bank of Baroda, Bank of Credit and Commerce International, Bank Saderat Iran, Banque de Paris et des Pays-Bas, Banque du Caire, Banque Libanaise pour le Commerce, Barclays Bank International, British Bank of the Middle East, Chartered Bank, Citibank, Grindlays Bank, Habib Bank, Janata Bank, Rafidain Bank, Standard Bank, Toronto-Dominion Bank, United Bank.

Banks based in other Emirates:

Bank of Oman, National Bank of Dubai, United Arab Bank.

Foreign branches: Arab Bank, Bank of Credit and Commerce International, Bank Saderat Iran, Banque de Paris et des Pays-Bas, Banque du Caire, Banque Libanaise pour le Commerce, Barclays Bank International, British Bank of the Middle East, Chartered Bank, Citibank, Grindlays Bank, Habib Bank, Janata Bank, Rafidain Bank, Standard Bank, Toronto-Dominion Bank, United Bank.

Head offices: Alahi Bank, Bank of Oman, Commercial Bank of Dubai, Dubai Bank, Emirates National Bank, Middle East Bank, National Bank of Dubai, Union Bank of the Middle East, Wardley Middle East Bank.

Banks based in other Emirates:

Bank of Oman, National Bank of Dubai, United Arab Bank.

Foreign branches: Algemeine Bank Nederland, American Express International Banking Corp, Amro Bank, Arab Bank, Arab African Bank, Bank Mellir Iran, Bank of Baroda, Bank of Credit and Commerce International, Bank of Nova Scotia, Bank Saderat Iran, Banque de Paris et des Pays-Bas, Banque du Caire, Banque Libanaise pour le Commerce, Barclays Bank International, British Bank of the Middle East, Citibank, First National Bank of Chicago, Grindlays Bank, Habib Bank, Janata Bank, Lloyds Bank International, Royal Bank of Canada, Standard Chartered Bank, Toronto-Dominion Bank, United Bank.

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## UNITED ARAB EMIRATES XI

## Well-organised market ready next year

Stock Exchange  
KATHY EVANS

A PROJECT under study in the Emirates, which will have far-reaching consequences for the economy, is the establishment of a stock exchange. The UAE is hoping to join Bahrain, Kuwait and Oman, and having a well-organised and monitored market off the ground next year.

The Emirates has the benefit of hindsight for the financial authorities are anxious that their own stock market will not fall prey to the fiascos which marked the exchanges in Kuwait.

A working committee has been drawn up consisting of officials from the chambers of commerce, the Economy Ministry, Justice Department and the Central Bank, and present thinking is centred around modelling a stock market law on the Jordanian system. The Emirates have also commissioned a report on the market's potential from the International Finance Corporation, part of the World Bank. The Amman exchange does not allow forward dealing, and it is likely that the UAE will follow suit, at least for a couple of years "until market discipline is established," say officials. At present, it is thought that about 40 to 50 companies would be candidates for listing on the exchange, though some 70 companies



The stock exchange in Amman, Jordan, on which the new UAE exchange is to be modelled.

have already been studied.

First, the UAE has to pass its company law, which has been awaiting approval by the Supreme Council for some time. The draft law requires that 51 per cent of all UAE companies should be owned by nationals. At present, such a philosophy would seem to be out of line of GCC thinking, for recent resolutions of the Doha summit talked of giving Gulf citizens equality in the economies of member countries.

The point is significant, for if Gulf nationals were given equal access to each other's markets, the result would be one Gulf market, with exchanges in each GCC country. A ruling on the issue would seem vital for the 26 or

so Emirates-registered companies currently listed on Kuwait's unofficial Souk al Mawakib exchange. Many of these companies have already been studied for listing on the UAE exchange, despite the fact that they are predominantly Kuwaiti-owned.

One of the major decisions which has to be taken before the market's establishment is where to locate the exchange. Abu Dhabi would naturally prefer the exchange to be in the capital, but Dubai would also be anxious to reaffirm its role as commercial centre of the country.

One of the ways to get round this problem would be to have a compromised system, with dealers representing deals on their territories without having

a floor at all. Such a system would take about two years to set up, say officials, and the government is now talking of establishing a co-ordinating centre in the first stage.

Central Bank officials say they are anxious that, before the exchange gets off the ground, there should be a training period for brokers. At present, share brokers merely have to be licensed by the municipality.

Public interest also has to be stimulated in such a market, for the government does not want the exchange to be dominated by a handful of businessmen with large new funds to invest. At present, a large part of those surpluses are going out of the country, because of the lack of local investment opportunities. The financial authorities would like some of those funds to stay at home, but not to the extent that the new stock market becomes overheated.

The government hopes that local banks will be listed on the exchange. Under Article 70 of August 1980, which established the Central Bank, local banks are required to become joint stock companies.

The Central Bank would like to see the scores of local banks under family control merge into solid large units, giving more stability to the banking sector. It would prefer to see the Saudi and Kuwaiti system prevail, where there are only six to 10 large, local banks. To do that, however, the government first has to convince the local merchants familiar to local control over their banks.

## Numbers still rising despite pressures to leave

Immigrant labourers  
BY A SPECIAL CORRESPONDENT

IT IS easy to understand the concern felt by UAE nationals about the overwhelming foreign presence in their country. Today, they constitute less than 30 per cent of the population. Even compared with the Indian and Pakistani workers they are a minority in their own country. Despite this, the UAE still has no formal population policy. Instead, it has purges, periods marked by roadblocks, identity checks and mass deportations of "illegals." The outcome, recession, it is hoped, will do the rest.

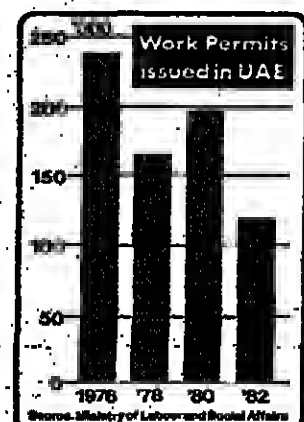
Surprisingly, these developments have failed so far to produce a net outflow of immigrants. So feelings on both sides are becoming stronger and resentment is building up. The cultural inflow is similarly unstoppable. It is true that young UAE nationals are learning to drink, take drugs and disco all night—many of them probably learnt to do so while studying in the U.S. or on foreign holidays. In a world where "Dallas" has become global entertainment, it is virtually impossible to go into cultural hibernation, no matter how much parents and governments would like a country to. Foreigners have become an easy target to blame for this sudden transformation of a conservative bedouin society. Nevertheless, reaction to the adverse influences on the country has to be carefully controlled. The outbursts of nationalism and xenophobia have assumed overtones of

racism, and racism in a country as ethnically imbalanced as the Emirates could prove explosive. In the eyes of many immigrants, this racism took root long ago. Rental contracts for accommodation frequently state "not for rent to Asian families." The situations vacant column in the local press usually openly, and unashamedly, state the nationality or race required for a position. Many foreigners also perceive the justice system to be biased against them, and point to innumerable examples reported in the media. A glance at one week's papers shows a case of a local woman sentenced to two months for fraud, and a Pakistani national to 2½ years and deportation for the crime of cursing. It is impossible to judge the merits of each case from newspaper accounts, but nevertheless, the perception of unfair treatment from the authorities is very strong among foreigners.

Nationals, in contrast, are privileged—which is how it should be materially, if the country's oil wealth is to be used to improve the situation of its citizens. Yet the privileges do not combine themselves to the financial.

## At head of the queue

Nationals always go to the head of the queue, always manage to get on aircraft that seemed to be fully booked. They live in separate identifiable areas, and always are differentially treated. The servility of their employers shields them from the brunt of the resentment they create. In recent months, many foreign residents, particularly those from Asia, have become alarmed at their treatment at the hands of the authorities. As the Emirates try to trim the



foreign population and root out illegal aliens, police tactics have become heavy-handed, according to a number of ambassadors. They point to lightning raids being conducted by the police in public squares and souk areas, where hundreds of Asians are scooped up by police and taken off for investigation.

Telephones in the Asian embassies are currently ringing off the hook with calls from worried wives looking for their husbands. They are usually traced to a police station, where they remain until their local sponsor vouches the validity of employment.

Three such raids have occurred in the main towns of the Emirates. Labour Ministry officials say that foreigners have nothing to fear if their papers are in order, but even so the investigations begin from the inside of a jail, and can last several weeks.

Moreover, many have been deported under an ill-embracing security law in force in Sharjah, and Chubb is the exit point for those to be deported.

Labour officials say the whole issue of arrests and deportation has been exaggerated. Only 2,876 people have been deported in the first six months of this year, say officials. Nevertheless, the "scare factor" is very much at work within the Asian community.

These round-ups have occurred because the UAE has at last been trying to get to grips with its labour problem. The first indication of its determination not only to root out "illegals" but to upgrade the skills of the labour force came with the introduction of the six-month law.

The controversial six-month law forbids any foreign worker to change his job without first spending six months outside the country. The initial impact of the law was to create thousands of illegal aliens overnight, for many employees had been given a release letter from the original employer.

The second repercussion on the labour market is that companies can no longer recruit from the local pool, and are now forced to look outside for new staff. Many feel that this has increased labour and recruitment costs, while others concede that it may lead to higher calibre staff being employed.

Khalifa Roumi, the UAE Labour Minister, says the law was designed to protect employers. "Too many employees were changing jobs and taking company information with them. We have to protect our interests." Although there are hopes that exceptions will be introduced for the professional classes, the Labour Minister says the law is unlikely to be changed in the foreseeable future.

Trimming the extra numbers from the foreign labour force is not going to be as easy as originally thought. When several hundred Egyptian teachers were sent home recently, the Government found that it had suddenly to recall many of them to cope with the influx of the new school year. However, Government departments are now studying how to slice some 22 or 25 per cent of their staff.

The cutbacks are beginning to affect Arab nationals for the first time. Until now, it has largely been Asian construction workers who have suffered because of the downturn in the economy. However, the business recession has meant that the Arab managerial sector is facing competition from their cheaper, Asian counterparts.

It is not a prospect that Arabs relish. After all, they point out, the UAE is an Arab country and the "Arabisation" of the labour force is a stated priority. The UAE does in fact have a more liberal policy than other Gulf states for such nationalities as Palestinians, Syrians and Lebanese.

However, in the Emirates today, local companies are becoming more cost conscious in their recruitment of executive staff. Hence many Arab and English expatriate managers do not feel as secure, for a long term future in the UAE, as they used to.

One sector which is likely to be regretted in the future is the loss of domestic servants. The UAE, like other Gulf countries, is becoming concerned about the cultural influences exerted over its children by foreign nannies.

## Weeping at airport

A local Arabic newspaper reported the recent case of a little boy found weeping in Dubai Airport. He was distressed by the departure of his "mother"—a Filipino maid—for her annual vacation. The child ended up going with her.

Government officials say they are concerned about the problem, but hope that local families will choose to bring up their own children.

None of the pressures exerted on foreigners has produced the net outflow required. In the first six months of this year nearly 47,000 new work permits were issued, compared with about 41,200 cancellations of residence. The net inflow is becoming smaller, however, and may have been reversed over the summer months. In January-July this year 47,000 new residence permits were issued, compared with 120,000 in the whole of 1982, 196,000 in 1981 and 240,000 in 1976.

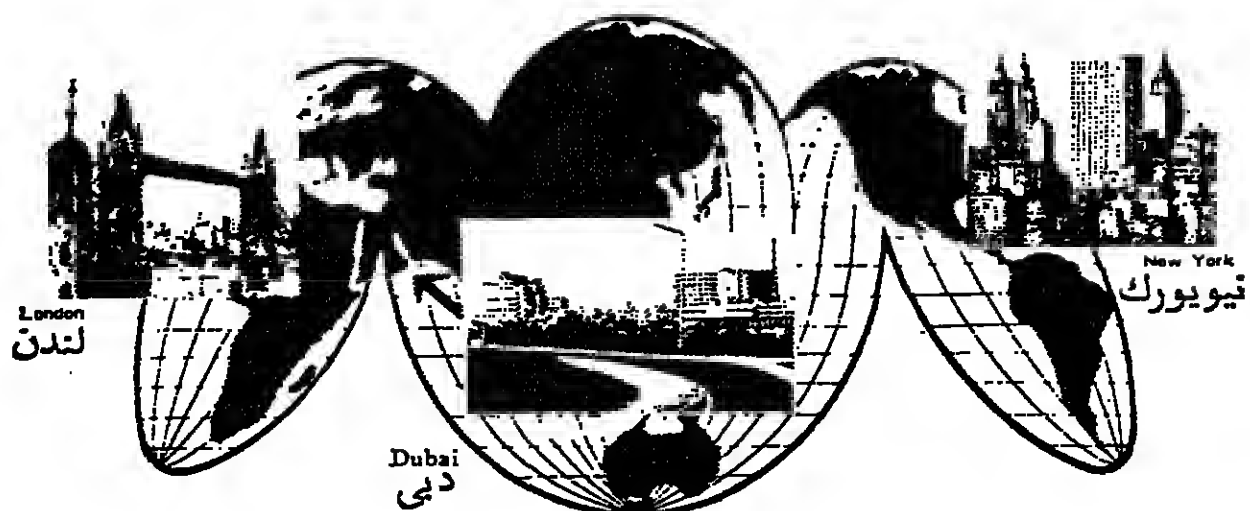
However, with 500 students graduating from the UAE University of Al Ain each year and with the influx of students returning from foreign universities, pressure for jobs is going to build up. It is the Arab national employee who is going to face the brunt of this pressure.

So far, the Emirates government says it is not considering requiring companies to employ a certain percentage of nationals, as Bahrain law requires, but this is being considered for the future, "when there are enough nationals to fill the top jobs," say officials. "After all, this is our country and we must protect it," Mr Khalifa Roumi, Labour Minister, says.

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